Fiscal Year 2021

Third Quarter

Results Presentation



STOCK CODE: 9449

November 11, 2021

1. Overview

- 2. Financial Results
- 3. Segment Report
 - i) Group Overview
 - ii) Internet Infrastructure
 - iii) Online Advertising & Media
 - iv) Internet Finance
 - v) Cryptoassets
- 4. Topics

Overview | Executive Summary: Q3 FY2021 (Jul-Sep)

| (JPY billions) | Q3′20 (Jul-Sep) | Q3'21YoY(Jul-Sep)Change | | Change |
|------------------|--------------------|-------------------------|-------|--------|
| Net Sales | 50.8 | 56.4 | +5.66 | +11.1% |
| Operating Profit | 6.09 | 8.01 | +1.91 | +31.4% |
| Ordinary Profit | 5.88 | 8.60 | +2.71 | +46.2% |
| Net Profit | 2.56 | 3.59 | +1.03 | +40.5% |

Overview | Executive Summary: Q3 FY2021

| (JPY billions) | Q3'20 (Jan-Sep) | Q3'21 (Jan-Sep) | YoY Change | Change | |
|------------------|--------------------|---------------------------|---------------|--------|----------------|
| Net Sales | 157.3 | 176.9 | +19.64 | +12.5% | Record high |
| Operating Profit | 22.51 | 30.63 | +8.11 | +36.0% | Record high |
| Ordinary Profit | 21.90 | 32.22 | +10.31 | +47.1% | Record high |
| Net Profit | 6.74 | 13.30 | +6.55 | +97.3% | Record high |

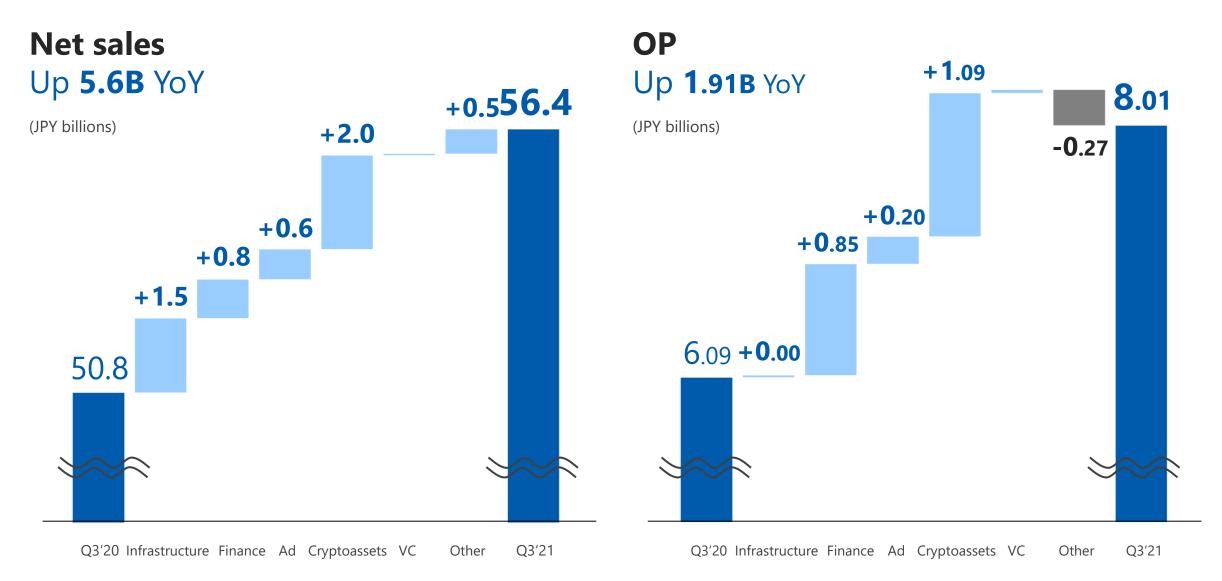
Overview | Executive Summary: Q3 FY2021

| Internet Infrastructure | Net sales OP | (Up 4.6 % YoY) (Up 0.1 % YoY) | Solid revenue base. Strategic investment, especially in GMO Sign. | 0 | 0 |
|----------------------------|-----------------|--|---|---|---|
| Online Ad & Media | Net sales OP | (Up 5.9 % YoY) (Up 473 % YoY) | Internal measures taken since 2020 were effective. Continued to recover our trend. | 0 | 0 |
| Internet Finance | Net sales OP | (Up 12.9 % YoY) (Up 48.0 % YoY) | Net sales and profits were up as profitability improved | > () () () () () () () () () () () () () (| 0 |
| Cryptoassets | Net sales OP | (Up 120 % YoY) (Up 285 % YoY) | Third pillar of business contributes to overall performance. GMO Coin continues active promotion. | 0 | 0 |

Q2

Q3

Overview | Executive Summary: Q3 FY2021



Overview | Shareholder Returns (Policy and Actual)

Total Shareholder Returns Ratio **Dividend Payout Ratio** Share Buyback Policy over **33**% 17% 50% Net profit at end of fiscal Quarterly dividend year to form basis of buyback in **following year** Q1 Q2 Q3 (JPY) Q4 Annual **Dividend per share** FY2020 6.60 6.20 7.40 10.60 30.8 12.2 10.8 FY2021 17.1 _

Repurchase of Own Shares^{*} Total cost of share acquisition: up to JPY 5.63B. No progress in Q3.

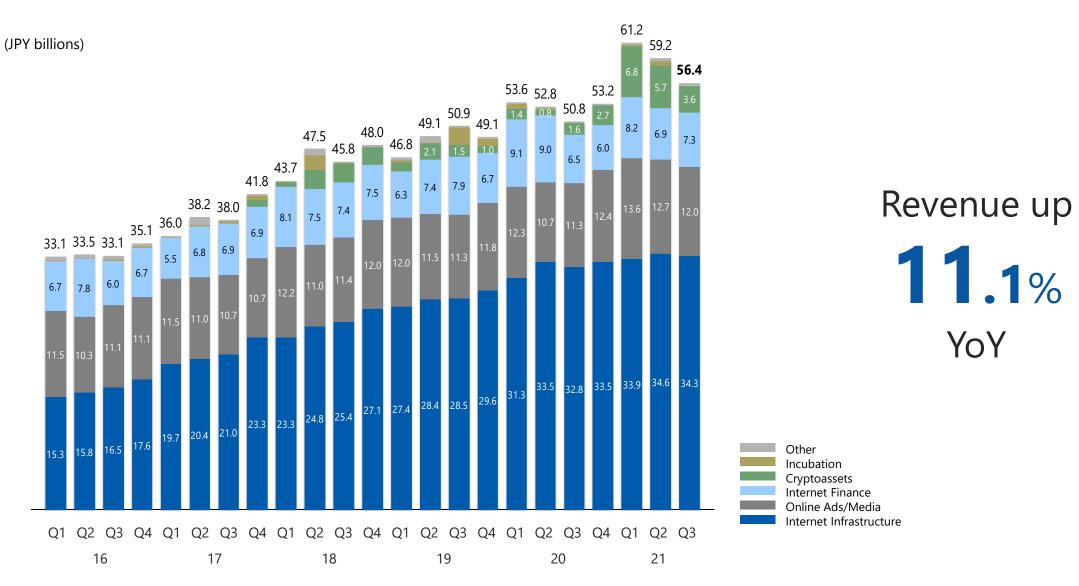
* Repurchase resolved at the Board of Directors meeting held on February 12, 2021

1. Overview

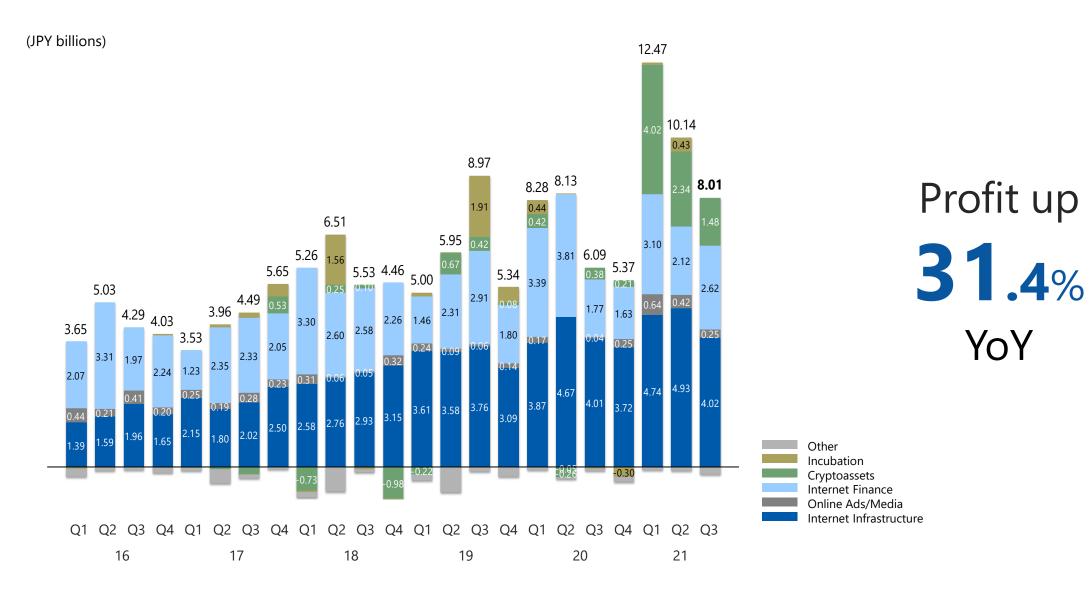
2. Financial Results

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Financial Results | Net Sales by Segment



Financial Results | Profit by Segment



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Group Overview | Listed Group Companies: Equity Share

| Stock Code | Stock Name | Exchange | Market Cap ^{*1} (JPY billions) | % Ownership ^{*2} | Equity Share (JPY billions) |
|------------|------------------------|-------------|--|---------------------------|--------------------------------|
| 9449 | GMO Internet | TSE1 | 358.0 | | |
| 3769 | GMO Payment Gateway | TSE1 | 1,126.9 | 40.7% | 458.8 |
| 4051 | GMO Financial Gate | TSE MOTHERS | 128.7 | 23.6% ^{*3} | 30.3 |
| 7177 | GMO Financial Holdings | TSE JQS | 103.7 | 65.4% | 67.8 |
| 3788 | GMO GlobalSign HD | TSE1 | 53.2 | 51.8% | 27.6 |
| 3633 | GMO Pepabo | TSE1 | 16.2 | 59.3% | 9.6 |
| 4784 | GMO AD Partners | TSE JQS | 7.6 | 58.3% | 4.4 |
| 3695 | GMO Research | TSE MOTHERS | 4.3 | 54.8% | 2.3 |
| 6180 | GMO Media | TSE MOTHERS | 3.4 | 66.4% | 2.3 |
| 6026 | GMO TECH | TSE MOTHERS | 2.1 | 54.1% | 1.1 |
| | Group Total | | 1,804.5 ^{*4} | | 604.6 |

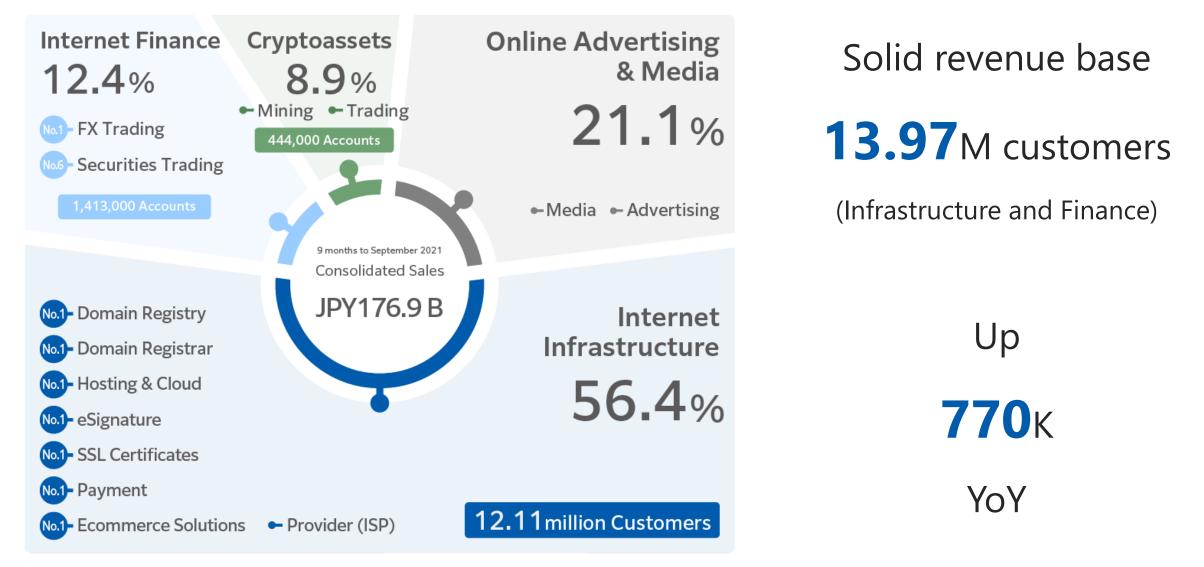
*1 Market value as of November 10, 2021

2), 2021 *2 Includes indirect holdings (as of the end of September)

*3 GMO Internet owns 23.6% of GMO-FG indirectly through GMO-PG

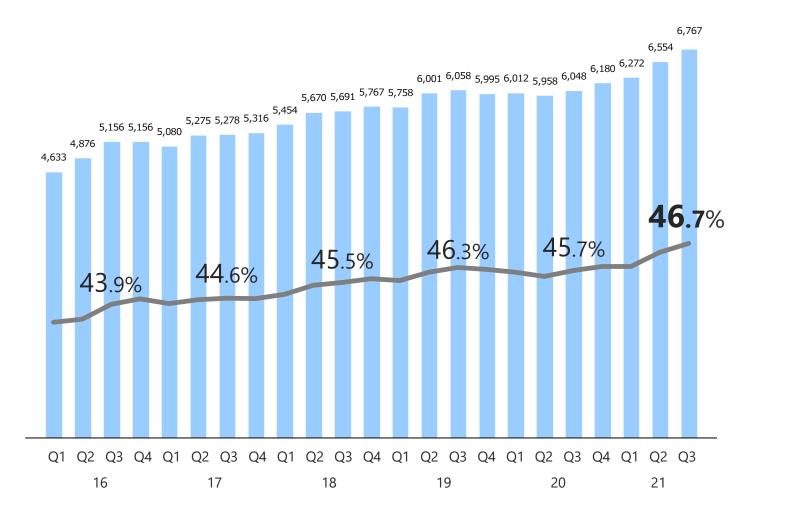
*4 Calculated as the sum of the listed market cap values

Group Overview | Business Segments (Composition)



*Net sales ratio is calculated based on the numbers before cancelling inter-segment transactions. *Number of customers is an aggregate number of customers (the actual number) in Infrastructure, Finance, and Cryptoassets segments. *Regarding Internet Finance, the number of accounts does not include GMO Aozora Net Bank's accounts.

Group Overview | Strengths: Technology



Goal: Workforce of over **50%** engineers

All partners (excluding the directors and part-time directors) % Engineers and creators

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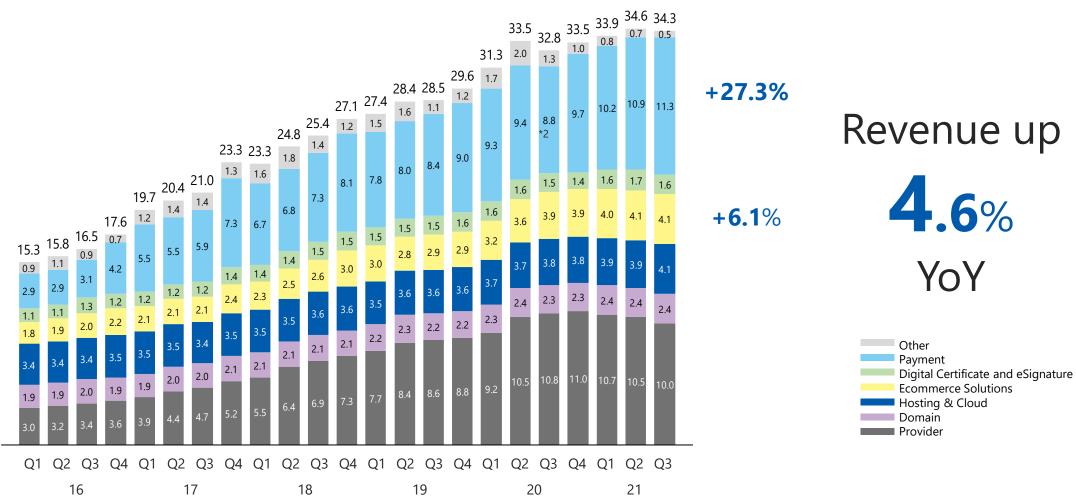
- iii) Online Advertising & Media
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Internet Infrastructure | Collection of No. 1 services



Internet Infrastructure | Net Sales by Sub-Segment

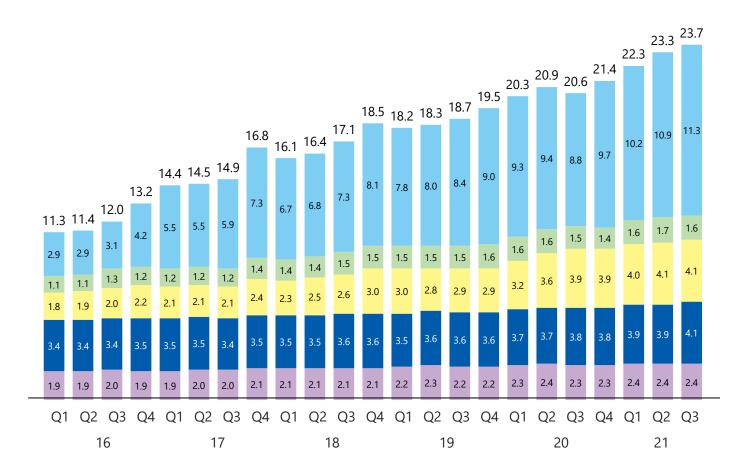
(JPY billions)



GMO

Internet Infrastructure | Net Sales by Sub-Segment (other than Provider and Other)

(JPY billions)



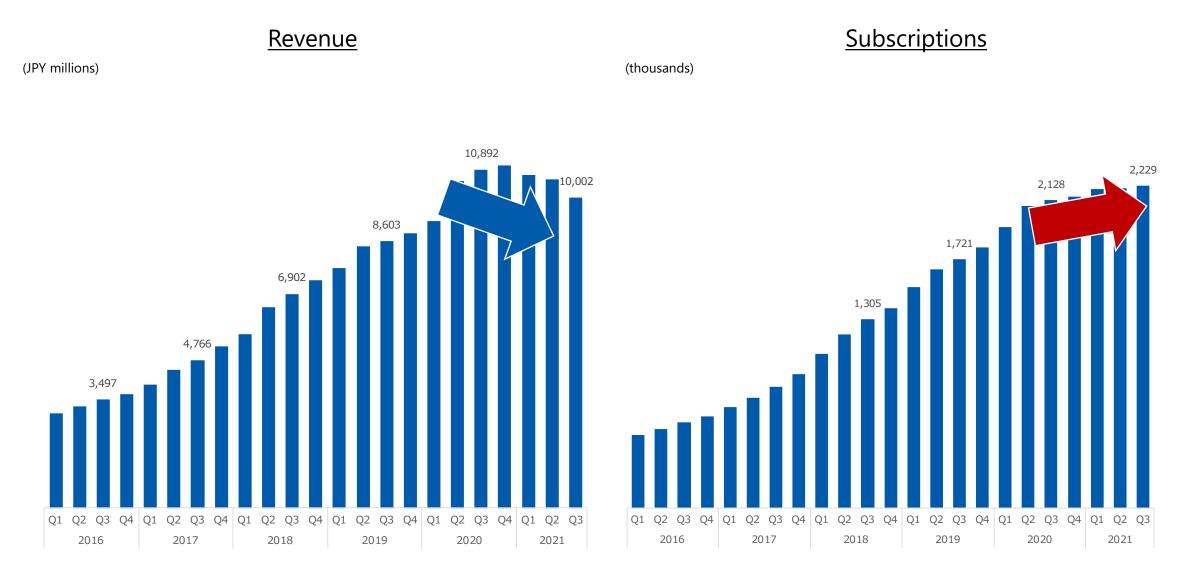
Revenue up 15.2% YoY

> Payment Digital Certificate and eSignature Ecommerce Solutions Hosting & Cloud Domain

GMO

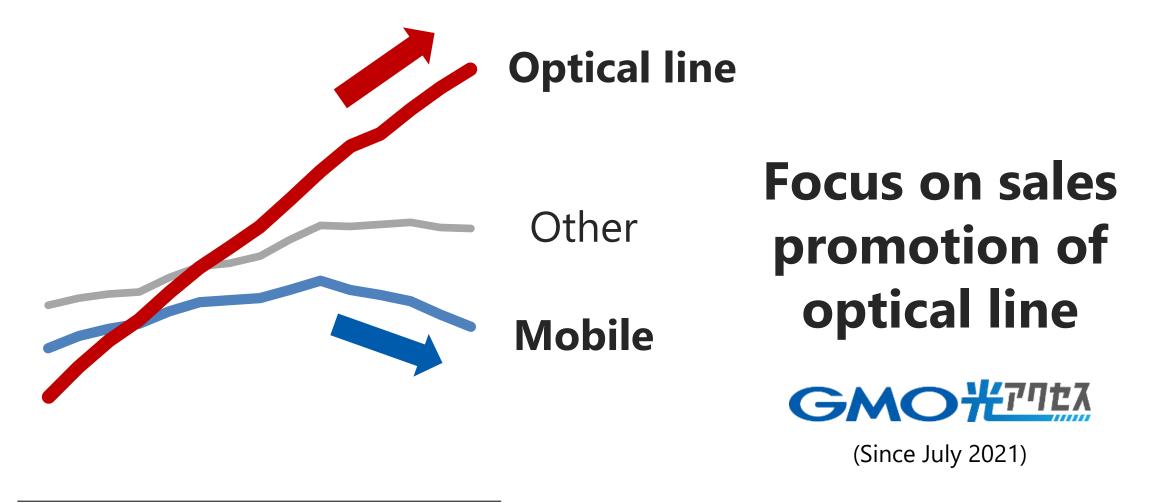
Internet Infrastructure | Provider - KPIs





Internet Infrastructure | Provider (number of lines)

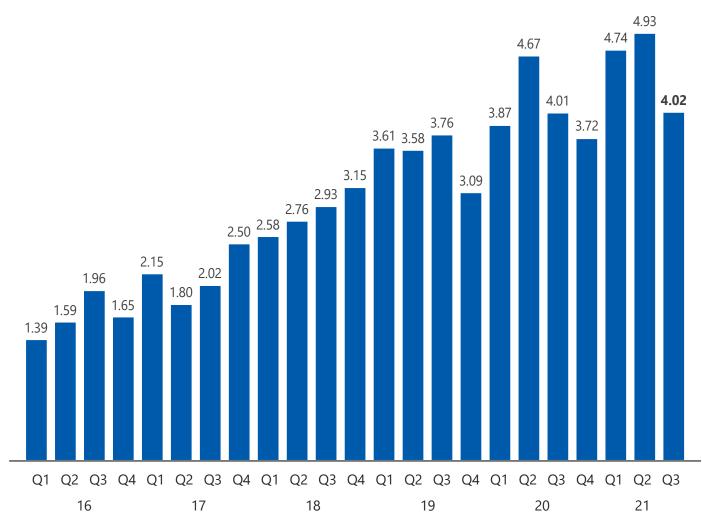




| Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 |
|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|
| | 18 | | | | 1 | 9 | | | 2 | 0 | | | 21 | |

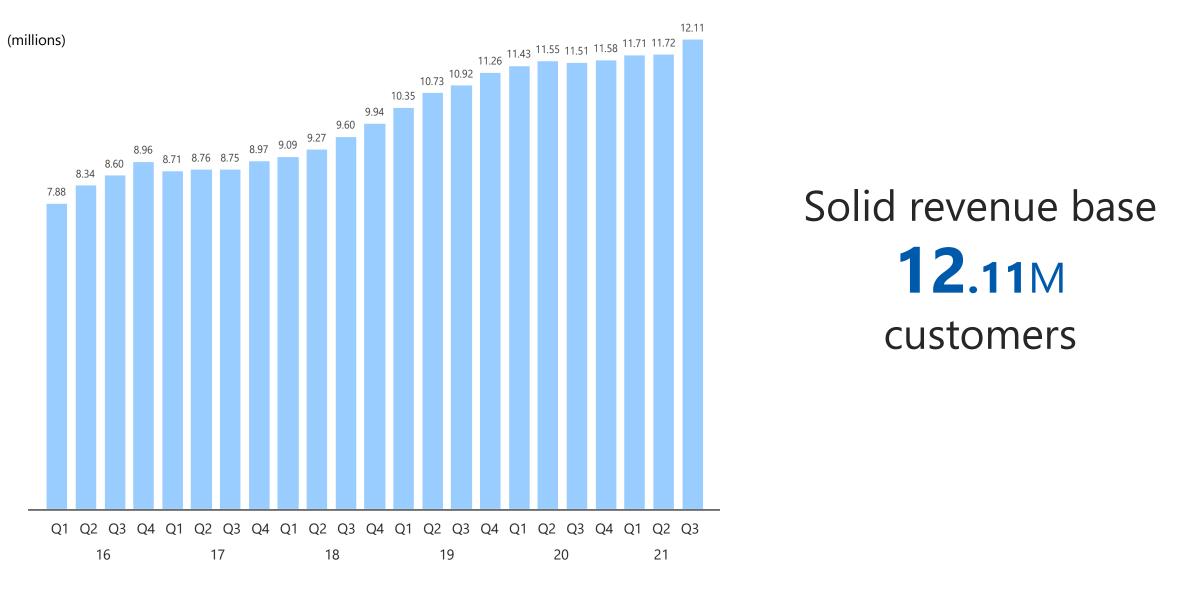
Internet Infrastructure | Operating Profit

(JPY billions)

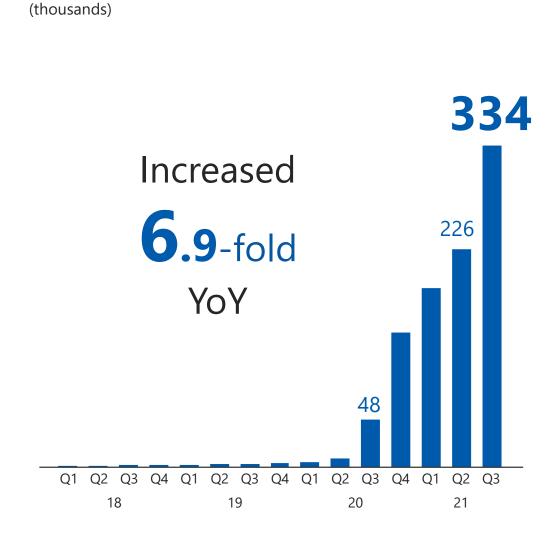




Internet Infrastructure | Contracts



Internet Infrastructure | Number of e-contract accounts

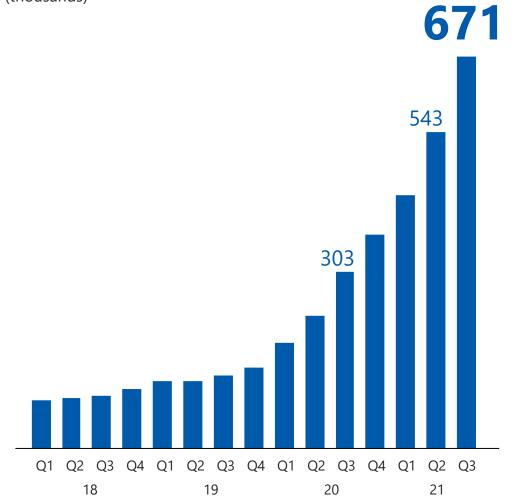




電子印鑑なら

Internet Infrastructure | Number of contracts

(thousands)



電子印鑑なら GMOサイン

Increased 2.2-fold YoY Internet Infrastructure | Digital government

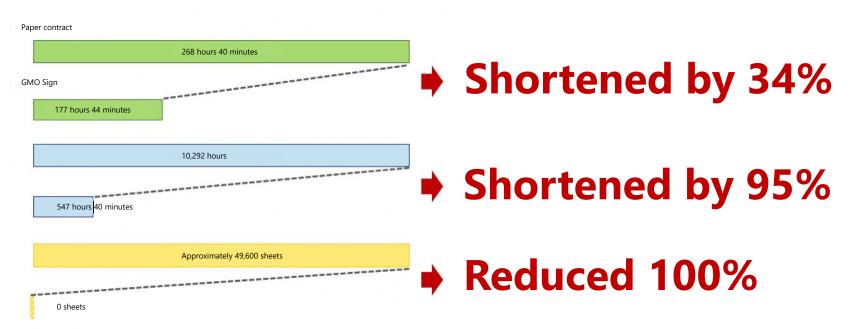
Reducing time and cost significantly



Time required for contract execution

Period from issuing vouchers until conclusion of contracts

Paper usage



Internet Infrastructure | Digital government

電子印鑑なら GMOサイン

Confirmation of legality through the System to Eliminate Regulatory Gray Zones*

デジタル庁 Digital Agency





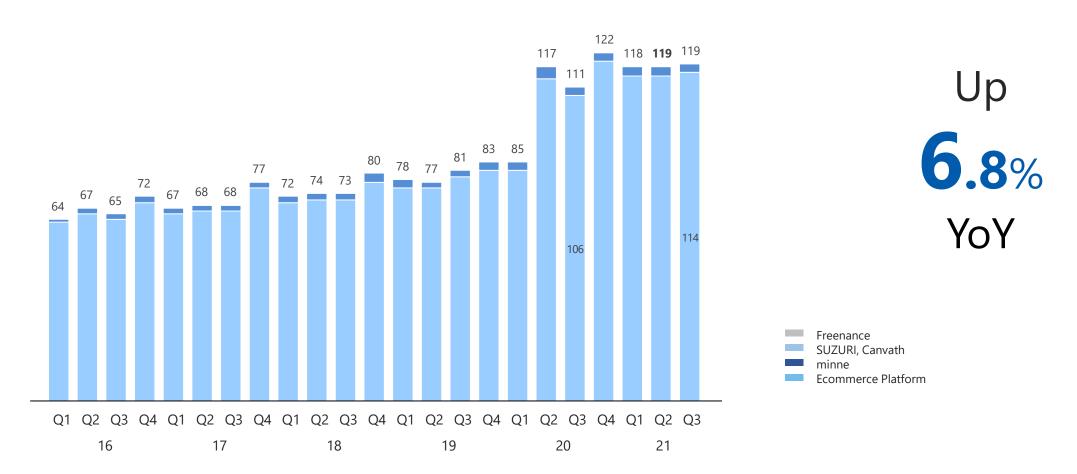
For more details, please refer to the press release "Electronic signature using GMO Sign is a 'valid alternative to affixing names and seals': legality is confirmed by Japan Digital Agency, Ministry of Justice, and Ministry of Finance" published on October 22, 2021.

* The system to enable business operators to check with related government ministries on the legality of new business based on a detailed business plan, so that they can expand their business at ease even in new fields, based on the Industrial Competitiveness Enhancement Act.



Internet Infrastructure | Ecommerce Solutions: transaction volume

(JPY billion)

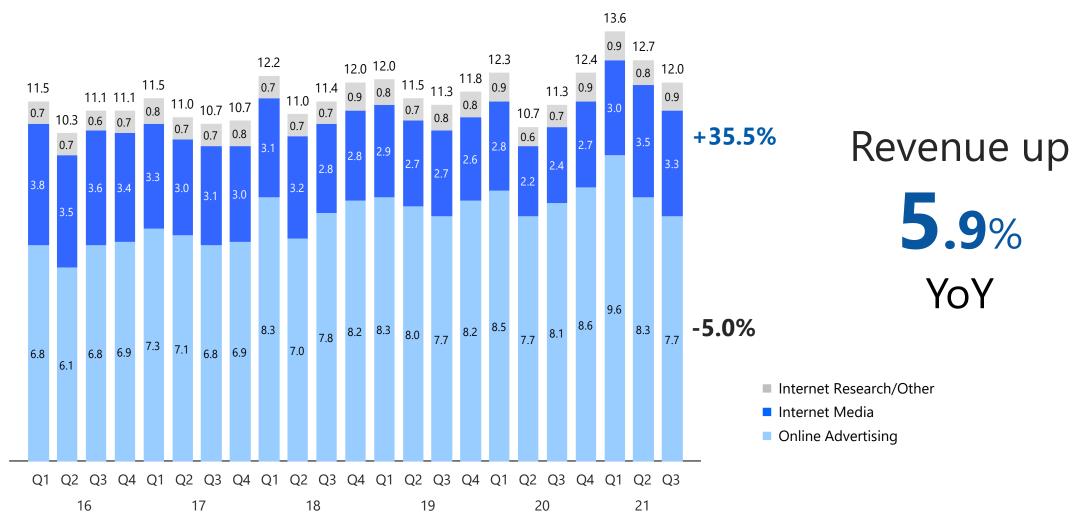


GMO

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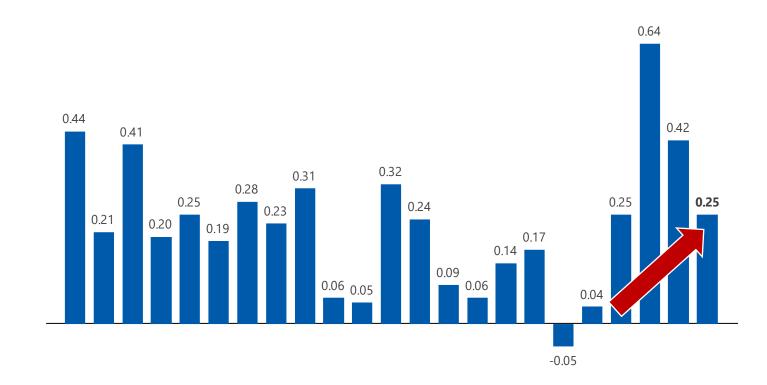
Online Advertising & Media | Net Sales

(JPY billions)

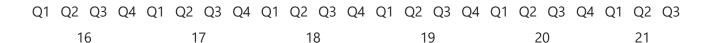


Online Advertising & Media | Operating Profit

(JPY billions)



Increased **5.7**-fold YoY

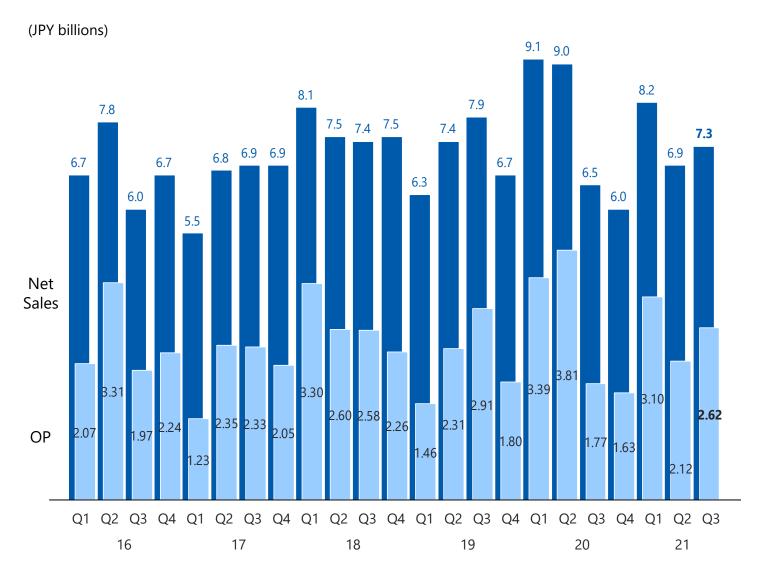


21

GMO

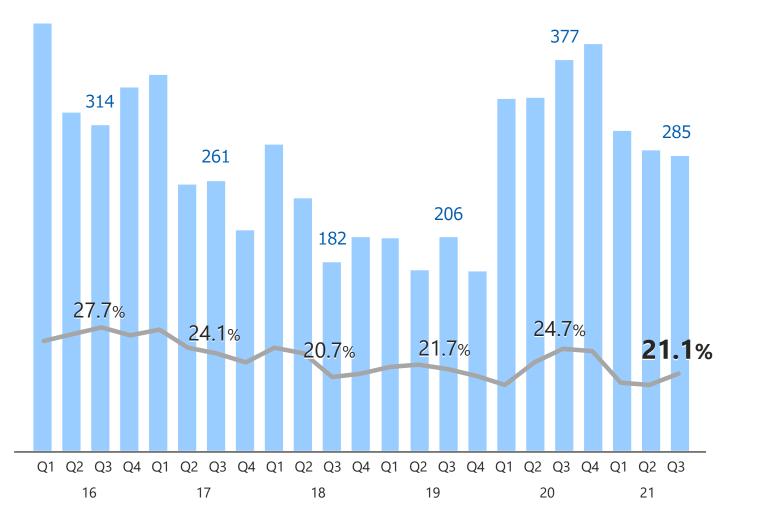
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Internet Finance | Historical Performance by Quarter



Revenue up **12.9%** Profit up **48.0%** YoY

Internet Finance | FX Trading Volume



No.1 market share in Japan

Trading volume (JPY trillions)
Share (%)

- Prepared based on Results Presentation of GMO Financial HD for Q3 of FY2021 and "Monthly Statistical Bulletin on Over-The Counter Retail FX Margin Trading" published by the Financial Futures Association of Japan (FFAJ)

- Aggregate of the trading volume of GMO CLICK Securities and FX PRIME byGMO

GMO

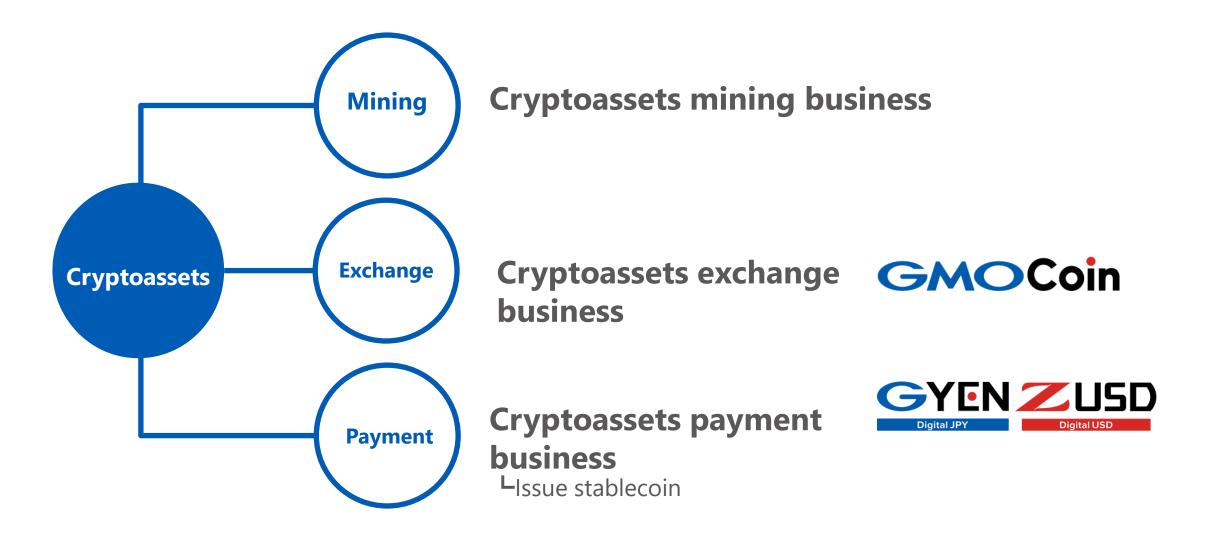
- Group share calculated based on the sum of GMO Financial HD's revenues for the applicable three-month period, assuming that "Monthly Statistical Bulletin on Over-The Counter Retail FX Margin Trading" published by the Financial Futures Association of Japan (FFAJ) is a market as a whole.

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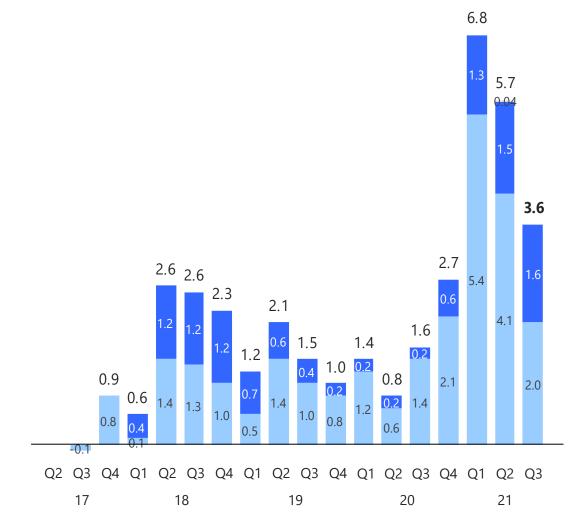
4. Topics

Cryptoassets business



Cryptoassets business | Net Sales

(JPY billions)



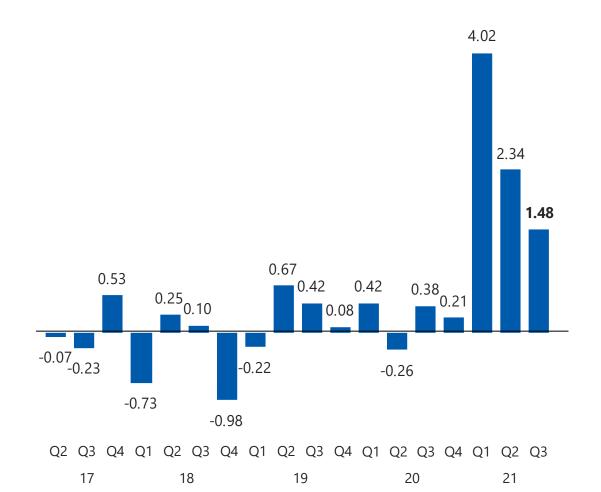
Revenue up 121% YoY



GMO

Cryptoassets business | Operating Profit

(JPY billions)



Profit up **1.09** YoY

Cryptoassets payment business | Stablecoin GYEN

Determined the listing of GYEN on the world's leading crypto assets exchange





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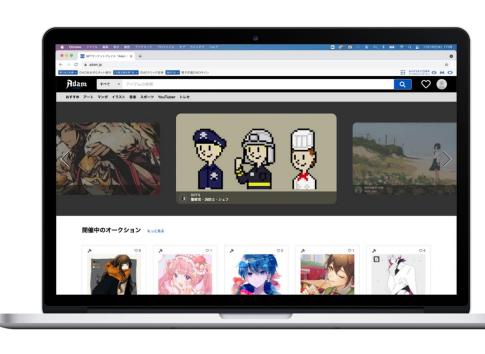
NFT marketplace



Launched beta version (on August 31)

Launch official version (December, tentative)





GMO AOZORA NET BANK

Net Bank | Entrepreneur & challenger support project

Incorporated financial services (issue dedicated card, etc.) Bank API connection, fees to transfer money, loans, etc.

Account opening

Aims to grow with small businesses & startups

Time passed since founding

Company's scale

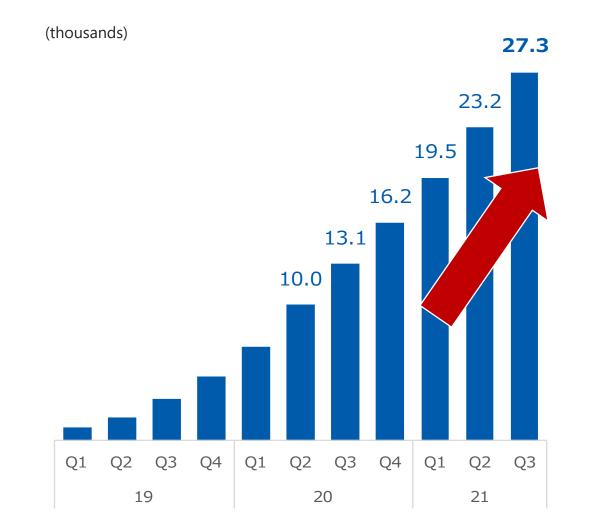
Net Bank | Reduce fees to transfer money

Offer the lowest commission rate in the industry by utilizing the strengths of in-house development^{*1}

| Transfer money to | Before change | | After change ^{*2} |
|---------------------|----------------------------|------------------------------------|----------------------------|
| GMO Aozora Net Bank | Free | | Free |
| Other banks | Individual | JPY 157 *3 | JPY 75 |
| | Business/self- employed | JPY 30K or more: JPY 261 | 115 |
| | | Lower than JPY 30K: JPY 166 | JPY 145 |

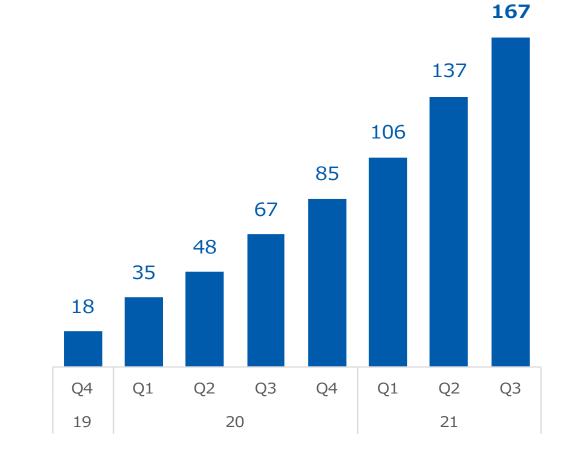
Net Bank | Number of business accounts

GMO AOZORA NET BANK



Increased **2.0**-fold YoY

Net Bank | Number of bank API connection companies GMO AOZORA NET BANK



Growing as bank API's

front runner

Next-generation air mobility

Flying car market estimates



* Global forecast in 2040. Source: "Are Flying Cars Preparing for Takeoff?" published by Morgan Stanley Research on January 23, 2019

Next-generation air mobility

• Making capital investments in fund specializing in the area of drone and air mobility



• Giving technology to companies the fund makes capital investments in



 Joining in the Public-Private Council for Air Transportation Revolution operated by the Ministry of Economy, Trade and Industry and the Ministry of Land, Infrastructure, Transport and Tourism

Next-generation air mobility



Use SSL, enhance security

Internet for Everyone



GMOINTERNET

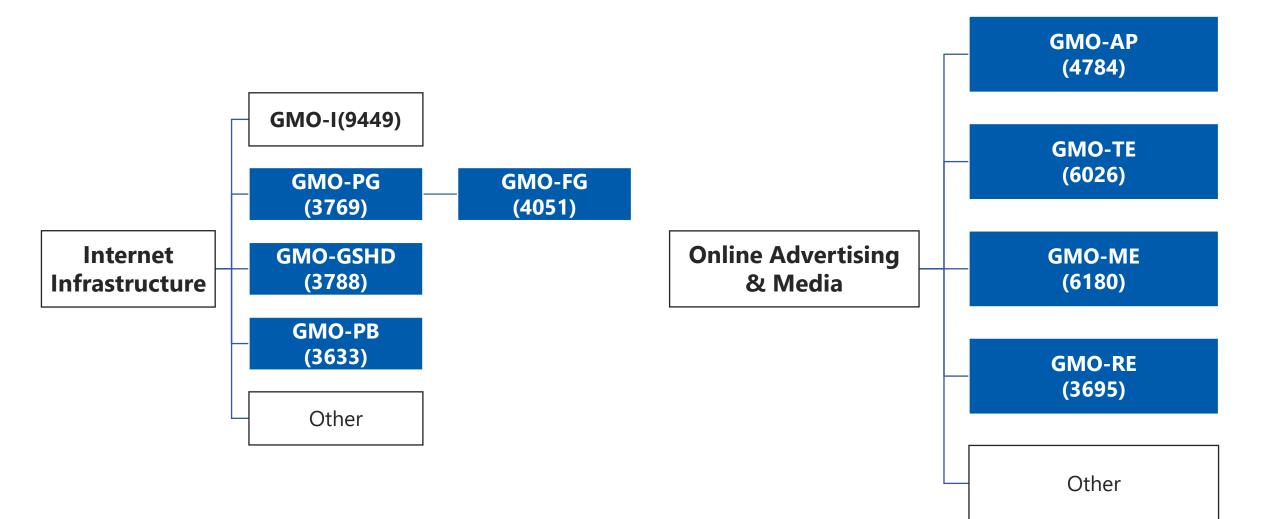
We are planning on making an earnings announcement for FY2021 after 3 pm on February 10, 2022.

This document includes projections based on expectations, premises and plans as of November 11, 2021. These projections may differ from actual results due to factors including changes in the global economy, competition, exchange rate fluctuations, market cap of cryptoasset, natural disasters and other unforeseeable events. Some of the figures given, such as market share are based on our own calculations. These figures may differ from research agency figures.

Information contained in this document is provided for information purposes only and does not constitute solicitation of investors. Further, results forecasts and other forward-looking statements are based on premises that include risks and factors that are largely indeterminable. Please understand that actual results may differ significantly as a result of forces including economic conditions and market environment. No responsibility for any reason is accepted for damage sustained as a result of actions taken based on this information.

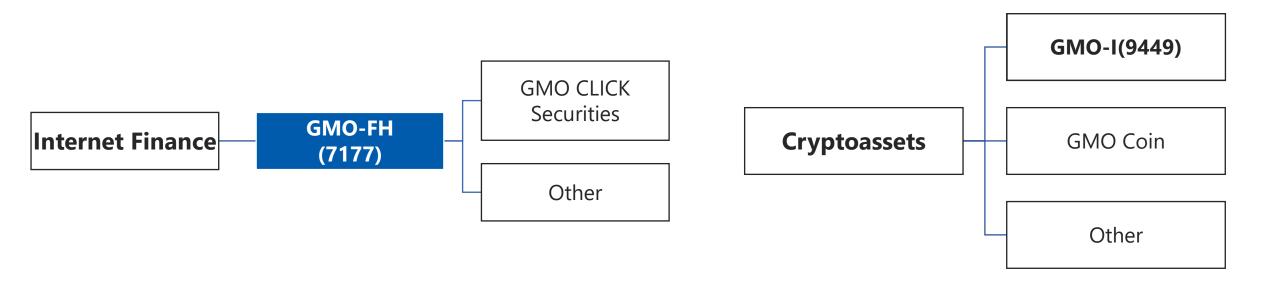
Appendix

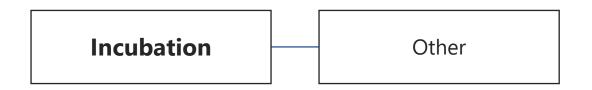
Group Structure by each segment(1/2)



Listed subsidiaries

Group Structure by each segment(2/2)

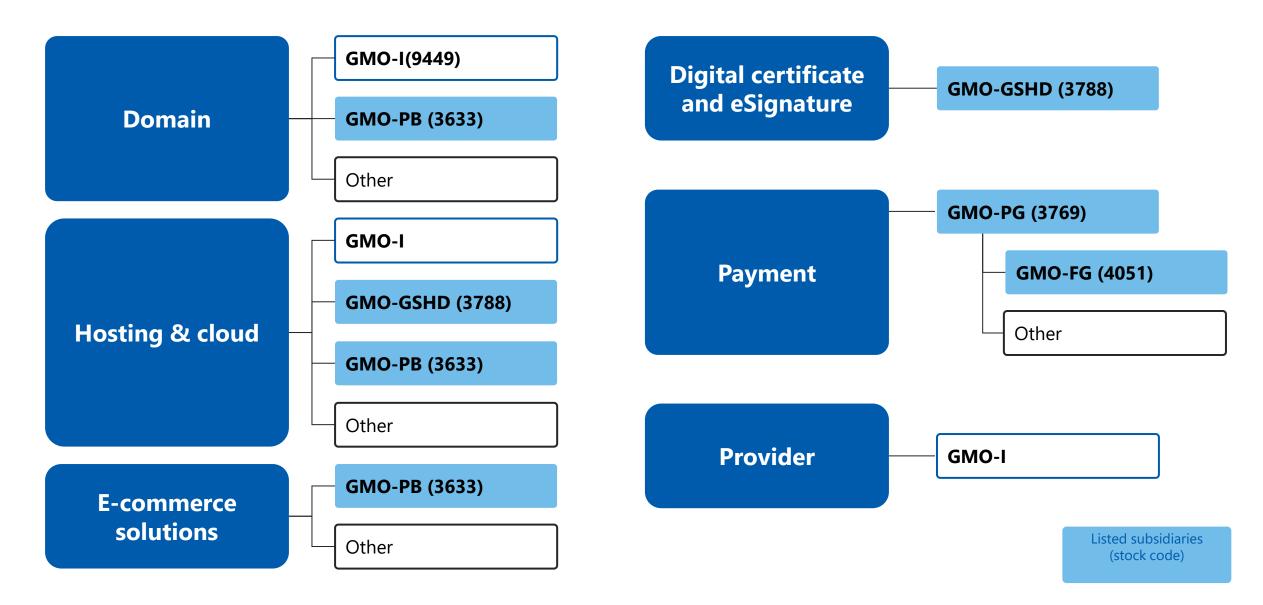




Listed subsidiaries

GMO

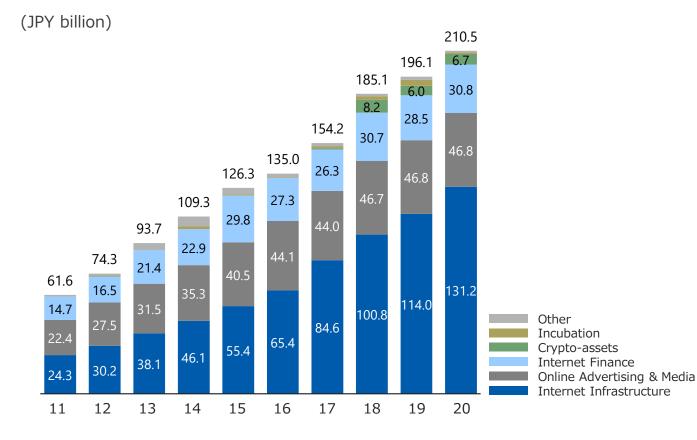
Internet services operations



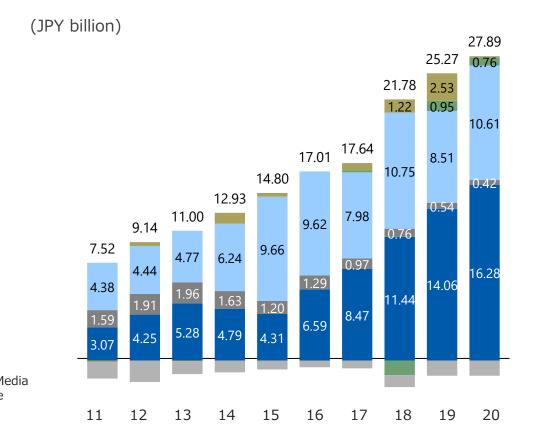
Consolidated results transition

Increased sales and profits in 12 consecutive term

Sales



Profit



Consolidated Balance Sheet

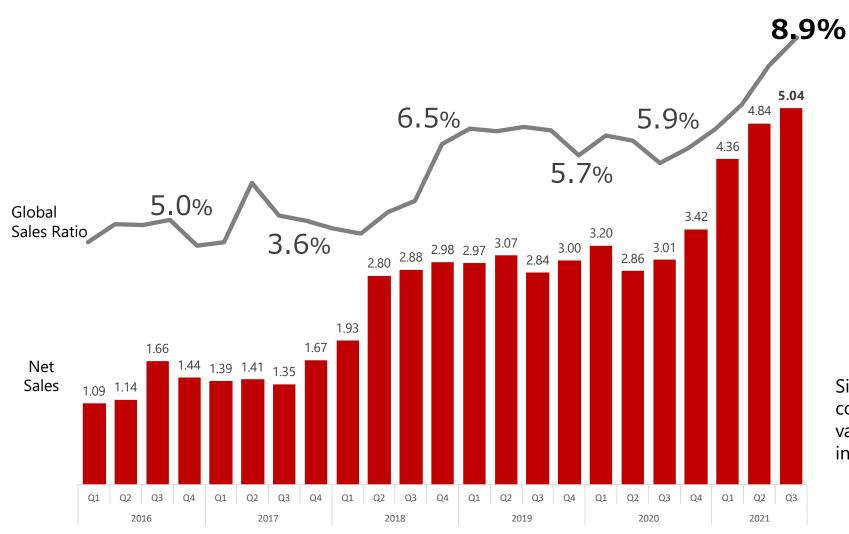
| (JPY millions) | End of 12/2020 | End of 9/2021 | Change | GMO Financial HD (End of 9/2021) |
|---------------------------------|-------------------|------------------|---------|--|
| Current Assets | 1,005,226 | 1,273,552 | 268,326 | 969,063 |
| Cash & Deposits | 220,745 | 256,341 | 35,595 | 76,044 |
| Fixed Assets | 65,318 | 95,857 | 30,538 | 27,749 |
| Goodwill | 657 | 20,138 | 19,481 | 16,779 |
| Software | 7,924 | 9,706 | 1,782 | 2,583 |
| Investment Securities | 18,838 | 28,101 | 9,262 | 3,841 |
| Total Assets | 1,070,544 | 1,369,409 | 298,865 | 996,812 |
| Liabilities | 970,429 | 1,229,049 | 258,619 | 955,272 |
| Interest-bearing debts | 212,425 | 275,165 | 62,740 | 156,557 |
| Net Assets | 100,114 | 140,360 | 40,245 | 41,539 |
| Non-controlling Minority Equity | 49,140 | 67,207 | 18,066 | 2,268 |
| Shareholders' Equity | 50,905 | 73,094 | 22,188 | 39,271 |
| Earned Surplus | 26,959 | 32,720 | 5,760 | 40,486 |
| (Shareholders' Equity Ratio) | 4.8% | 5.3% | +0.6pt | 3.9% |
| Liabilities/Net Assets Total | 1,070,544 | 1,369,409 | 298,865 | 996,812 |

Consolidated Profit and Loss

| (JPY millions) | Q3'20 (1-9/2020) | Q3'21 (1-9/2021) | Change | supplementary information |
|--|---------------------|---------------------|--------|---|
| Net Sales | 157,311 | 176,951 | 12.5% | |
| Gross Profit on Sales | 79,645 | 93,004 | 16.8% | |
| Operating Profit | 22,518 | 30,633 | 36.0% | |
| (OP Margin) | 14.3% | 17.3% | +3.4pt | |
| Non Operating Profit and Loss | -614 | 1,589 | - | 20.Q3 Foreign exchange loss JPY+0.48B 21.Q3 Foreign exchange gain JPY+1.028B |
| Ordinary Profit | 21,903 | 32,222 | 47.1% | |
| Extraordinary Profit or loss | -659 | 721 | - | |
| Profit before Tax | 21,244 | 32,943 | 55.1% | |
| Corporate Taxes etc. | 7,593 | 11,503 | 51.5% | |
| non-controlling interests | 6,909 | 8,139 | 17.8% | |
| Profit attributable to Owners of the Parent | 6,741 | 13,300 | 97.3% | |

Global Operations | Global Net Sales

(JPY billions)

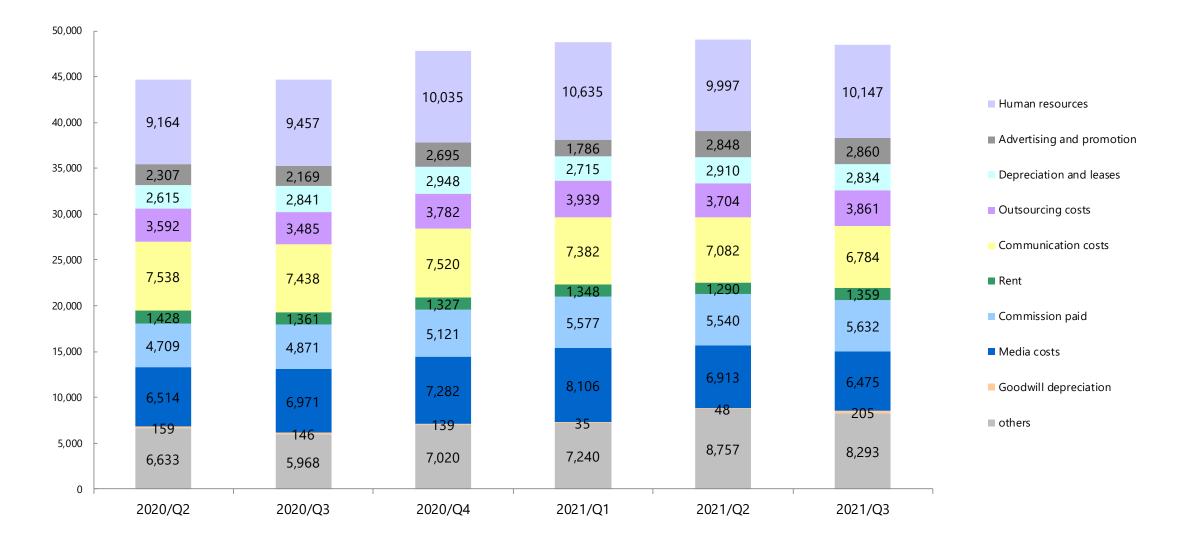




Since Q2 FY2020, MacroKiosk is no longer a consolidated subsidiary. We deducted MacroKiosk values from net sales retroactively to Q1 FY2017 in this chart.

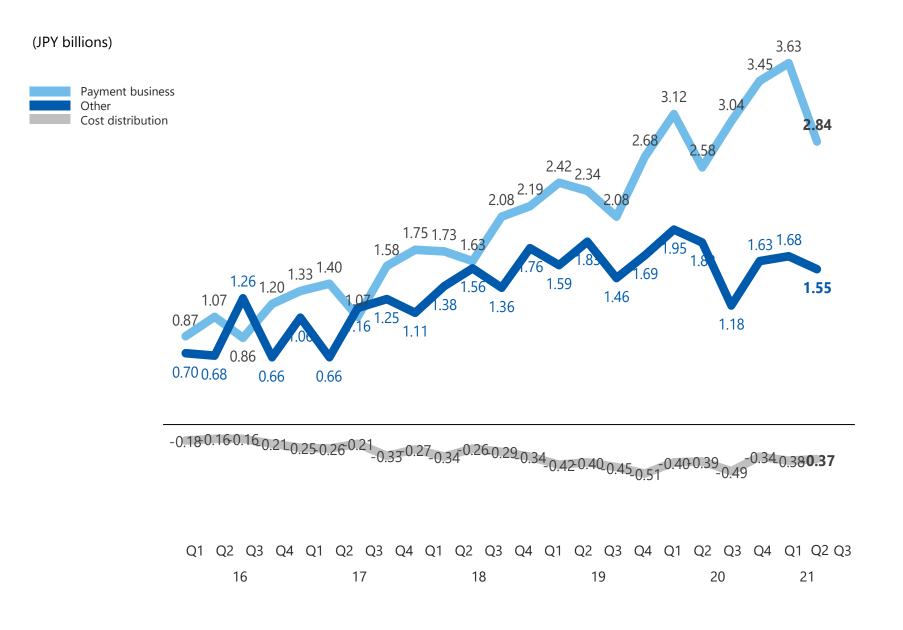
Cost Composition (Consolidated)

(JPY millions)

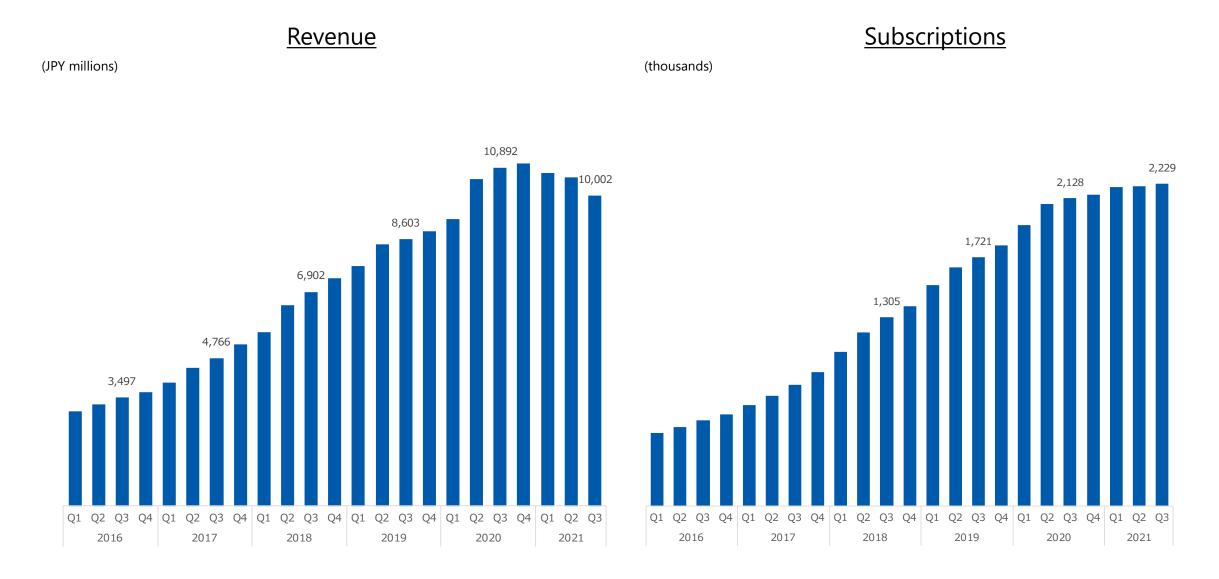


Internet Infrastructure

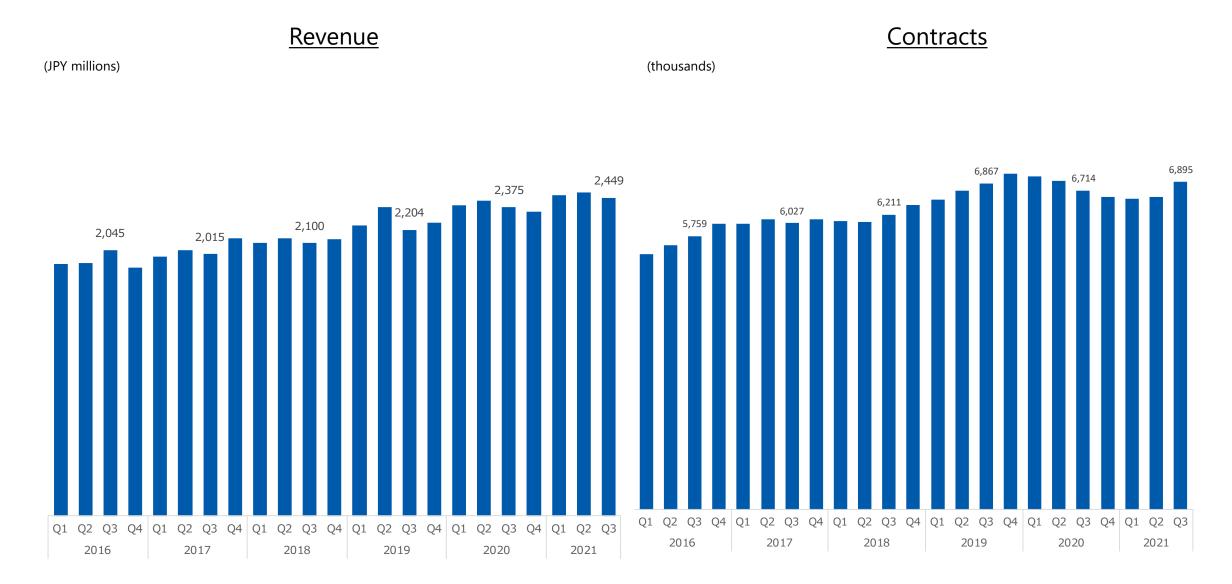
Internet Infrastructure | Breakdown of Operating Profit



Internet Infrastructure | Provider - KPIs

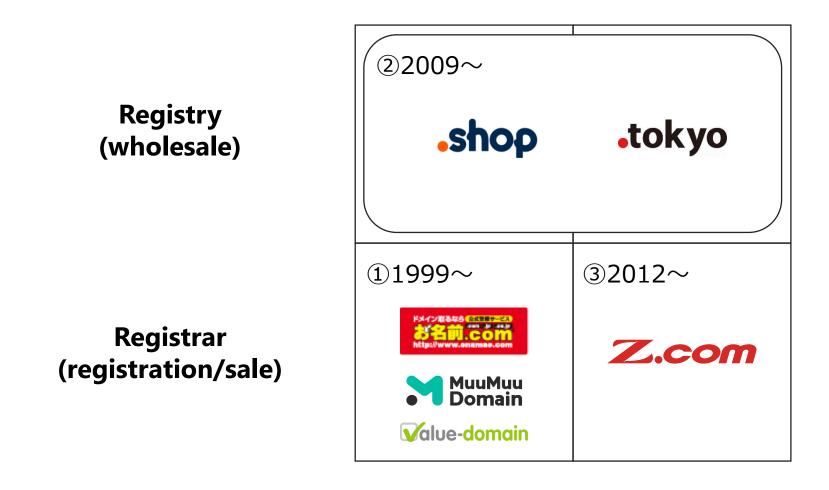


Internet Infrastructure | Domain Registration - KPIs



GMO

Internet Infrastructure | Domain business

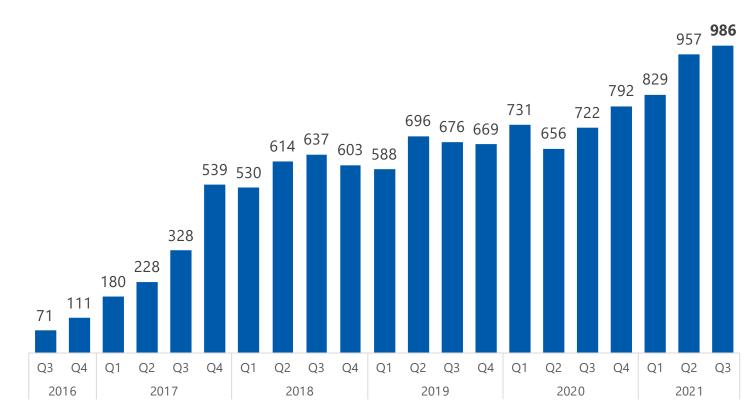


Japan

Overseas

Internet Infrastructure | Domain Business" •**Shop** ": Registration progress

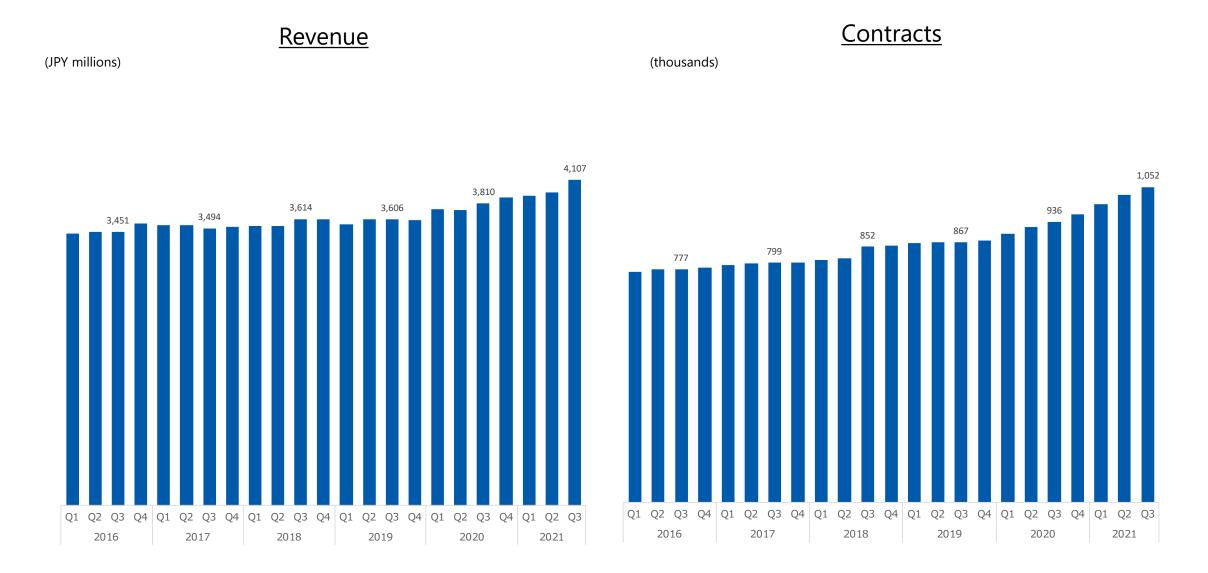
(thousands)



Renewal rate: 71.4%^{*}

* Renewal rate for domains registered between September 2016 and September 2019 (2nd renewal)

Internet Infrastructure | Hosting & Cloud - KPIs



Broad ASP shopping cart businesses

1

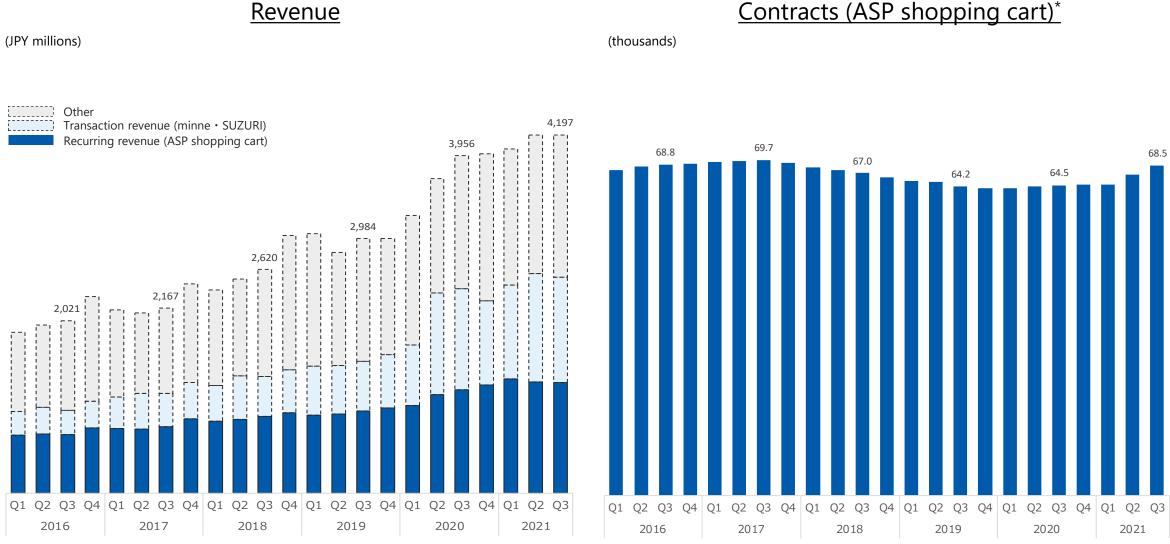
Recurring revenue and transaction revenue through a natural cross-selling

1

| Feature | Online store | Payment | |
|---------------------|-------------------------------|-----------------------------|--|
| Comico | Make Shop [®] | GMO PAYMENT GATEWAY | |
| Service | COLOR ME | GMOEPSILON | |
| Business model | Recurring | Transaction | |
| Revenue | Number of stores x unit price | GMV x commission rate, etc. | |
| Reportable segments | Ecommerce Solutions | Payment | |

Internet Infrastructure | Ecommerce Solutions - KPIs

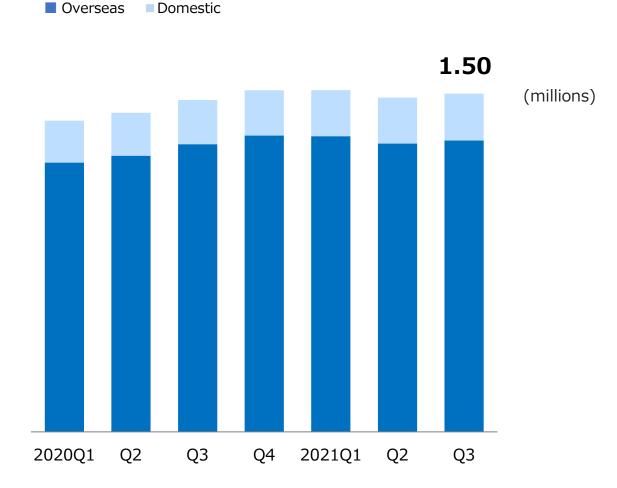
GMO



* Figures corrected retroactively to 2015 as the OEM contains certain free accounts.

*The number of free plan contracts of ColorMe Shop! has been added since Q2 FY2021.

Internet Infrastructure | Digital Certificate and eSignature business The number of SSL valid digital certificates [GlobalSign.]



* The number of valid digital certificates is the number of certificates that are actually used.

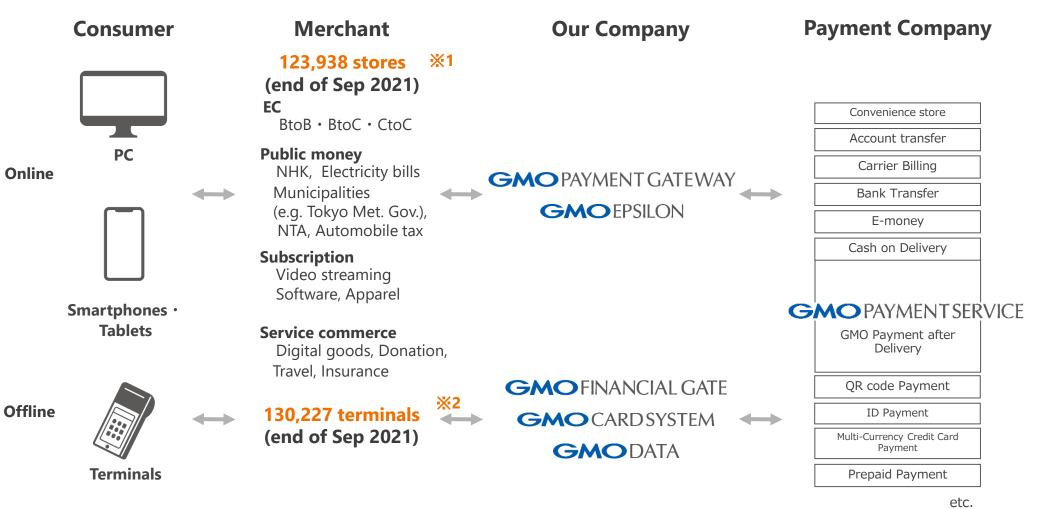
Internet Infrastructure | Digital Certificate and eSignature business

Having our own Certificate Authority, we can provide both of types

| | ◆ E-sign | Digital-Sign |
|----------------|---|---|
| Proof strength | (Electronic Signature Law Article 3) | |
| Process | Approvement by Certificate Authority | Verification by email |
| Merit | strict governance | Less load of contractual partners |
| Demerit | Much load of partners | Complicated management of the stamp rights |

Internet Infrastructure | Payment Processing - Overview

Connecting merchants and payment companies on contract, payment data and money flow



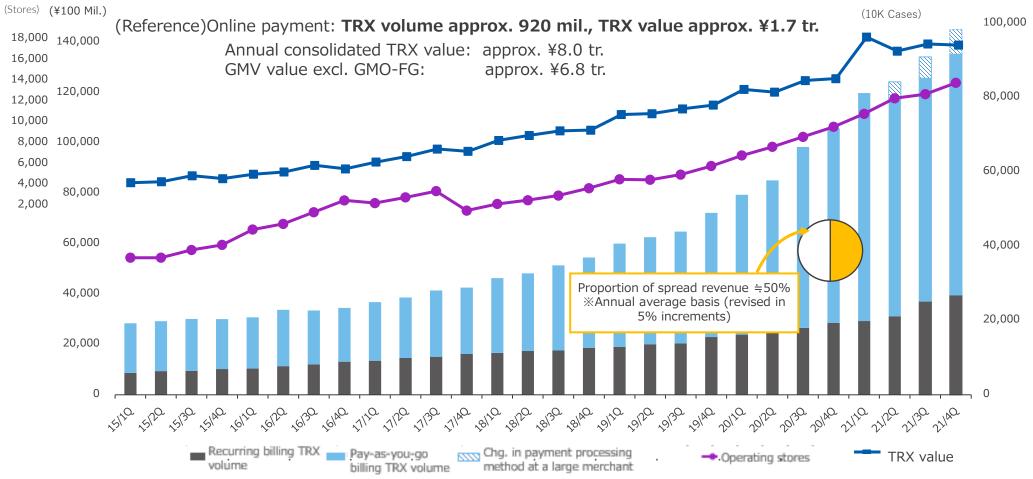
% 1 Figures exclude a significant increase in operating stores caused by a specific merchant and the number of stores related to major delivery services from Q1 of FY17. If included, the number of operating stores is 311,477 stores as of end of September 2021.

*2 Operating payment terminals: starting from FY2021 the figure presents the combined number of payment terminals and embedded-type payment terminals, sold through sales partners. (up 72.0% YoY).

Internet Infrastructure | Payment Processing - KPIs

Group-wide annual TRX value reaches ¥8.0 trillion

Operating stores: 123,938 stores, TRX volume approx. 970 mil., TRX value approx. ¥2.0 trillion.



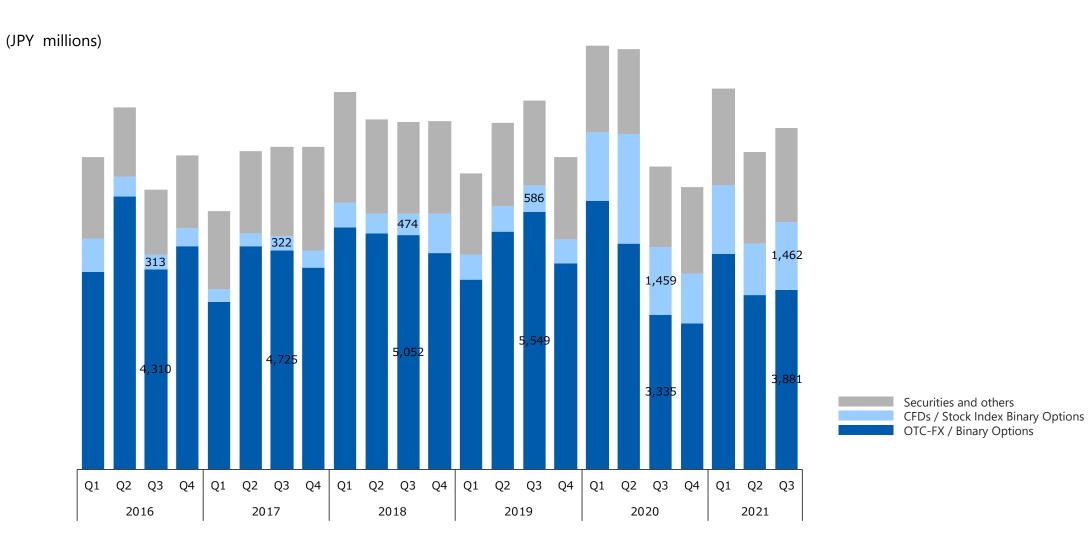
X1 Figure excludes a significant increase in operating stores from a specific merchant. Figures exclude the stores related to a large delivery company from Q1 FY2017. If included, operating stores would be 311,477 (down 3.9% YoY).

*2 Operating stores are measured on an end-of-quarter basis. GMV value and volume are the total for the respective quarter. *3 The graph is based using only online

GMO ^{payment} figures. *GMO Payment Gateway's presentation materials

Internet Finance

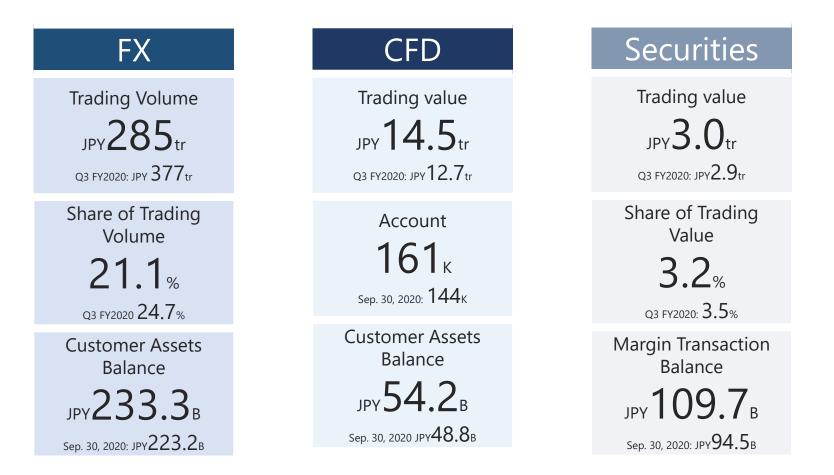
Internet Finance | Net sales by product



* Prepared based on Results Presentation of GMO-FH

Internet Finance | FX, CFD, and Securities : KPIs

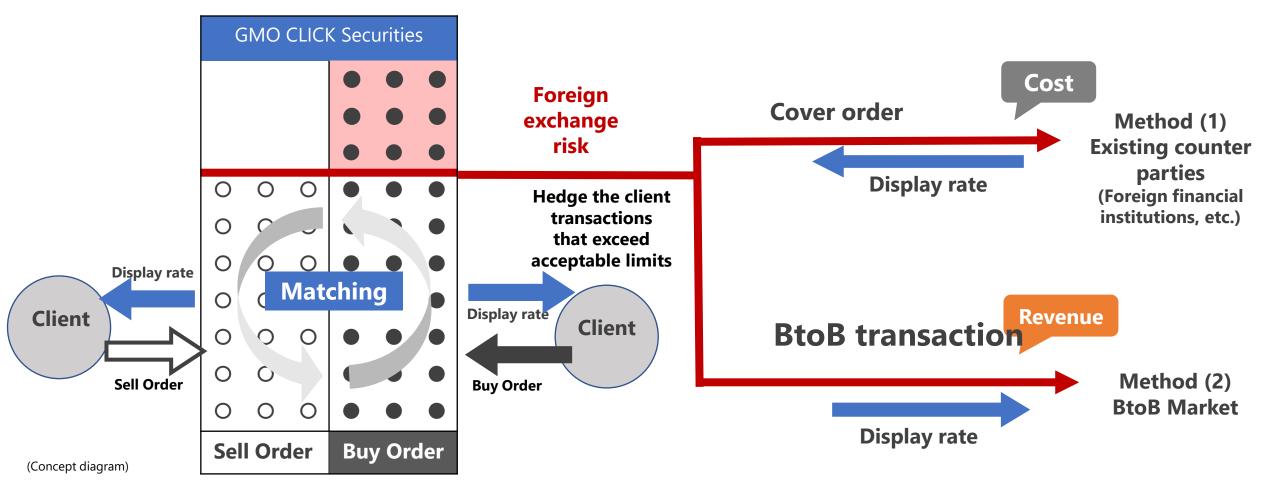




The share of trading volume for FX and securities are prepared based on Futures Association of Japan and Japan Exchange Group publication data. Securities and CFD data are the numbers of GMO CLICK Securities.

Internet Finance | FX Business Model (over the counter derivatives)

- Effective matching and thorough risk minimization with cover transactions executed with counter parties as soon as customer orders exceed acceptable risk position.
- As a new hedging method, "BtoB" is in trial to reduce cover costs and generate profits.



FX | Gaika ex byGMO just joined our group

GMO-FH has completed the acquisition procedures of Gaika ex byGMO shares, making it a wholly owned subsidiary on 27th Sep,2021.

Aiming for the market share expansion in transaction volume and acceleration of profitability improvement by mutual cooperation.

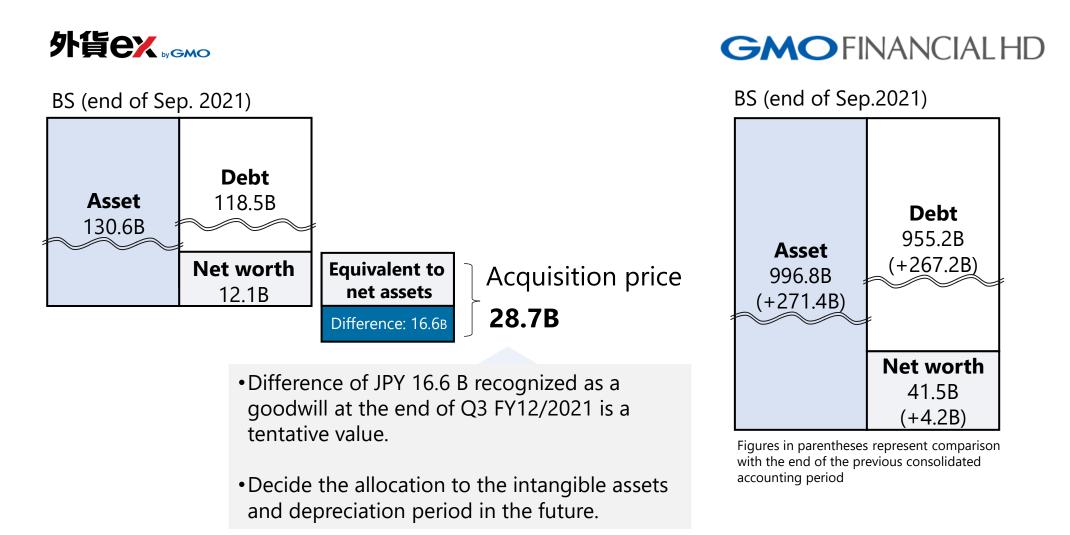


https://www.gaikaex.com/

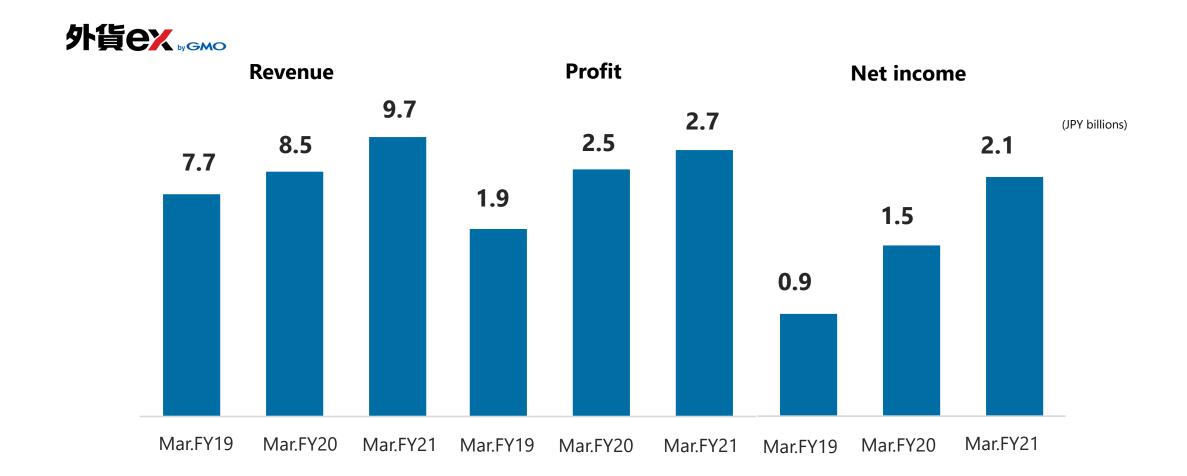
GMOCLICK SECURITIES **FXPRIME** by GMO

* Prepared based on Results Presentation of GMO-FH

FX | **BS** changes after owing Gaika ex byGMO



FX | Gaika ex byGMO financial results before joining



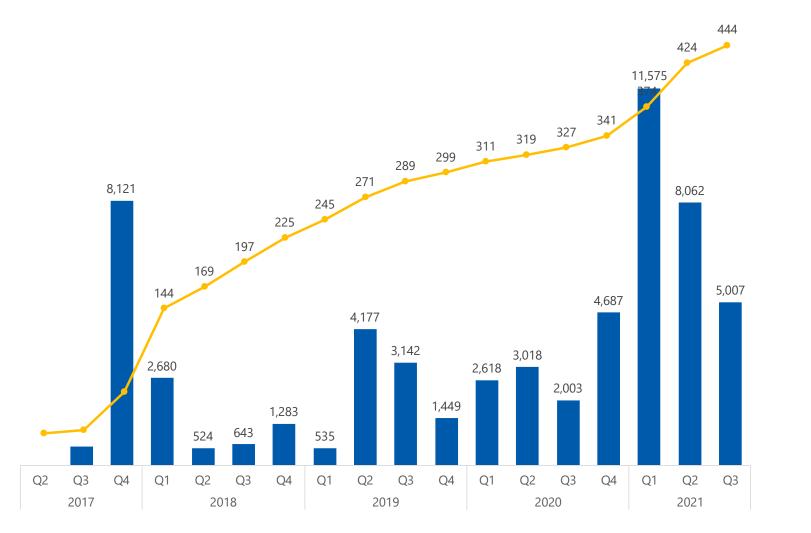
* Reflecting Gaika ex byGMO in consolidated earnings in the fourth quarter (October 1, 2021, to December 31, 2021) of the fiscal year ending December 2021 and later

Cryptoassets

Cryptoasset Trading | Trading value and customer accounts



Trading value (JPY billions) Customer accounts (thousands)



GMO

Other

Group News 1 3 mths to September

| 7/14 | GMO GlobalSign HD © GlobalSign | First in Japan! GMO GlobalSign HD's e-contract service GMO Sign, which has a No.1 market share, is now compatible with WAN-Sign for digital signatures: Realizing DX of Japanese society by discouraging the use of seal impression, and boosting the user-friendliness |
|------|-----------------------------------|---|
| 7/16 | GMOINTERNET | GMO Internet Ladies Samantha Global Cup, a ladies professional golf tournament |
| 7/16 | GMOINTERNET | GMO Internet Group ends workplace vaccination against the novel coronavirus: Conducted vaccination at regional offices and for families of partners, business partners, etc. (approximately 17,800 people) |
| 7/27 | GMO GlobalSign HD © GlobalSign | First in Japan! GMO Sign's My Number Registered Seal enables speedy execution of the contract: Ensuring ID that is equal to registered seal by merely holding My Number Card over a smartphone |
| 7/28 | GMOMAKESHOP | Transaction volume of the MakeShop byGMO reached a record high of JPY 130.6 B in the first half of 2021: Increased by 120% YoY as people increasingly utilized e-commerce during the prolonged pandemic |
| 8/2 | GMO CREATORS NETWORK | Joint development between GMO Creators Network and GMO Aozora Net Bank in terms of financial support for the self-employed: Help the self-employed quickly procure the funds by collaboration between FREENANCE byGMO and GMO Aozora Net Bank |
| 8/30 | GMO PEPABO inc. | The number of registered creators of original goods creation and sales service "SUZURI byGMO Pepabo" has exceeded 500 K |
| 8/31 | GMO Adam | GMO Adam launches beta version of NFT marketplace Adam byGMO today: K-1, Hikaru, etc. sell a total of 1,192 pieces of content, and Akiko Higashimura will also become a seller |
| 8/31 | GMO AOZORA NET BANK | GMO Aozora Net Bank further reduces fees to transfer money to other banks on October 1 & offers new special gifts for startups (20 free bank transfers) starting on December 1 |

Group News ② 3mths to September

8/31 GMOFINANCIAL GATE

9/14 GMOINTERNET

9/28 GMO GlobalSign HD © GlobalSign

9/30 GMO AOZORA NET BANK

10/5 GMOGlobalSign HD © GlobalSign

10/8 **GMO**INTERNET

Next-generation compatible all-in-one payment terminal released in September 2021: Mobile payment terminal A920

The number of elementary and junior high schools that introduce GMO Optical Access for Education, an Internet connection dedicated to an educational institution that supports GIGA School, exceeds 670 nationwide: Supporting comfortable ICT education environment for the children who live in the future

Rent guarantee business giant J-LEASE CO., LTD. introducing GMO Sign & starting development of an API integration: Promoting the DX of real estate industry and the SDGs through integrating GMO Sign with system targeting property companies and lessors for the amendment of the Building Lots and Buildings Transaction Business Act

GMO Aozora Net Bank has again determined to reduce fees to transfer money to other banks on October 1

GMO GlobalSign HD launches the online report of a result of PCR test and the online negative certificates for travel, which guarantee propriety with an electronic signature: Abuse or fraud is prevented by proving the online result of PCR test of the novel coronavirus infectious diseases, which is the key to win in the new normal business

GMO TokuToku BB won v6 Plus Best Partner Award for the 4th consecutive year

Internet for Everyone

