Fiscal Year 2022

Third Quarter

Results Presentation

GMOINTERNET GROUP

STOCK CODE: 9449

November 14, 2022

Changes in rules to record the revenues* | Impact

Net sales based on new rules (concept diagram)

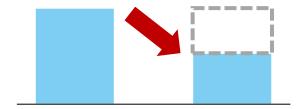
Net sales

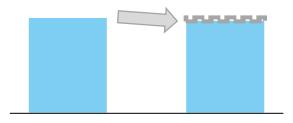
- Online Advertising & Media
 Net amount processing of ad spot purchase amount in
 advertising agency leads to an apparent drop
- Infrastructure

Limited impact is observed despite change from one time processing at the time of concluding contract to proration in accordance with the term of contract and the net amount processing in Ecommerce Solutions

• Finance, Cryptoassets, and Incubation: no material impact

Operating profit: limited impact





^{* &}quot;Accounting standards related to revenue recognition" (accounting standard No. 29)

Changes in rules to record the revenues^{*} | Comparison with the same period last year

Affected divisions (consolidated, Infrastructure, Online Advertising & Media)

Compared to the same period last year (old v.s. old)

to show the actual conditions of the business

Compared to the same period last year (old v.s. new)

included in Appendix)

Non-affected divisions (Finance, Cryptoassets)

Compared to the same period last year (old v.s. new)

* "Accounting standards related to revenue recognition" (accounting standard No. 29)

GMO

1. Overview

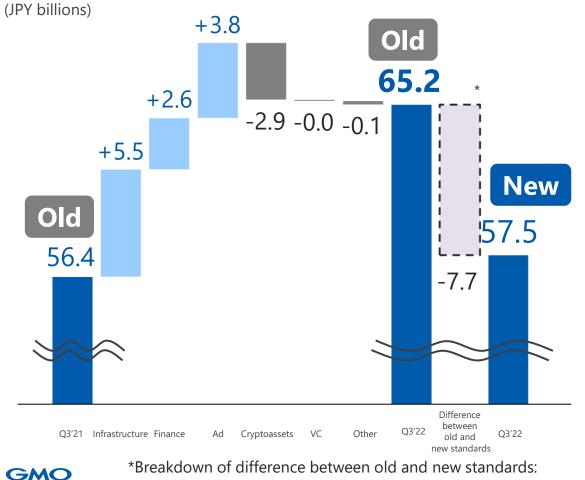
- 2. Group Overview
- 3. Segment Report
 - i) Internet Infrastructure
 - ii) Online Advertising & Media
 - iii) Internet Finance
 - iv) Cryptoassets
- 4. Topics

Overview | Executive Summary: Q3 FY2022 (Jul-Sep)

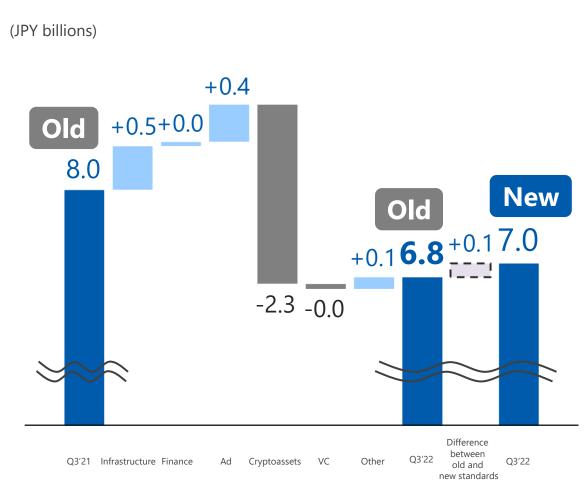
	Old	New	Old	Compared to the same period last year (old v.s. old)		
(JPY billions)	Q3'21 (Jul-Sep)	Q3'22 (Jul-Sep)	Q3'22 (Jul-Sep)	YoY Change	Change	
Net Sales	56.4	57.5	65.2	+8.8	+15.6%	
Operating Profit	8.0	7.0	6.8	-1.1	-14.0%	
Ordinary Profit	8.6	8.9	8.7	+0.1	+2.1%	
Net Profit	3.5	-1.6	-1.8	-5.4	-	

Overview | Executive Summary: Q3 FY2022 (Jul-Sep)

Net sales Up 8.8B YoY



OP Down **1.1B** YoY



Infrastructure -1.7B; Ad -7.0B; inter-segment adjustment +1.0B, etc.

Overview | Executive Summary: Q3 FY2022 (Jul-Sep)

Compared to the same period last year (old v.s. old)

Evaluation Q3 Q2

Internet Infrastructure	Net sales OP	(Up 16.0 % YoY) (Up 14.0 % YoY)	Services each hold top share in their respective markets in Japan $\rightarrow \bigcirc$ Double-digit increase in profits despite amortization of goodwill and strategic investments $\rightarrow \bigcirc$	0
Online Ad & Media	Net sales OP	(Up 32.0 % YoY) (Up 189 % YoY)	Continue to recover our trend $\rightarrow \bigcirc$ Record high revenue $\rightarrow \bigcirc$	0
Internet Finance	Net sales OP	(Up 35.4 % YoY) (Up 2.1 % YoY)	FX: profitability was " \times " due to weak yen CFD: favorable trading volume and revenue trends $\rightarrow \bigcirc$ Gaika ex byGMO joined the Group, which led to an increase in revenue and profit $\rightarrow \bigcirc$	0
Cryptoassets	Net sales OP	(Down 78.9 % YoY) (Q3 FY2021: 1.4B)	Customer accounts and market share $\rightarrow \bigcirc$ Market environment continues to be "x"	Δ

Overview | Executive Summary: Q3 FY2022

	Old	New	Old	Compared to the same period last year (old v.s. old)		
(JPY billions)	Q3′21 (Jan-Sep)	Q3'22 (Jan-Sep)	Q3'22 (Jan-Sep)	YoY Change	Change	
Net Sales	176.9	183.1	206.7	+29.7	+16.8% Record high	
Operating Profit	30.6	38.0	37.8	+7.2	+23.6% Record high	
Ordinary Profit	32.2	42.4	42.2	+10.0	+31.3% Record high	
Net Profit	13.3	13.8	13.7	+0.4	+3.1% Record high	

Overview | Shareholder Returns (Policy)



Net profit at end of fiscal year to form basis of buyback in **following year**

Overview | Shareholder Returns (dividend per share)

52.7 12.6 ······ 10.8 28.0 30.8 29.5 24.2 23.0 10.6 11.8 12.2 5.0 6.0 7.4 7.2 5.5 6.0 6.2 19.6 6.2 6.0 17.1 6.0 6.6 6.0 6.0 5.0 17 18 19 20 21 22

No dividends will be paid in the three months to September

Q4
Q3
Q2
Q1

(JPY)



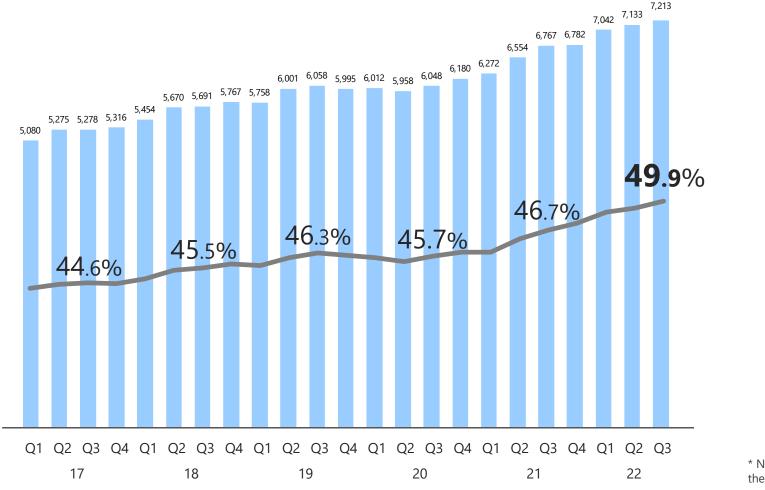
Strengths (1)

Operations and

development of our

own technology

Strengths (1) | Operations and development of our own technology



Goal: Workforce of over **50%** engineers



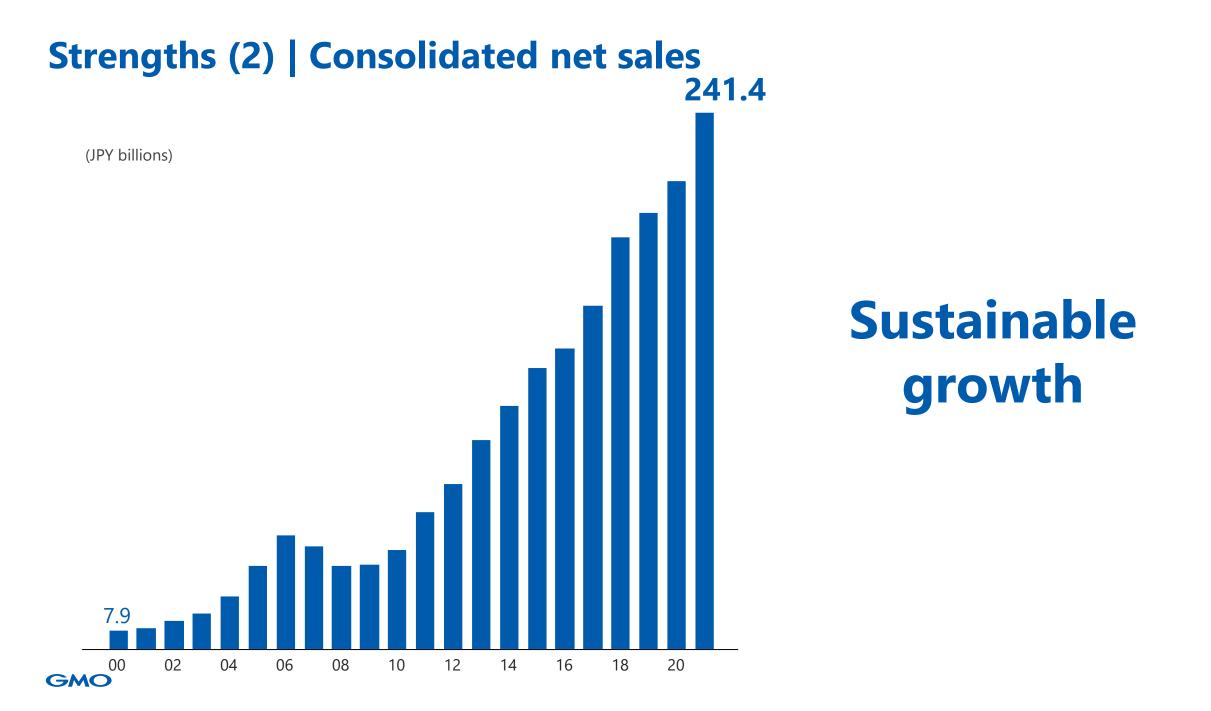
* Not including partners of GMO Internet Group affiliates accounted for by the equity method (such as GMO Aozora Net Bank), which was 228 as of the end of September 2022.



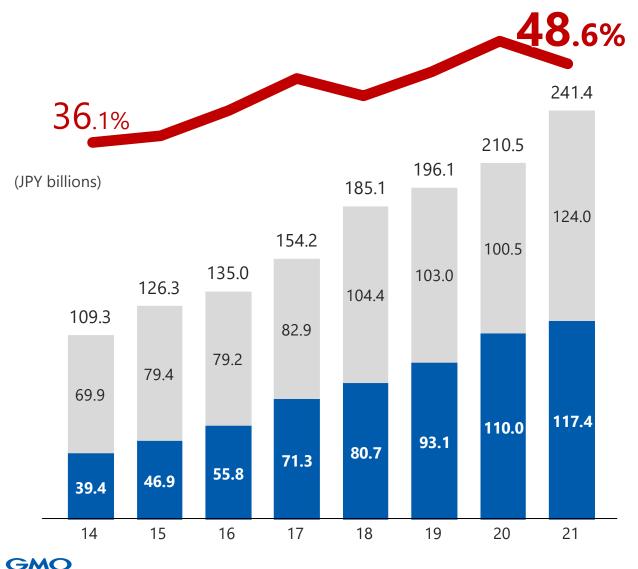
Solid recurring revenues

Strengths (2) | Solid recurring revenue

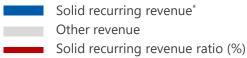
Indispensable products that will not disappear and recurring revenue business model



Strengths (2) | Analysis of consolidated net sales

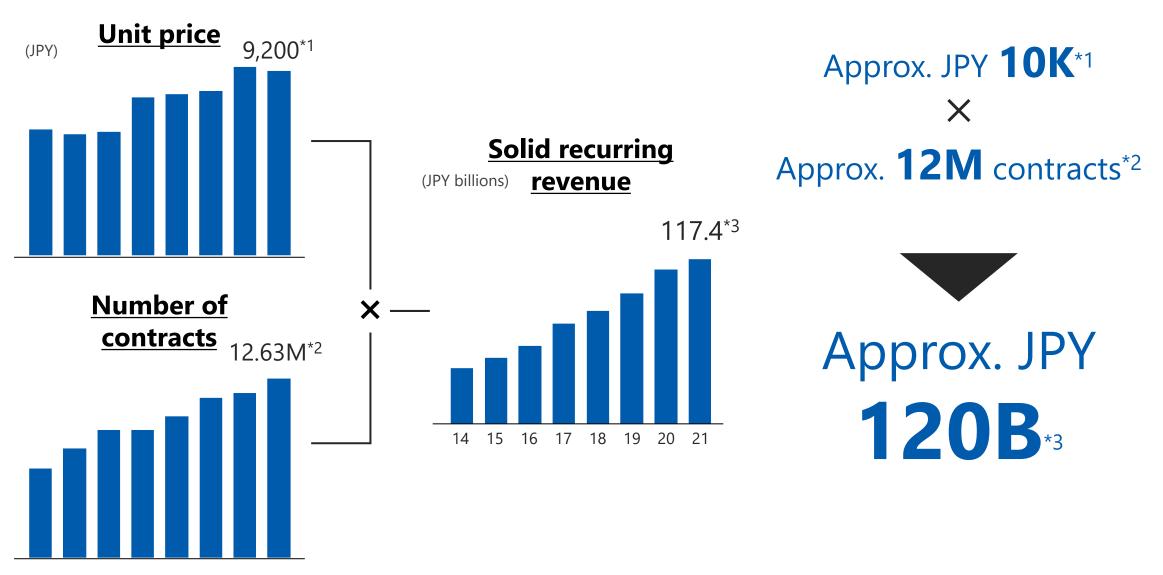


Solid recurring revenues that support sustainable growth

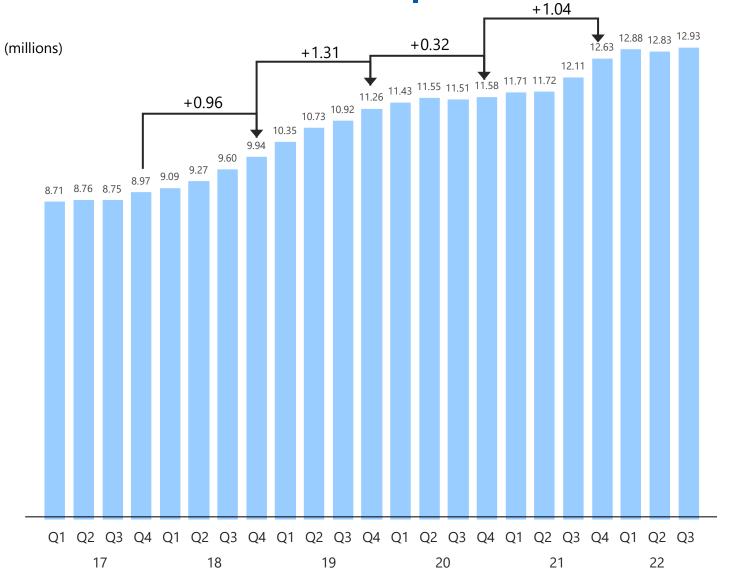


* The sum of Domain, Hosting & Cloud, Security, part of the Ecommerce Solutions (ecommerce platform), and part of the Payment (recurring and transaction revenues)

Strengths (2) | Analysis of solid recurring revenues



Internet Infrastructure | Contracts



Solid revenue base **12.93**M customers

Social reactions

北岡恭明 (Kitaoka Yasuaki) @ya kit7 · **Follow**

If you look at GMO's financial results, you can see the strength of "continuing to stay on the Internet" to reduce all the risks (this is difficult). GMO-PG and GMO CLOUD are so amazing. Sometimes they lose to foreign startups but usually win against domestic startups.



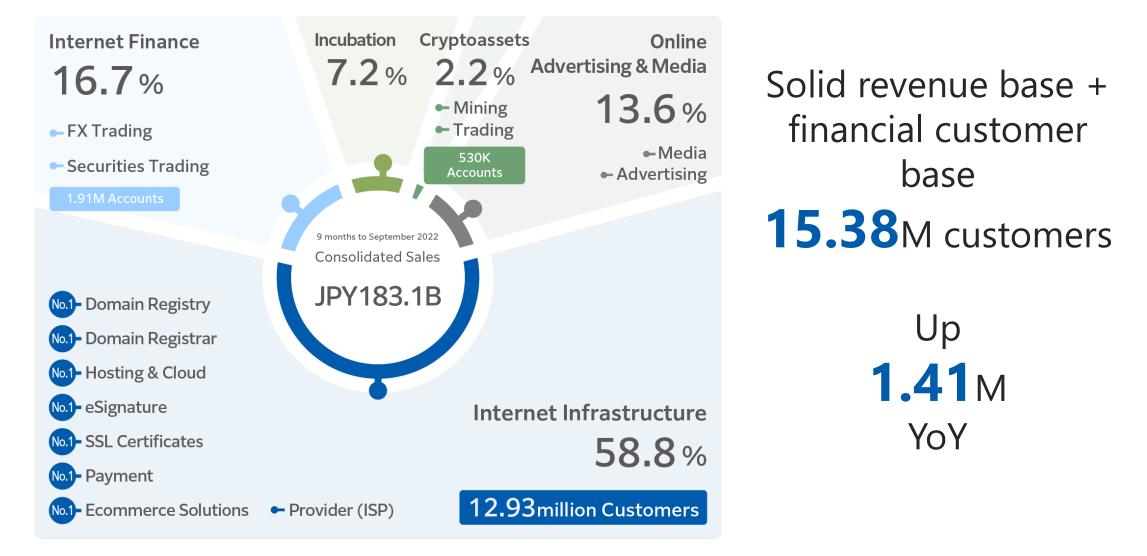


1. Overview

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Group Overview | Business Segments (Composition)



*Net sales ratio is calculated based on the numbers before cancelling inter-segment transactions. *Nu *Regarding Internet Finance, the number of accounts does not include GMO Aozora Net Bank's accounts.

*Number of customers is an aggregate number of customers (the actual number) in Infrastructure, Finance, and Cryptoassets segments.
 * Old standard: Infrastructure 54.4%; Online Advertising & Media 21.5%; Finance 14.7%; Cryptoassets 1.9%; and Incubation 6.3%.



Group Overview | Listed Group Companies: Equity Share

Stock Code	Stock Name	Exchange	Market Cap ^{*1} (JPY billions)	% Ownership ^{*2}	Equity Share (JPY billions)
9449	GMO Internet Group	Prime	290.9		
3769	GMO Payment Gateway	Prime	904.9	40.7%	368.4
7177	GMO Financial Holdings	Standard	66.6	65.3%	43.4
3788	GMO GlobalSign HD	Prime	54.8	51.8%	28.4
4051	GMO Financial Gate	Growth	59.1	23.5% ^{*3}	13.8
3633	GMO Pepabo	Prime	11.5	59.5%	6.8
4784	GMO AD Partners	Standard	7.4	57.6%	4.2
3695	GMO Research	Growth	6.2	54.8%	3.4
6180	GMO Media	Growth	3.1	66.4%	2.0
6026	GMO TECH	Growth	1.8	54.1%	0.9
	Group Total		1,406.7 ^{*4}		471.9

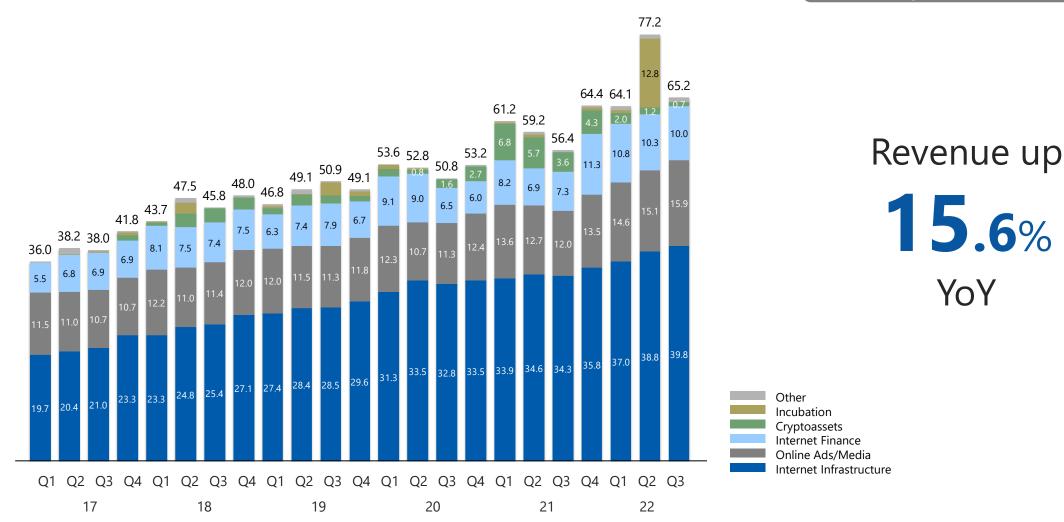
*1 Market value as of November 11, 2022

*2 Includes indirect holdings (as of the end of September)

*3 GMO Internet Group owns 23.5% of GMO-FG indirectly through GMO-PG *4 Calculated as the sum of the listed market cap values

Group Overview | Net Sales by Segment

Compared to the same period last year (old v.s. old)



(JPY billions)

Group Overview | Profit by Segment

(JPY billions) 19.84 10.16 12.47 0.07 10.46 0.25 10.14 0.31 0.43 8.97 8.28 8.13 8.01 3.65 6.89 0.44 0.42 6.51 2.97 5.95 0.01 0.67 3.85 5.65 -3.81 6.09 5.37 3.10 5.53 4.46 5.00 2.68 .56 2.12 5.34 0.38 3.39 2.62 4.49 0.48 2.91 3.96 1.77 1.63 2.31 3.30 2.26 3.53 2.58 2.60 1.80 2.05 2.33 1.23 2.35 Other Incubation -0.39 Cryptoassets Internet Finance Online Ads/Media Internet Infrastructure Q1 Q2 Q3 Q4 Q1 Q2 Q3 17 18 19 20 21 22

Compared to the same period last year (old v.s. old)

Profit down 14.0% YoY

GMO

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Internet Infrastructure | Collection of No. 1 services



*1 Based on our own data *2 Based on ICANN data in July *3 Based on domaintools.com data *4 Country code based on Netcraft data

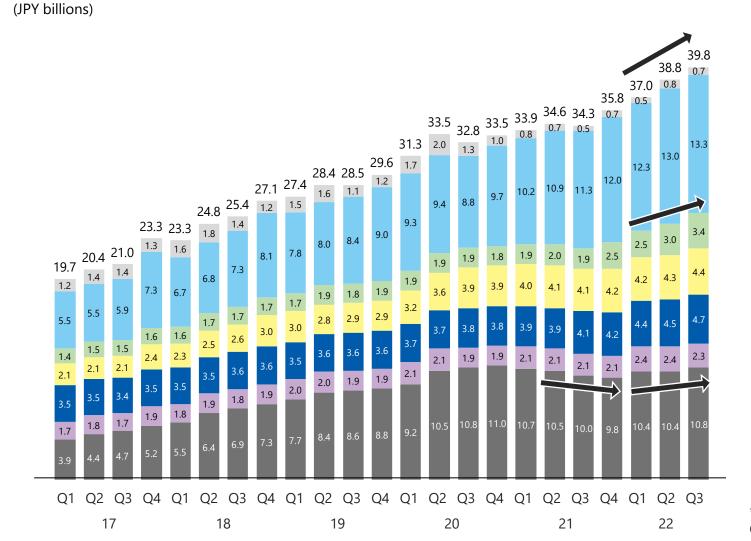
*5 Based on the Fermi estimate *6 Figure excludes the number of stores related to major delivery services

*7 In 2020, Oricon announced that GMO TokuToku BB became the top-ranked provider in terms of customer satisfaction

GMO

Internet Infrastructure | Net Sales by Sub-Segment

Compared to the same period last year (old v.s. old)



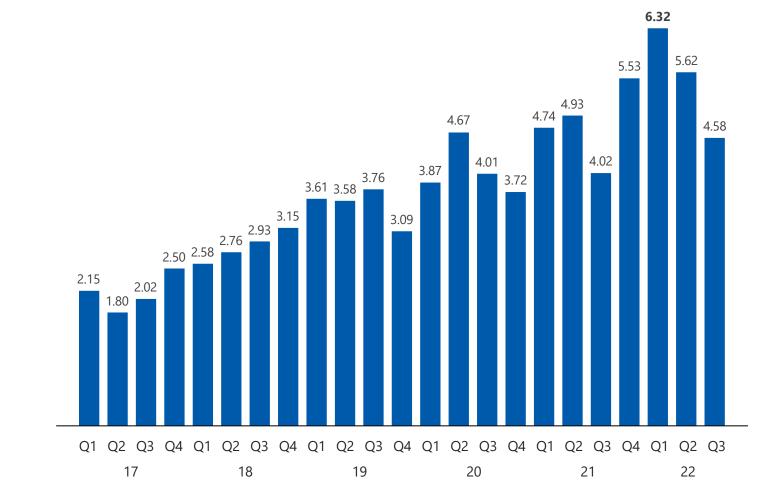


* Numbers of domain and security businesses revised retroactively to Q1 FY2017 due to changes in the structure of the segment

GMO

Internet Infrastructure | Operating Profit

Compared to the same period last year (old v.s. old)





(JPY billions)

Internet Infrastructure | Cryptosecurity



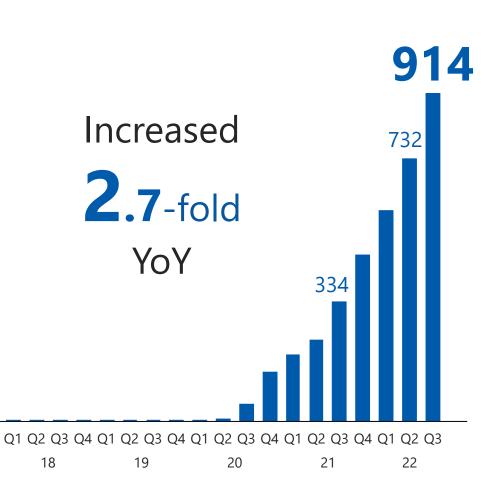


Number of e-contract accounts: No. 1

Number of contracts: No. 1

Internet Infrastructure | Number of e-contract accounts 電子印鑑なら

(thousands)

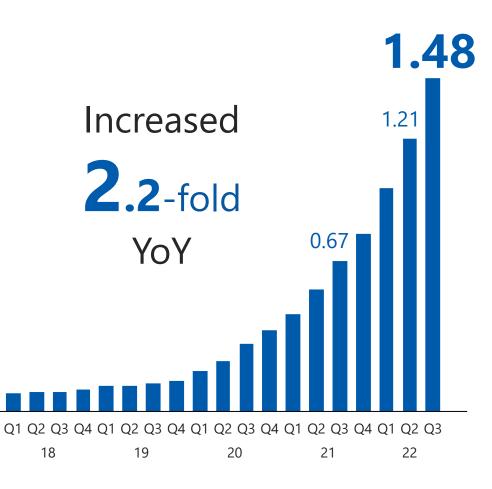




GMOサイン

Internet Infrastructure | Number of contracts

(millions)





Number of contracts

Internet Infrastructure | Digital government

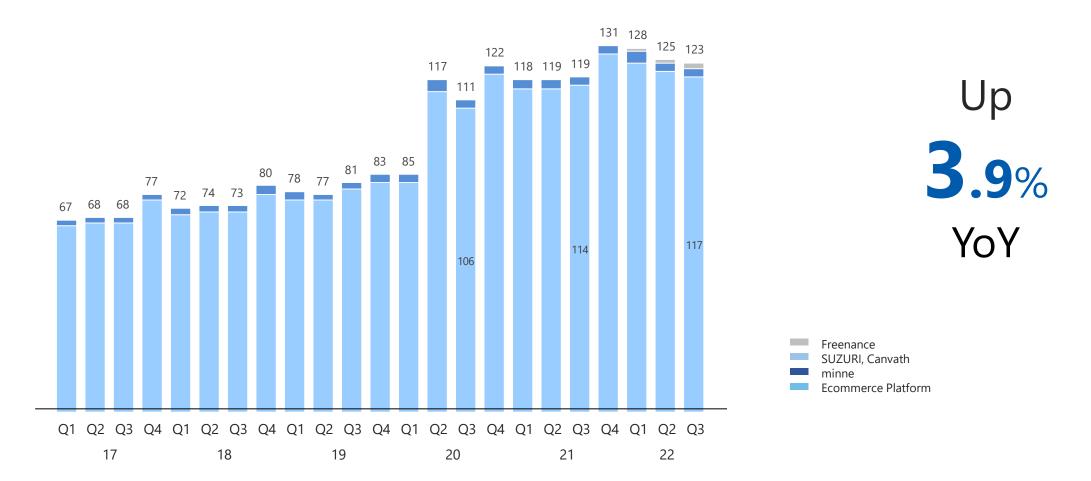
電子印鑑なら GMOサイン



GMO

Internet Infrastructure | Ecommerce Solutions: transaction volume

(JPY billion)



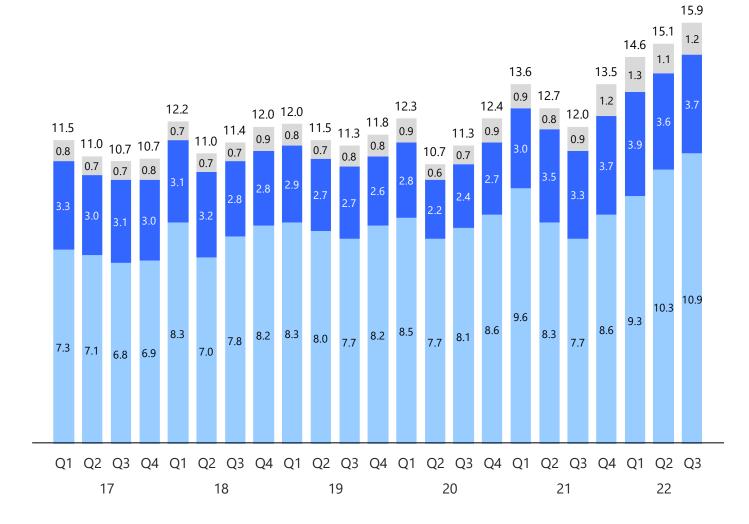
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Online Advertising & Media | Net Sales

(JPY billions)

GMO

Compared to the same period last year (old v.s. old)



Revenue up 32.0% YoY

Internet Research/Other

Internet Media

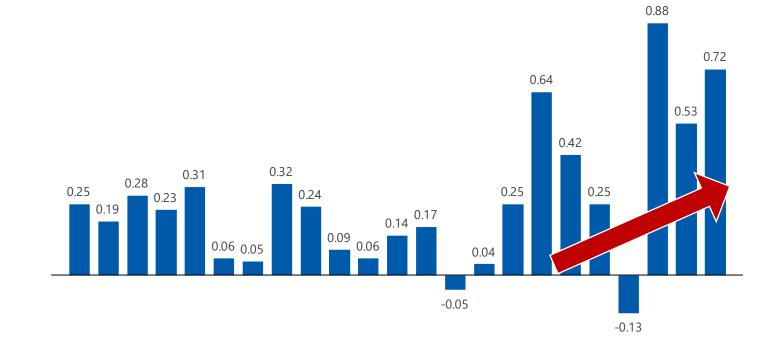
Online Advertising

36

Online Advertising & Media | Operating Profit

(JPY billions)

Compared to the same period last year (old v.s. old)



Q1 Q2 Q3 Q4 Q1 Q2 Q3

20

21

22

19

Profit up **189**% YoY

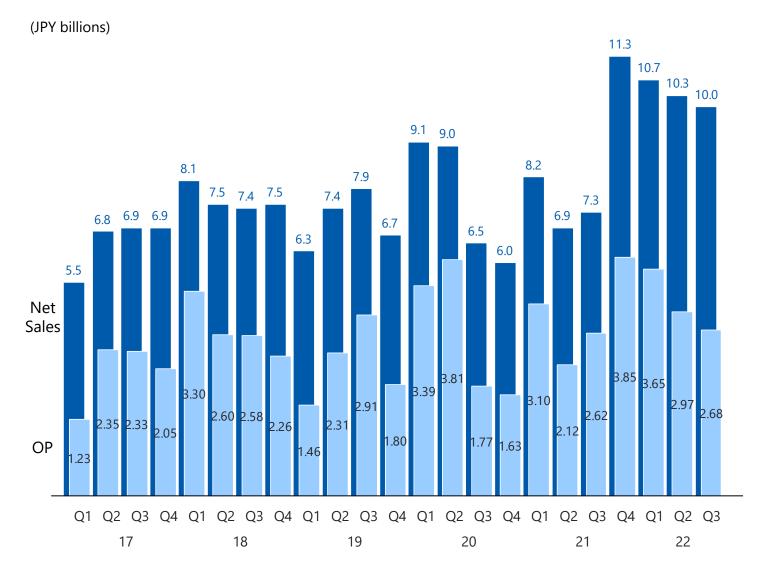
GMO

17

18

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Internet Finance | Historical Performance by Quarter



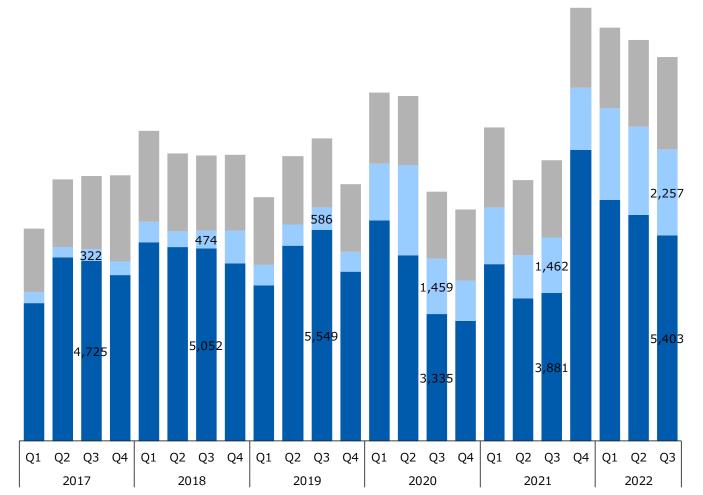
Compared to the same period last year (old v.s. new)



GMO

Internet Finance | Net sales by each product

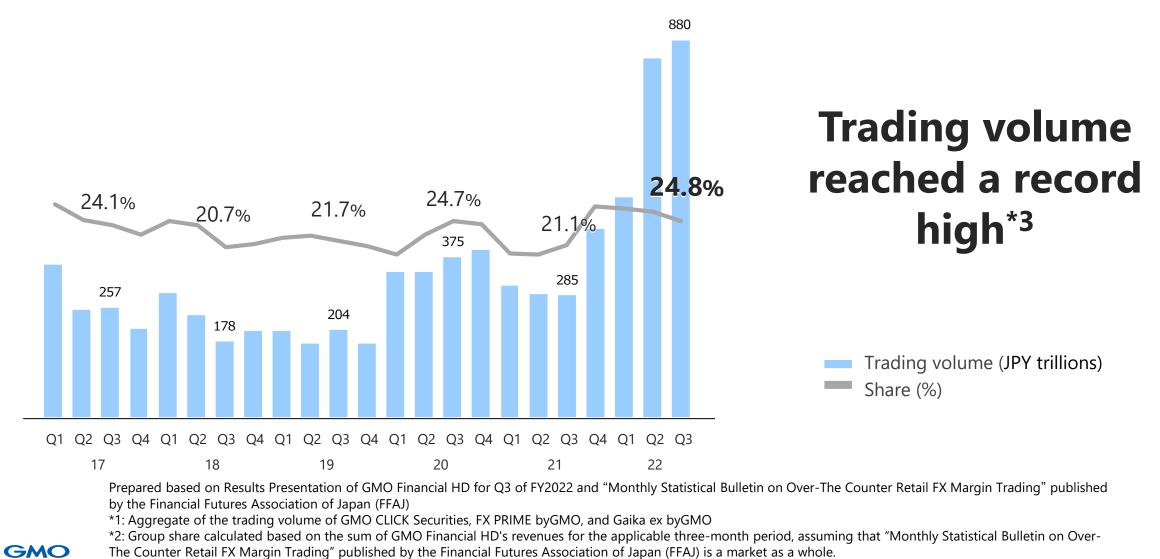
(JPY millions)



CFD remained strong though the FX struggled to increase profitability



Internet Finance | FX Trading Volume



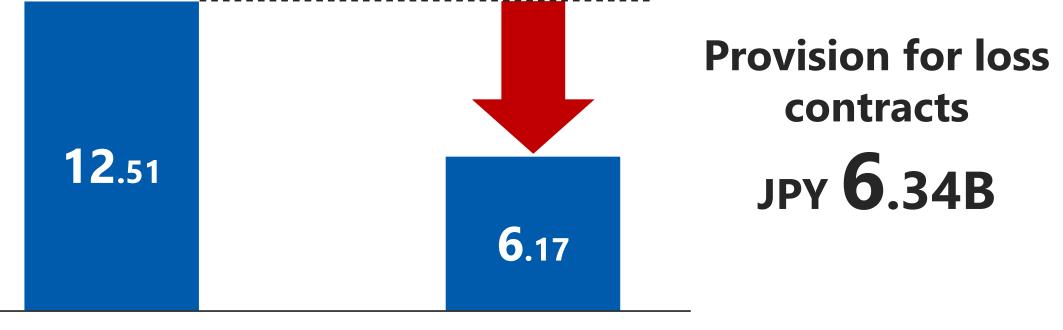
*3: According to GMO CLICK Securities

GMO AOZORA NET BANK

Net bank | Extraordinary loss

Reduction in the valuation of shares the Company will acquire in the future due to delays in achieving positive figures, recording the difference as an extraordinary loss

(JPY millions)



Amount to be acquired^{*1}

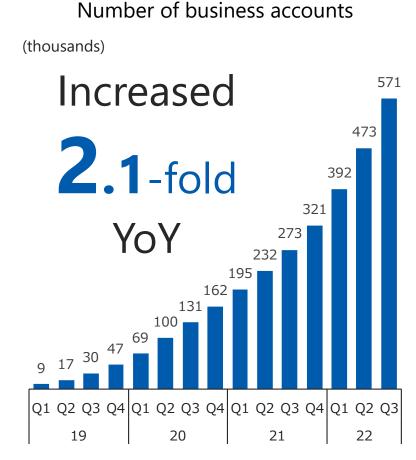
Assessed value^{*2}

*1: Amount of shares to be acquired from Aozora for increasing the ratio of voting rights from 14.9% to 50.0%, assuming that GMO group companies become the major shareholder.

*2: Assessed value based on the calculation of the stock price.

Net bank | KPI

Steadily growing



^{*}Including the number of API connection contract services

Number of customers using built-in type financial services*



Net bank | Mid- to long-term strategies

No changes to the three pillars

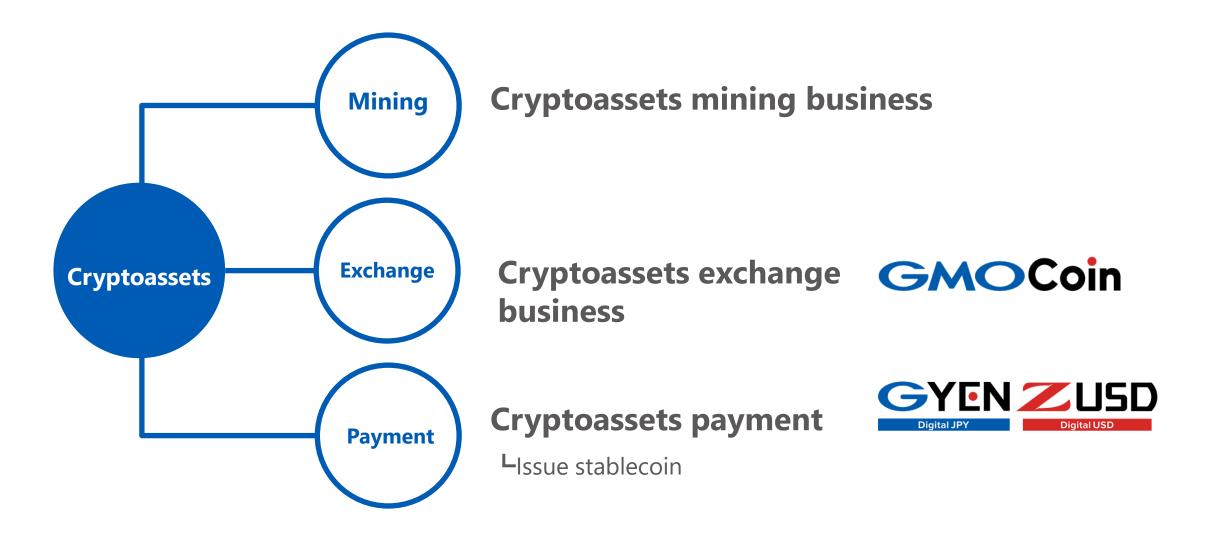
¹ No. 1 bank for small and start-up companies

² No. 1 built-in type finance

³ No. 1 tech first bank

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Cryptoassets business



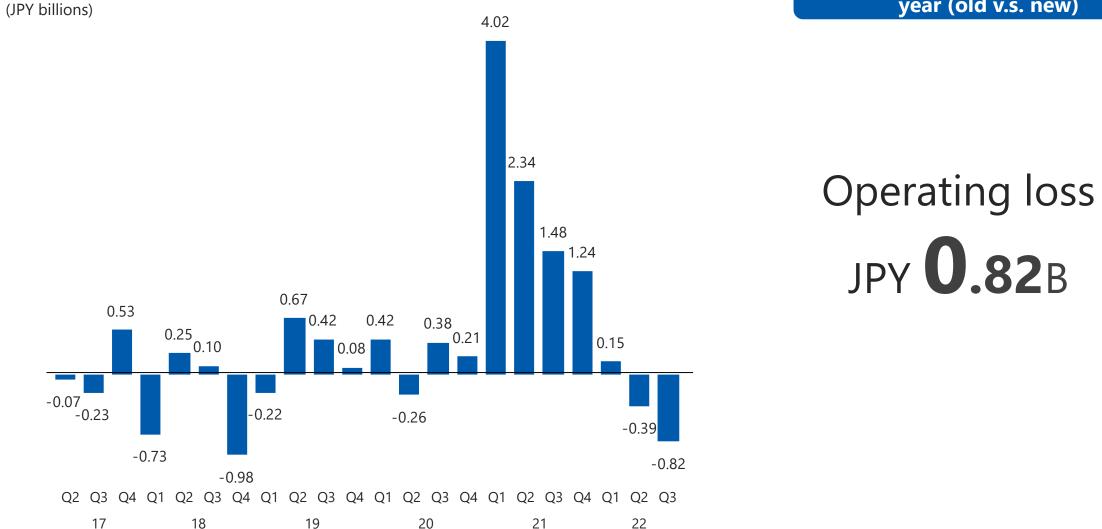
Cryptoassets business | Net Sales

year (old v.s. new) (JPY billions) 6.8 1.3 5.7 Revenue down 4.3 78.9% 3.6 0.8 2.7 2.6 2.6 YoY 5.4 2.3 2.1 2.0 1.6 1.4 0.6 1.5 1.2 1.2 payment 0.9 0.8 2.1 0.7 2.0 0.3 mining 0.6 1.7 0.2 1.4 1.3 exchange 1.0 0.8 06 Q2 Q3 Q4 Q1 Q2 Q3 17 18 19 20 21 22

Compared to the same period last

Cryptoassets business | Operating Profit

Compared to the same period last year (old v.s. new)



GMO

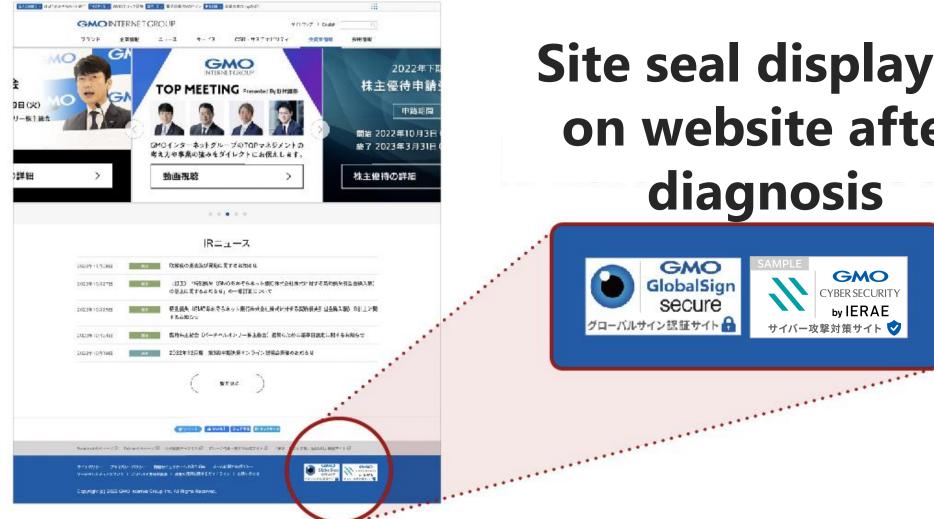
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GMOCYBER SECURITY VIERAE

Japan's strongest white hat hacker organization

New service | Site seal





Site seal displayed on website after diagnosis GMO GMO GlobalSign CYBER SECURITY secure

グローバルサイン認証サイト 🔒

by IERAE

サイバー攻撃対策サイト 🔽

GMOCYBER SECURITY

NIERAE

New service | Site seal



Become the de facto symbol of cyber defense



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New service | In brief



(Certificate Authority, white hat hacker)

Technological capability X Solid recurring revenues

Products cannot be replicated

Internet for Everyone



GMOINTERNETGROUP

We are planning on making an earnings announcement for FY2022 after 3 pm on February 13, 2023.

This document includes projections based on expectations, premises and plans as of November 14, 2022. These projections may differ from actual results due to factors including changes in the global economy, competition, exchange rate fluctuations, market cap of cryptoasset, natural disasters and other unforeseeable events. Some of the figures given, such as market share are based on our own calculations. These figures may differ from research agency figures.

Information contained in this document is provided for information purposes only and does not constitute solicitation of investors. Further, results forecasts and other forward-looking statements are based on premises that include risks and factors that are largely indeterminable. Please understand that actual results may differ significantly as a result of forces including economic conditions and market environment. No responsibility for any reason is accepted for damage sustained as a result of actions taken based on this information.

Appendix

Group Overview

□Finance conditions and policy

Consolidated results

DESG activities

Group Overview

Company Name	GMO Internet Group,
Founder, Chairman and Group CEO	Masatoshi Kumagai
Address	(Group Head Office) Cerulean Tower 26-1 S (The 2nd Group Head SHIBUYA FUKURAS1-2
Established	May 24, 1991
Stock Listing	9449 (Tokyo Stock Exc
Business Segments	Internet Infrastructure Online Advertising & Internet Finance Cryptoassets
Capital	JPY5.0 billion
(including capital reserve)	
Consolidated Staff	7,213
Group companies	110 (As of Sep 2022)

net Group, Inc. (Changed from GMO Internet, Inc. on 1st Sep 2022) Kumagai

d Office) ower 26-1 Sakuragaokacho, Shibuya-ku Tokyo roup Head Office) UKURAS1-2-3 Dogenzaka, Shibuya-ku, Tokyo

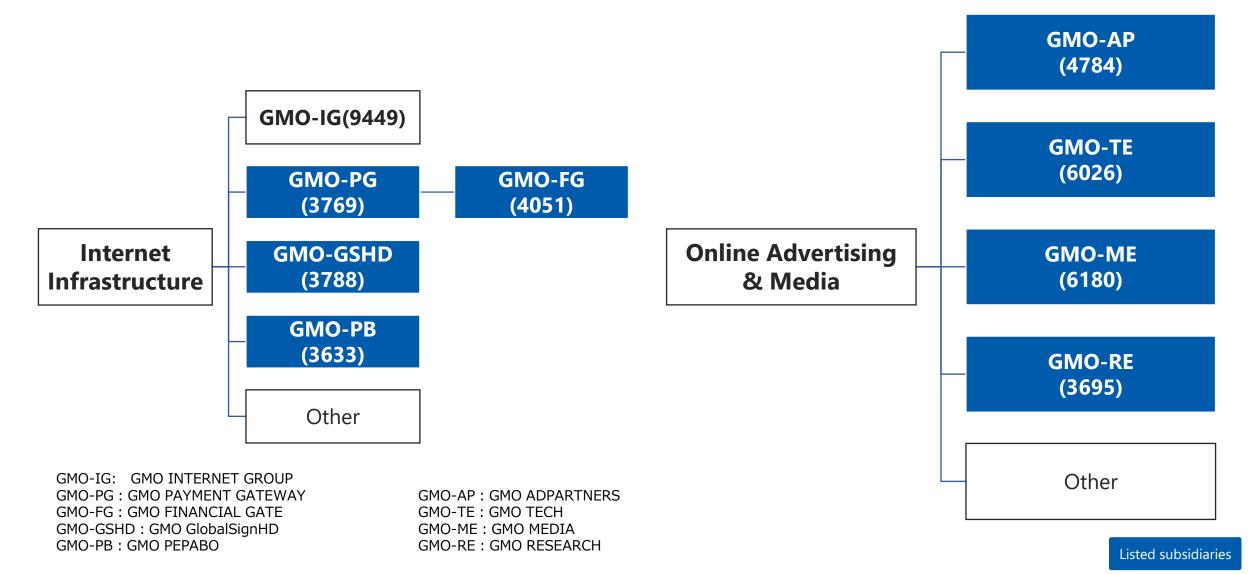
91 o Stock Exchange Prime Market) rastructure ertising & Media ance ts n

Decentralized group management in order to adapt rapid changes of Internet industry.



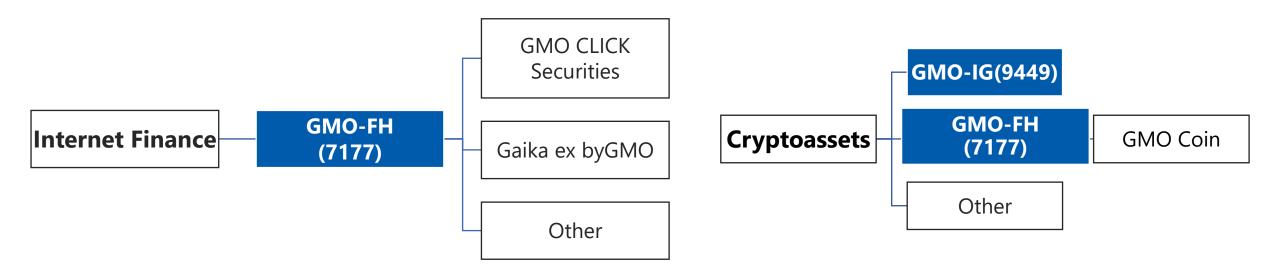


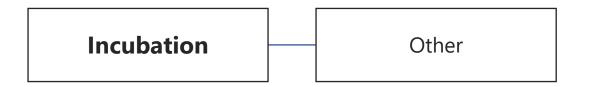
Group Structure by each segment(1/2)



GMO

Group Structure by each segment(2/2)

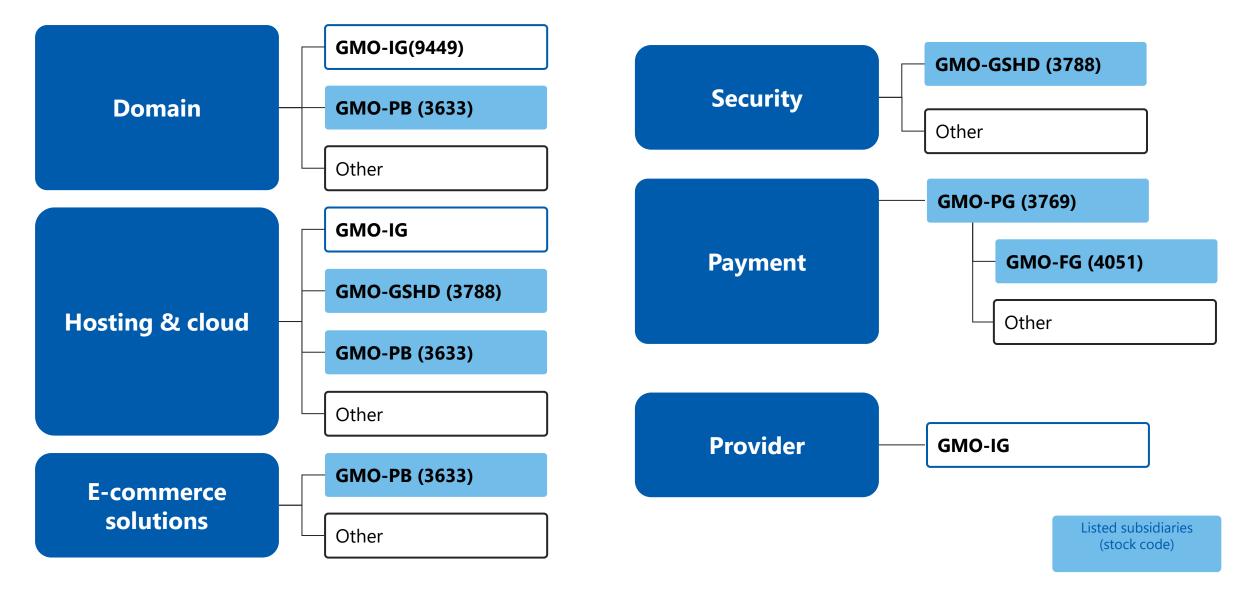




Listed subsidiaries

GMO-FH : GMO FINANCIAL HD

Internet services operations



Group Overview

DFinance conditions and policy

Consolidated results

OStrategic Topics



Consolidated Cost Composition



Consolidated Balance Sheet

(JPY millions)	End of 12/2021	End of 9/2022	Change	GMO Financial HD (End of 9/2022)	GMO Internet Group (End of 9/2022)
Current Assets	1,292,984	1,411,533	118,549	1,003,563	120,016
Cash & Deposits	240,136	311,600	71,464	60,387	89,566
Fixed Assets	125,952	133,870	7,917	27,057	103,845
Goodwill	14,251	20,388	6,136	10,174	-
Software	10,181	11,225	1,044	2,575	682
Investment Securities	28,605	27,680	-925	3,529	56,221
Total Assets	1,418,936	1,545,403	126,466	1,030,621	223,861
Liabilities	1,278,533	1,381,718	103,184	987,762	205,503
Interest-bearing debts	298,997	375,421	76,423	176,744	150,144
Net Assets	140,402	163,685	23,282	42,858	18,357
Non-controlling Minority Equity	66,802	89,435	22,633	1,931	-
Shareholders' Equity	73,548	74,209	661	40,926	18,357
Earned Surplus	35,756	38,374	2,618	40,310	20,016
(Shareholders' Equity Ratio)	5.2%	4.8%	-0.4pt	4.0%	8.2%
Liabilities/Net Assets Total	1,418,936	1,545,403	126,466	1,030,621	223,861

Consolidated Profit and Loss

(JPY millions)	Q3'21 (1-9/2021)	Q3'22 (1-9/2022)	Change	supplementary information
Net Sales	176,951	183,134	3.5%	
Gross Profit on Sales	93,004	113,261	21.8%	
Operating Profit	30,633	38,010	24.1%	
(OP Margin)	17.3%	20.8%	+3.4pt	
Non Operating Profit and Loss	1,589	4,428	178.7%	
Ordinary Profit	32,222	42,438	31.7%	
Extraordinary Profit or loss	721	13,005	1701.7%	
Profit before Tax	32,943	55,443	68.3%	
Corporate Taxes etc.	11,503	16,446	43.0%	
non-controlling interests	8,139	25,143	208.9%	
Profit attributable to Owners of the Parent	13,300	13,854	4.2%	

Finance policy

Investment Policy

Avoid excessive risk-taking, considering balance of Shareholders equity.

	As of September FY.22	Future plans		
Financial Activity	After June.2021, Issued unsecured straight corporate bond totally 51billion Yen.	①Try to issue debt finance from short term to long term.②Continuous issuing		
Activity		Aiming to increase the absolute amount of Shareholders Equity, 100 Billion yen.		
Shareholder returns	The status of Share Repurchases (as of July) Repurchased : 1.59M shares/To be purchased Up to 3M shares Total cost : JPY 4.25B /Up to JPY 5 B	Continue to carry out the acquisition of treasury stock, aiming to acquire approx.38.35M shares, which was issued when the capital had been increased due to withdrawal from Loan credit business from 2006 to 2007.		
Credit rating	BBB+ (R&I)	Plan to maintain current rating and aiming to be upgraded. Having conversation with R&I before-hand, when decision making on a huge investment to be carried out.		

Group Overview

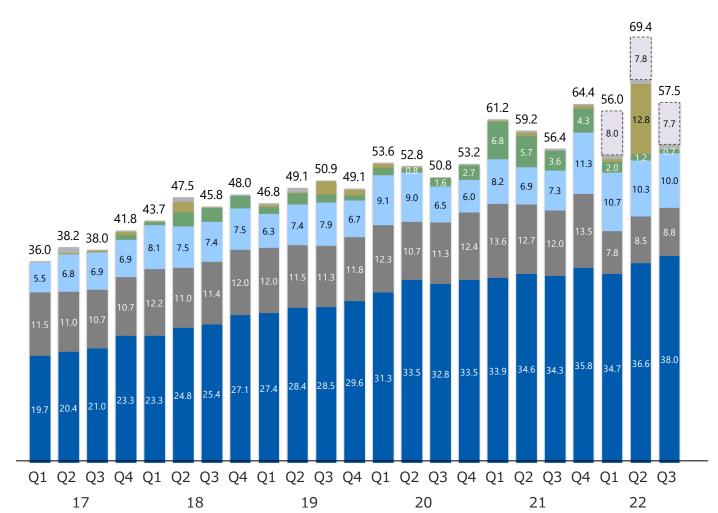
□Finance conditions and policy

Consolidated results

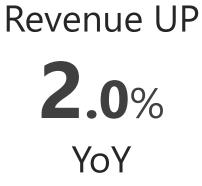
DESG activities

Financial Results | Net Sales by Segment

(JPY billions)



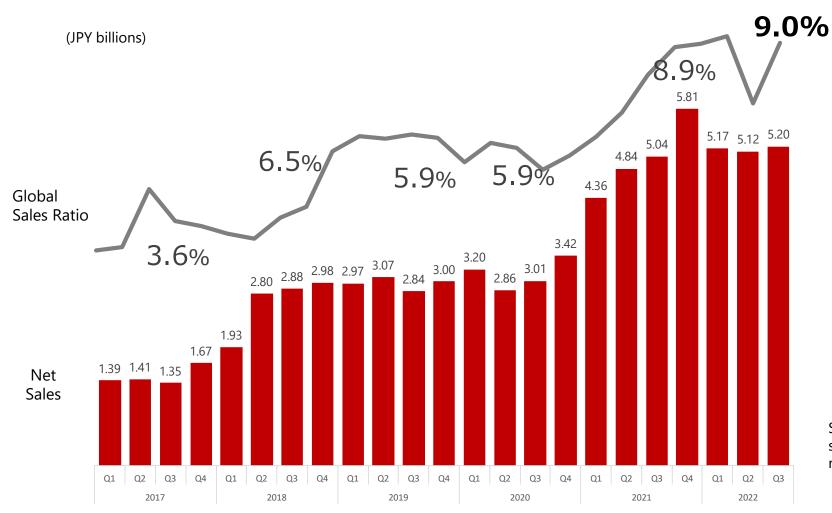
Compared to the same period last year (old v.s. new)





GMO

Global Operations | Global Net Sales



Net sales

YoY

3.2%UP

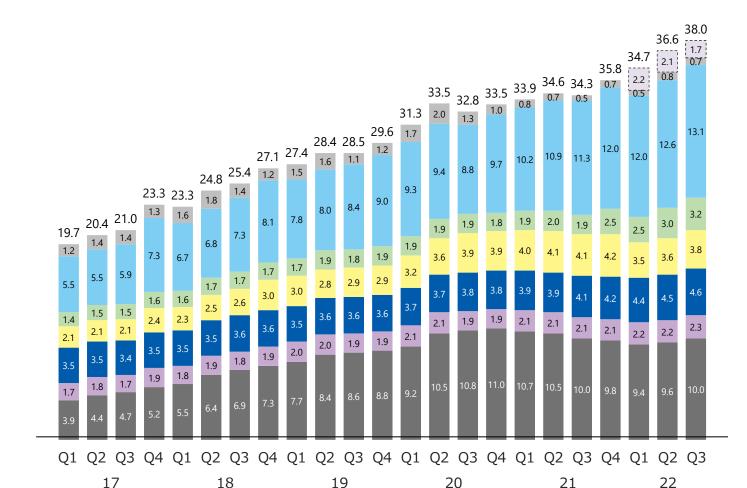
Since Q2 FY2020, MacroKiosk is no longer a consolidated subsidiary. We deducted MacroKiosk values from net sales retroactively to Q1 FY2017 in this chart.

Internet Infrastructure

Internet Infrastructure | Net Sales by Sub-Segment

Compared to the same period last year (old v.s. new)

(JPY billions)





* Numbers of domain and security businesses revised retroactively to Q1 FY2017 due to changes in the structure of the segment

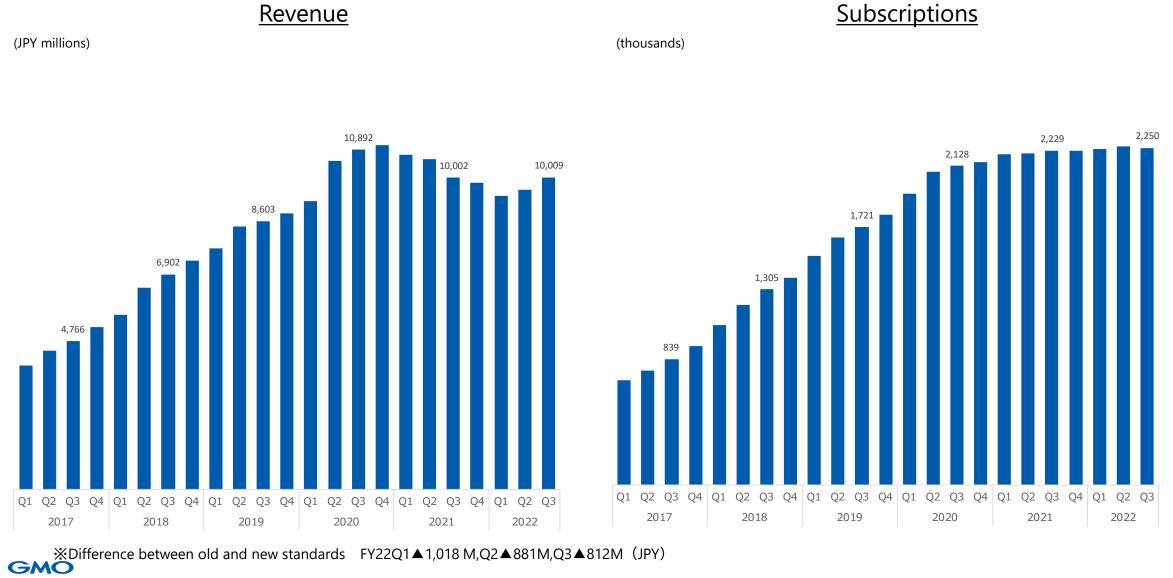
GMO

Internet Infrastructure | Breakdown of Operating Profit

GMO

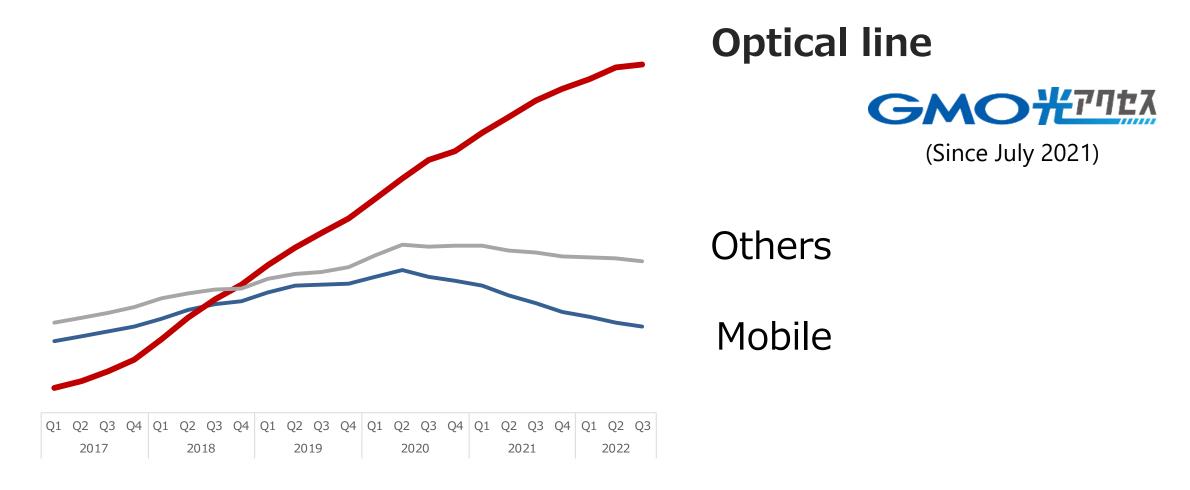


Internet Infrastructure | Provider - KPIs

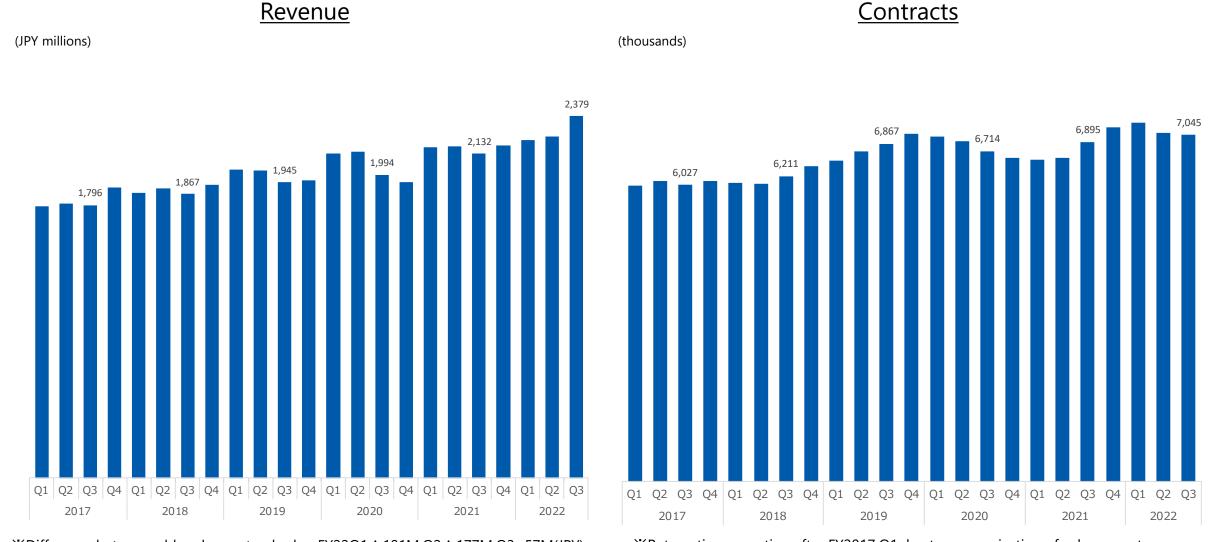


Internet Infrastructure | Provider - KPIs (number of lines)





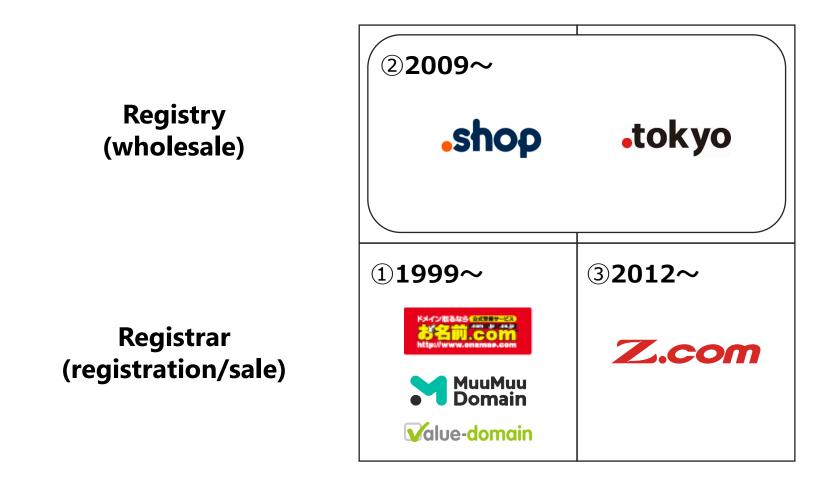
Internet Infrastructure | Domain Registration - KPIs



※Difference between old and new standards FY22Q1▲181M,Q2▲177M,Q3+57M(JPY)

*Retroactive correction after FY2017 Q1, due to reorganization of subsegment

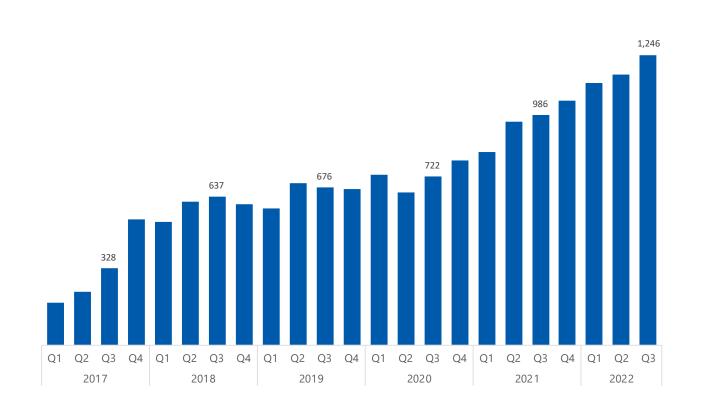
Internet Infrastructure | Domain business

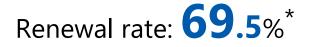


Japan

Overseas

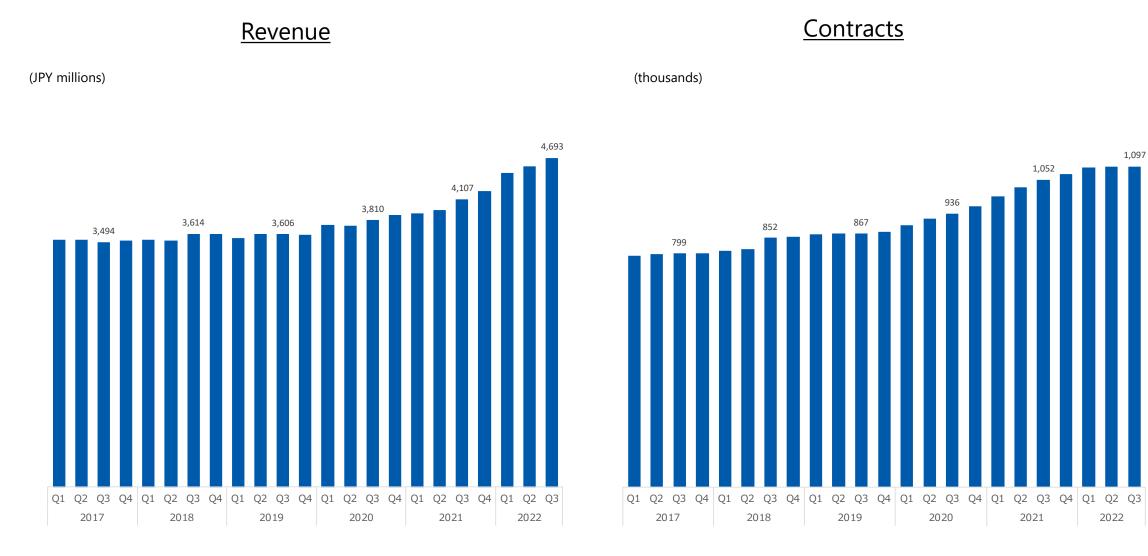
(thousands)





* Renewal rate for domains registered between September 2016 and Aug 2020 (2nd renewal)

Internet Infrastructure | Hosting & Cloud - KPIs



Difference between old and new standards: FY22,Q1▲3M,Q2▲4M,Q3▲9M(JPY)

GMO

Broad ASP shopping cart businesses

Recurring revenue and transaction revenue through a natural cross-selling

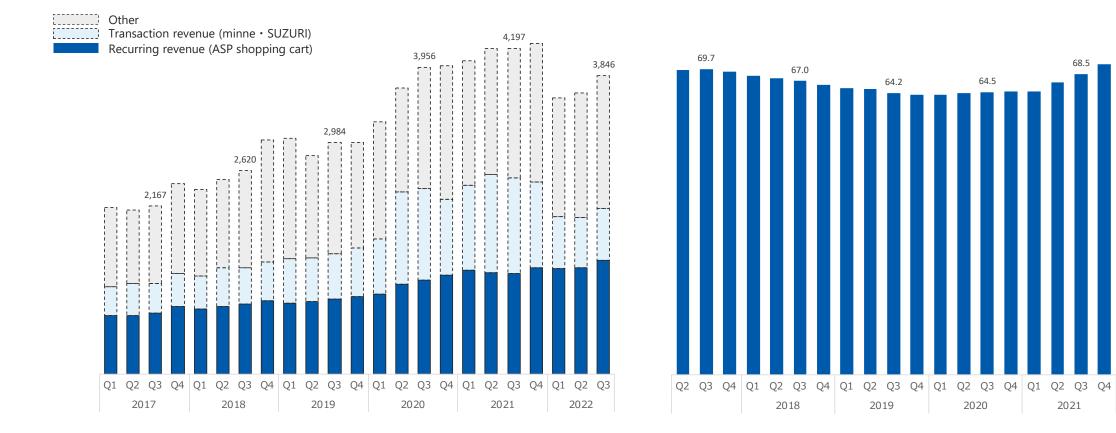
Feature	Online store	Payment	
Service	COLOR ME MakeShop®	GMO EPSILON GMO PAYMENT GATEWAY	
Business model	Recurring	Transaction	
Revenue	Number of stores x unit price	GMV x commission rate, etc.	
Reportable segments	Ecommerce Solutions	Payment	

Internet Infrastructure | Ecommerce solutions - KPIs

<u>Revenue</u>

Contracts (ASP shopping cart)*

(thousands)



Difference between old and new standards: FY22Q1▲702M,Q2▲694M,Q3▲624M(JPY)

* Figures corrected retroactively to 2015 as the OEM contains certain free accounts. *The number of customers using a free plan of Color Me Shop! has been added since Q2 FY2021.

GMO

(JPY millions)

81

Q2 Q3

2022

Q1

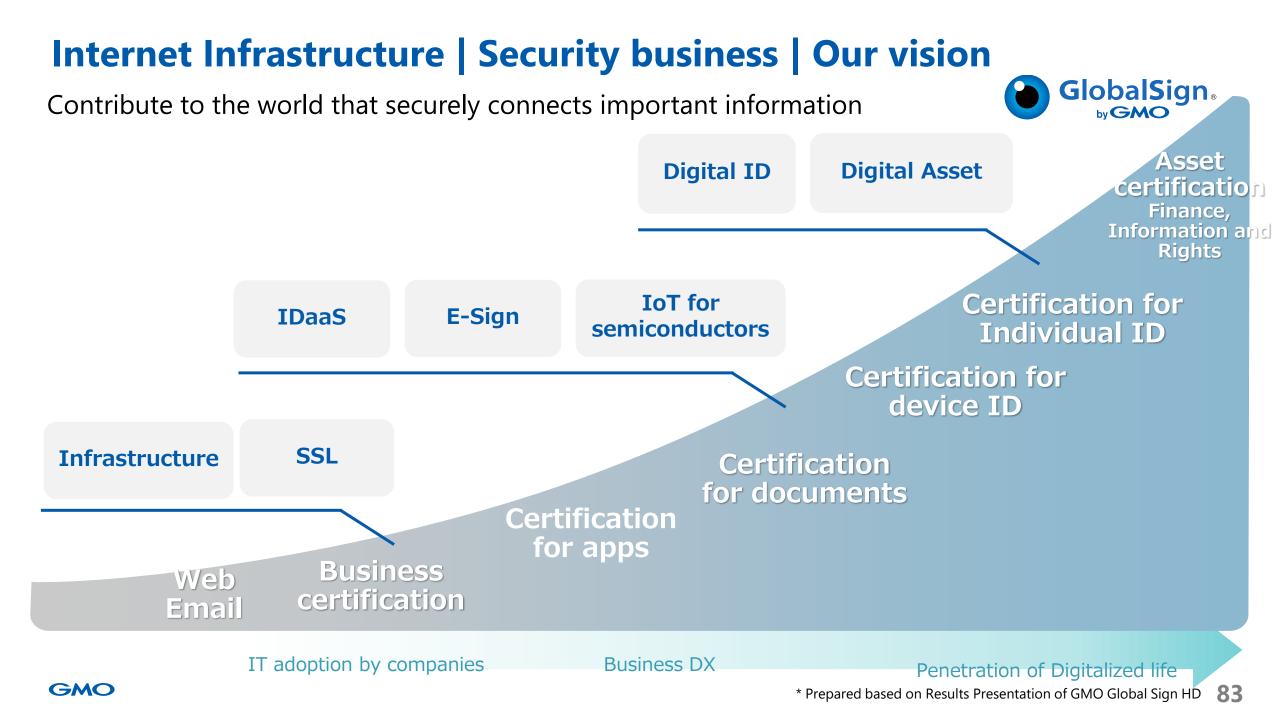
74.4

Internet Infrastructure | Security business

Having our own Certificate Authority, we can provide both of types

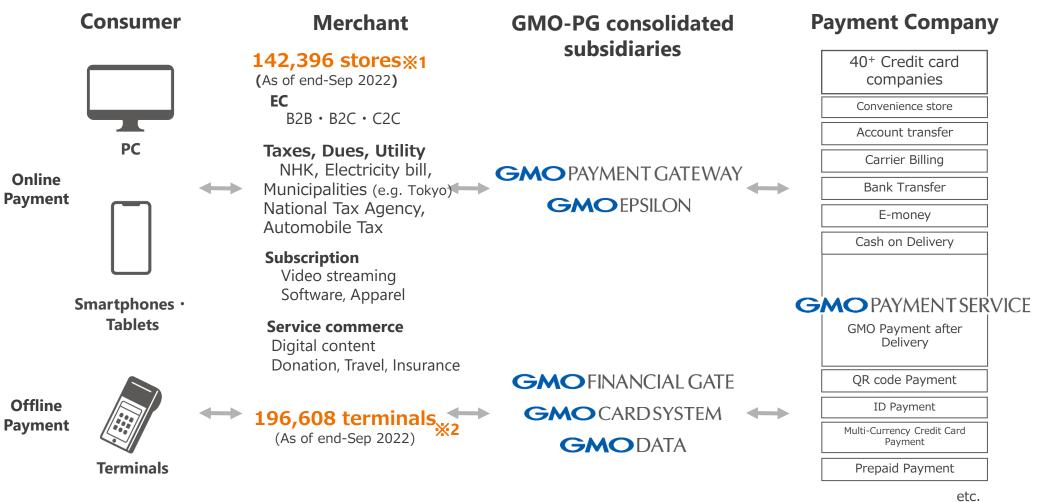


	◆ E-sign	Digital-Sign	
Proof strength	(Electronic Signature Law Article 3)		
Process	Approved by Certificate Authority	Verified by email	
Merit	strict governance	Less load for contractual partners	
Demerit	Much load for partners	Complicated management of the stamp rights	



Internet Infrastructure | Payment processing - Overview

Connecting merchants and payment companies on contracts, payment data and money flow

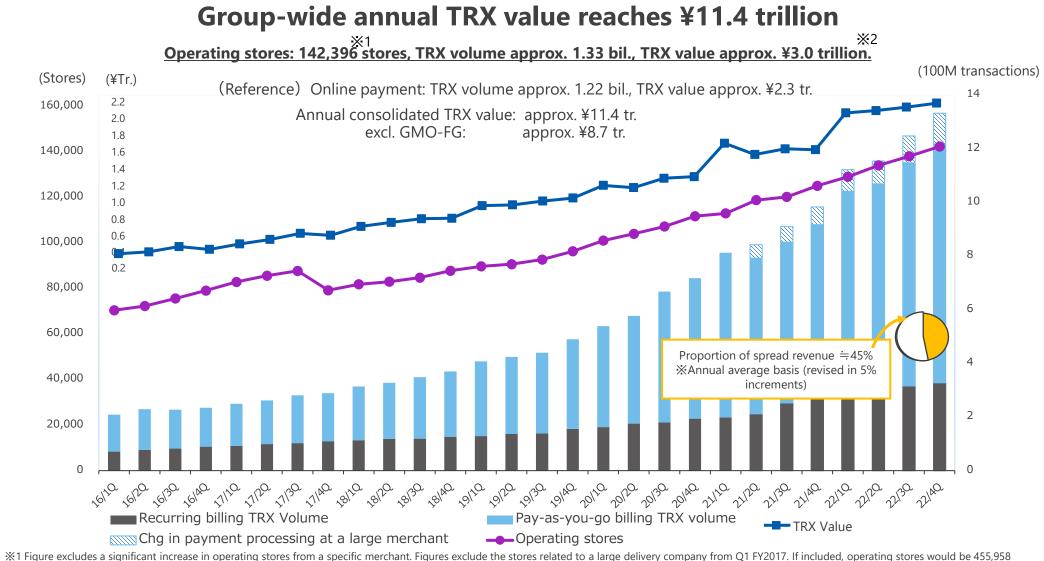


%1 Changed the basis of recording from 3Q FY2022. Figures exclude a specific case and the operating stores related to a major delivery service operator. If included, the number of operating stores is 455,958 stores as of end of September 2022 (up 44.7% YoY).

X2 Operating payment terminals: Starting from FY2021 the figure presents the combined number of payment terminals sold through sales partner and embedded-type payment terminals. (up 51.0% YoY)

GMO

Internet Infrastructure | Payment Quarterly KPIs



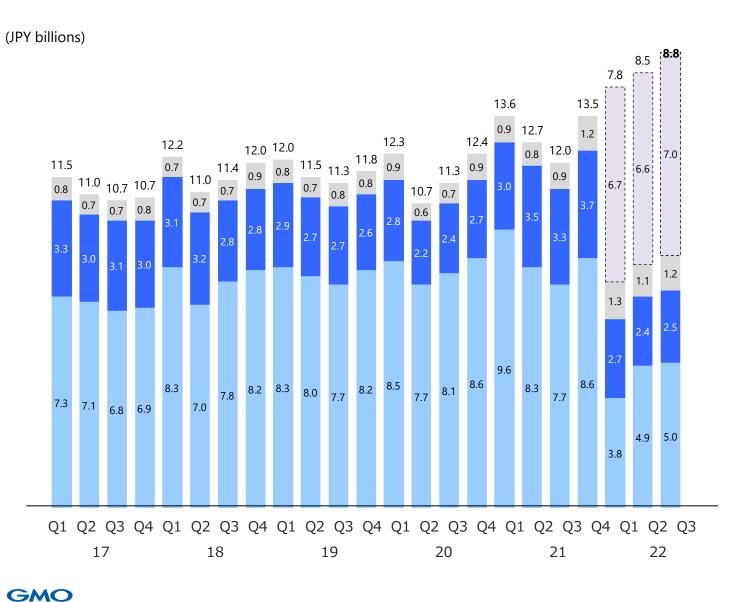
(up 44.7% YoY). %2 Operating stores are measured on an end-of-guarter basis. GMV value and volume are the total for the respective guarter. %3 The graph is based using only online payment figures.

*4 The Basis for recording for the number of Operating stores were changed from Q2 FY2020. Accordingly, figures were retroactively revised from Q3 FY2015.

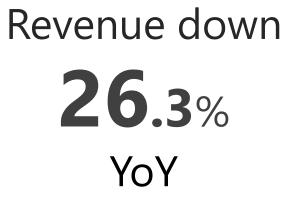
GMO

Online Advertising & Media

Online Advertising & Media | Net Sales



Compared to the same period last year (old v.s. new)



- Difference between old and new standards
- Internet Research/Other
- Internet Media
- Online Advertising

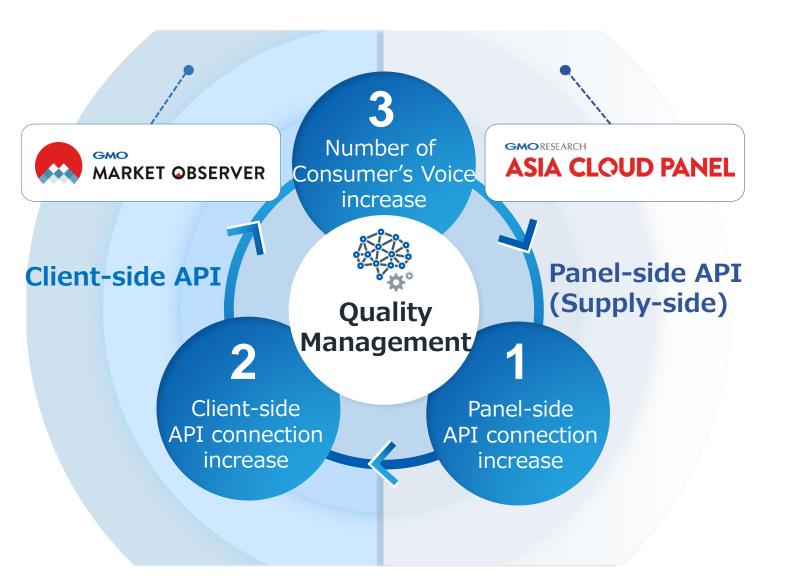
GMO-Research | Audience Engagement Platform

Audience Engagement Platform



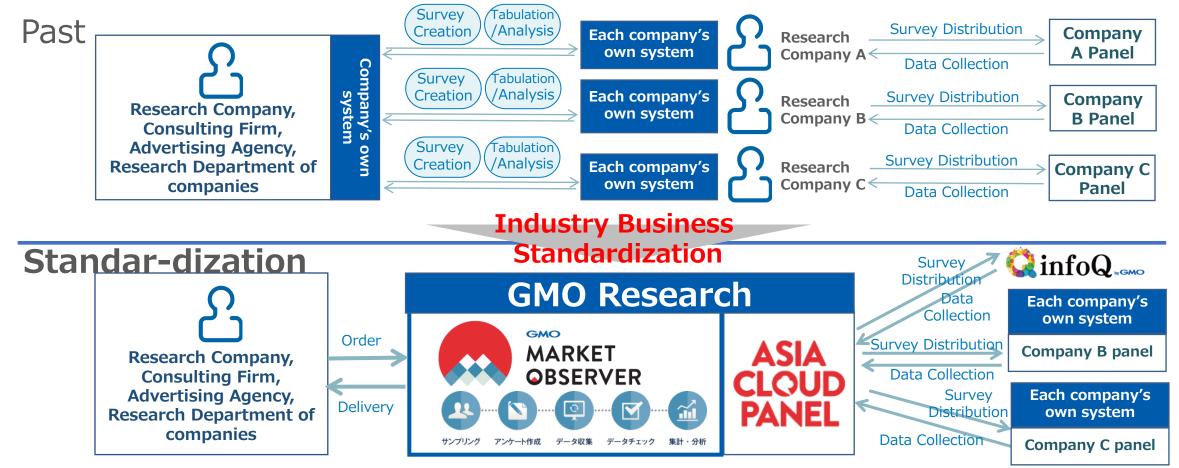
GMORESEARCH





GMO-Research | Business Model

Standardization of low-cost internet research tools which were previously developed on a per-company basis



GMO-Research | What's happening in the Sample Panel Market

- • Established Market Research companies continue to outsource online sample management
- • Marketers easily perform lite research with panels (consumers) with Self Service Platforms
- • API connections with other sample panel providers using lite research platform continues

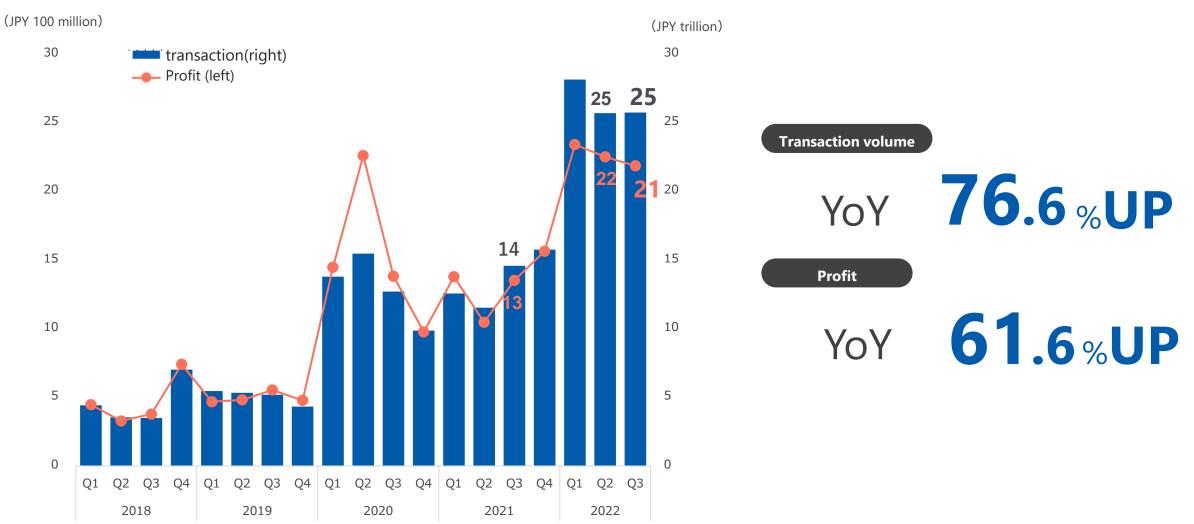


*Source : ESOMAR, Evolution of the Data, Analytics and Insights Industry, A forecast into 2023

Internet Finance

Internet Finance | CFD Transaction and Profit transition

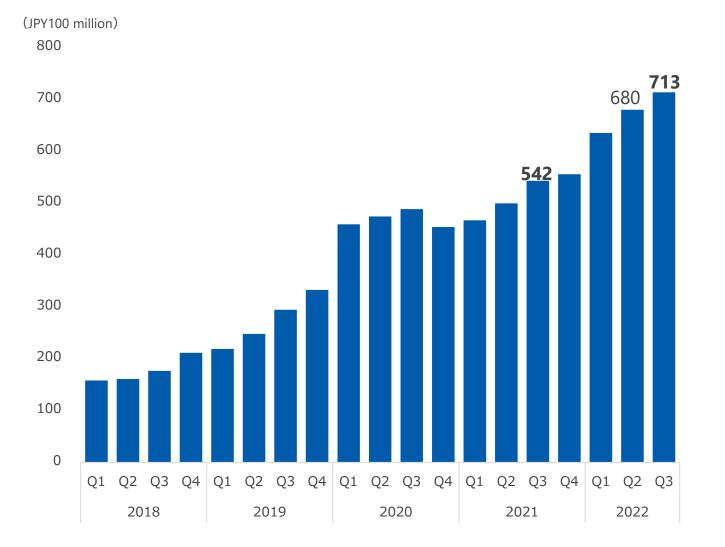
GMOCLICK securities



* Prepared based on Results Presentation of GMO Financial Holdings

Internet Finance | CFD deposit margin balance

GMOCLICK securities

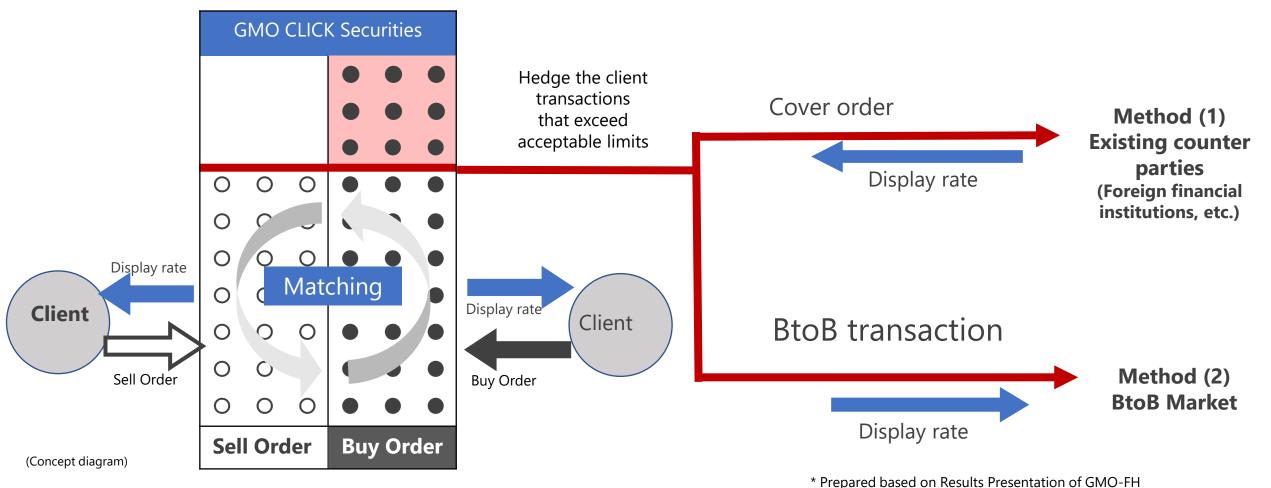


YoY 31.4 %UP

* Prepared based on Results Presentation of GMO Financial Holdings

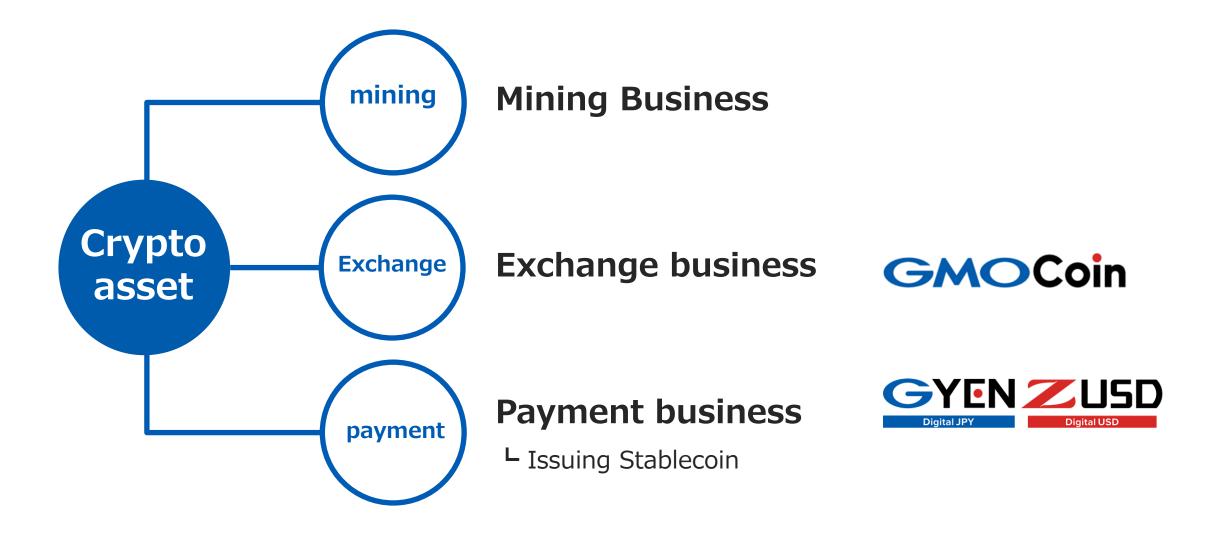
Internet Finance | FX Business Model

• Effective matching and thorough risk minimization with cover transactions executed with counter parties as soon as customer orders exceed acceptable risk position.

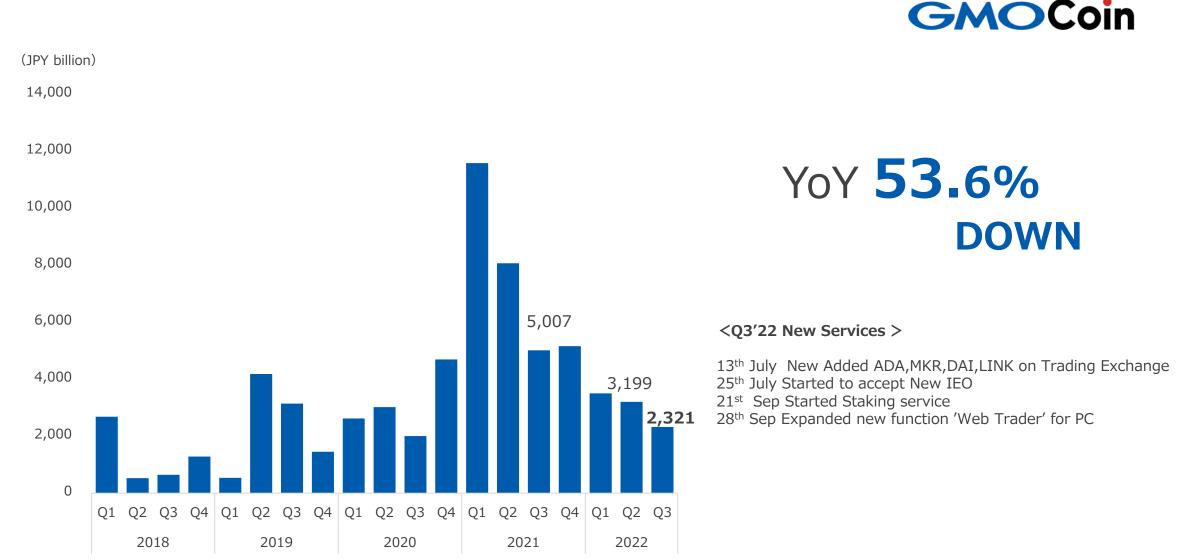


Cryptoassets

Cryptoasset Business



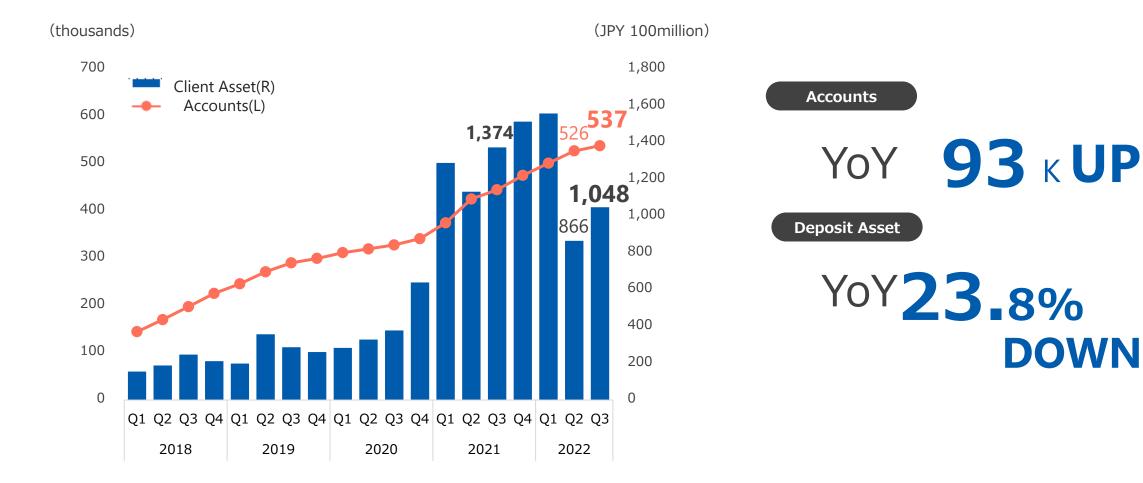
Cryptoasset Exchange Business | Transaction volume



* Prepared based on Results Presentation of GMO Financial Holdings

Cryptoasset Exchange Business | Accounts and deposit asset transition

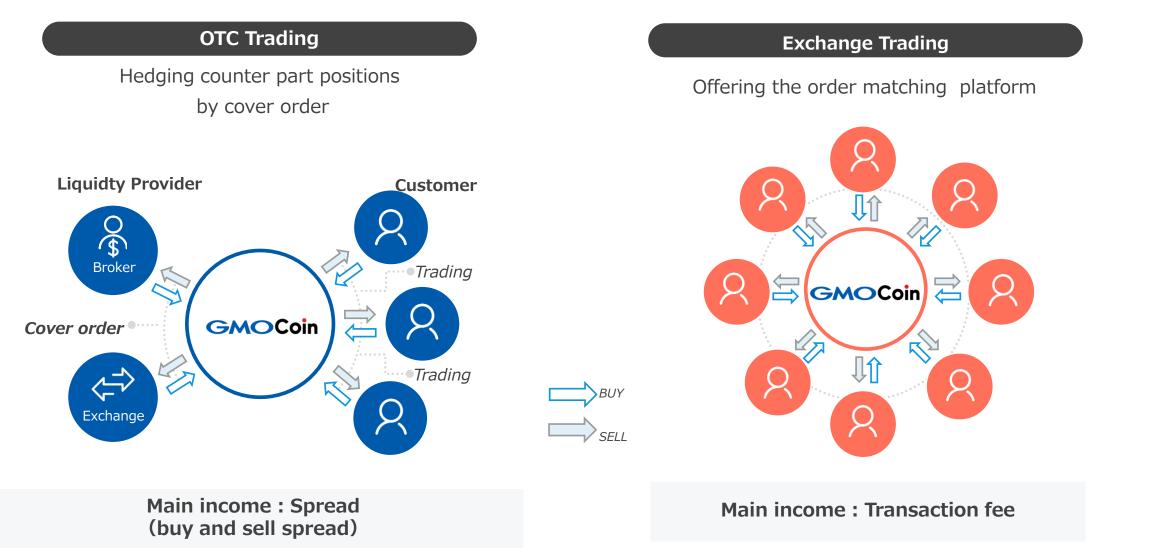
GMOCoin



* Prepared based on Results Presentation of GMO Financial Holdings

Cryptoassets Exchange | Business model





GMO AozoraNet Bank

GMO AozoraNet Bank | **Our Share holding situation**

- ① Recorded extraordinary loss 6.34B JPY, downgraded the amount of acquisition for the future.
- ② Will acquire at the re-planned unit price for the amount of capital increased at this time.

(Non extraordinary loss)

③ Total expenditure for future will be 16.09B.

	Issued (Unit Price : Initially Planned)	Capital Increase (Unit Price : Re-planned)	Subtotal
Obtained (14.9%)	2.65 B Recognized as an equity method loss	0.75в	3.41в
To acquire (35.1%)	1 12.51B Provision for contract loss 6.34B (22Q3)	23. 58B	316.09 В

GMO Web3

GMO Web3



Chairman **Masatoshi Kumagai** GMO Internet Group, Inc. Chairman and Group CEO **Expertise:** Growth and management of IT companies



Representative Director and CEO **Tomohiro Uchida** GMO Internet Group, Inc. General Manager, Corprate Development **Expertise:**Investment, M&A



Director **Masakazu Masushima** MORI HAMADA & MATSUMOTO **Expertise:**Financial Regulations, FinTech, M&A, Governance



Director **Yuki Naito** Drecom Co., Ltd. President & CEO **Expertise:** Growth and management of an IT company / Web3 Business Development in entertainment space

GMO Web3



Director **Toshiaki Horiuchi** GMO Internet Group, Inc. Group Senior Managing Executive Officer **Expertise:**Research and development/technical support for cutting-edge technologies such as AI and blockchain



Director **Kentaro Sato** GMO Pepabo, Inc. Representative Director and CEO **Expertise:**Web Creative Creator Support



Director **Kentaro Nakamura** GMO-Z.com Trust Company, Inc. CEO **Expertise:**Stable Coin Development and Operation



Director **Makoto Makita** GMO Cybersecurity by Ierae, Inc. Representative Director **Expertise:**Cyber security from attackers' perspective

GMO Web3



Satoshi Makita GMO Internet Group, Inc. General Manager, Infrastructure & Operations Division, Systems Management Headquarters **Expertise:**Blockchain, Mining operations



Director **Kosuke Kotani** GMO Coin, Inc. Director **Expertise:**Crypto asset (cryptocurrency) exchange IEO Support



Director **Takeo Hayashi** GMO Aozora Net Bank, Ltd. Head of Corporate Planning Team **Expertise:**Internet Finance Business planning and development



Director **Mai Fujimoto** BlockchainPROseed Co-founder **Expertise:**Promotion activities in the blockchain area

GMO Web3



Advisor **Kazuyuki Shudo** Kyoto University Professor **Expertise:**Computer Science and Engineering



Advisor **Sota Watanabe** Astar Network Founder **Expertise:**Public blockchain development



Advisor **Isao Moriyasu** Former President and CEO of DeNA Co. **Expertise:**Business development and business growth

ESG Activities

ESG | Sustainability management for SDGs



Our business help Social and environmental issues to be solved.

ESG | **Disclosure processes**

Released our Activities for SDGs Drawn up basic sustainability policy 2021 Set up sustainability promotion committee **Preferentially** ■ Updated CG report atempting to expand Introduced of a group executive officer **ESG disclosure** system 2022 Expanding ESG disclosure

Identifying Material Issues etc.

NOW

Internet for Everyone

