# Fiscal Year 2017 Third Quarter Results Presentation



STOCK CODE: 9449

**November 6, 2017** 



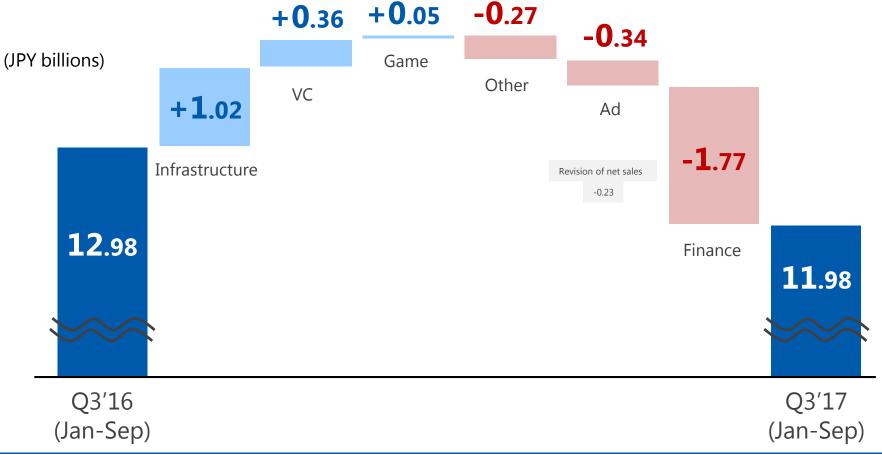
#### 1. Overview

- 2. Third Quarter Financial Results
- 3. Segment Report
  - i) Group Overview
  - ii) Internet Infrastructure
  - iii) Internet Finance
  - iv) Online Advertising & Media
  - v) Mobile Entertainment & Other Businesses
- 4. Group Strategy

- •Net sales have reached record high but profit lags forecast due to weak financial services in Q1
- •Tax effects to be reflected in Q4

| (JPY billions)      | Q3'16<br>(Jan-Sep) | FY17<br>Forecast | <b>Q3'17</b><br>(Jan-Sep) | YoY<br>Change | Progress |
|---------------------|--------------------|------------------|---------------------------|---------------|----------|
| Net Sales           | 99.88              | 145.0            | 112.40                    | +12.5%        | 77.5%    |
| Operating<br>Profit | 12.98              | 19.0             | 11.98                     | -7.6%         | 63.1%    |
| Ordinary<br>Profit  | 12.58              | 18.5             | 11.76                     | -6.5%         | 63.6%    |
| Net Profit          | 5.95               | 8.0              | 3.78                      | -36.4%        | 47.3%    |

- **OP: JPY 11.98B**, down 0.99B (down **7.6**% YoY)
- Although Internet Infrastructure grows continuously, OP dropped due to (1) weak financial services and (2) revised net sales in Online Advertising and Media



**GMO**INTERNET

- **OP: JPY 4.49B**, up 0.2B (up 4.7% YoY)
- We did better than expected in Internet Infrastructure compared to the same period last year, which saw rise in OP due to one-off factors including .shop and SSL sales



Q3′16

### Overview **Executive Summary: Q3 FY2017**



|                      | Net sales JPY <b>21.08B</b> (Up <b>27.5%</b> YoY)  |
|----------------------|--|
| Internet             | OP JPY <b>2.02B</b> (Up <b>3.1%</b> YoY)   |
| Infrastructure       | We did better than expected compared to the same period last year, which saw rise in OP due to one-off factors, expanding steadily   |
|                      | Net sales JPY <b>6.84B</b> (Up <b>13.4%</b> YoY)   |
| Internet Finance     | OP JPY <b>2.10B</b> (Up <b>6.4%</b> YoY)<br>Improvement in profitability unable to offset drop in FX trading volume  |
|                      | Net sales JPY <b>10.71B</b> (Down <b>3.8%YoY</b> )   |
| Online Ad & Media    | OP JPY <b>0.28B</b> (Down <b>31.5%</b> YoY)<br>Seasonal factors impacting both new and existing products.<br>Advertisement distribution regulation was changed, having negative<br>impact. |
|                      | Net sales JPY <b>0.20B</b> (Down <b>56.8%</b> YoY)   |
| Mobile Entertainment | OP JPY <b>-0.11B</b> (-0.07B in previous term)<br>Announced organization restructuring. Cost optimization while focusing<br>on businesses.   |



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i) Group Overview

ii) Internet Infrastructure

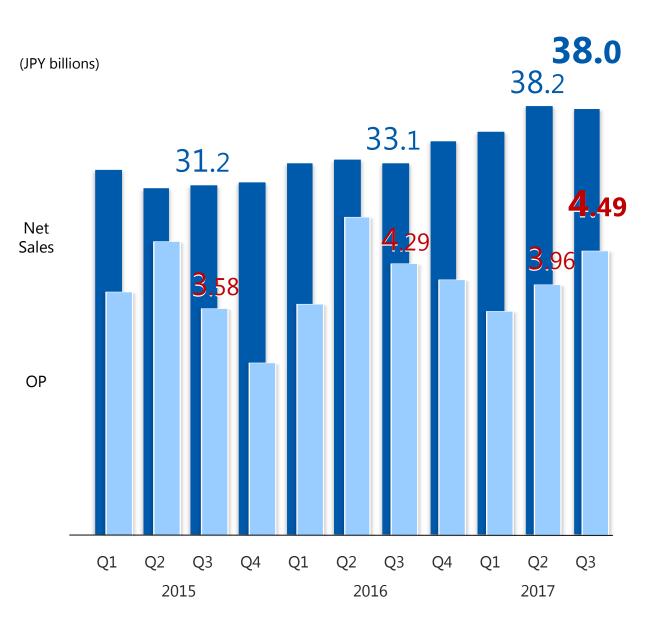
iii) Internet Finance

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4. Group Strategy

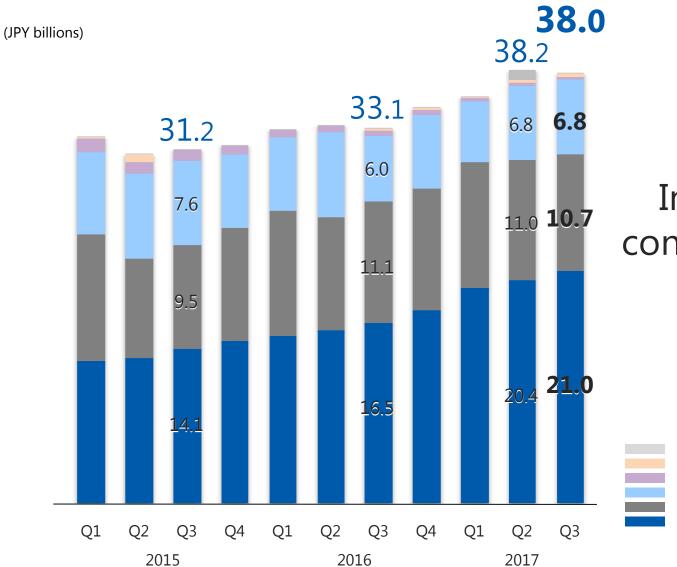




Revenue up **14.7%** Profit up **4.7%** 

YoY





### Infrastructure continues to drive net sales



## Financial Results Profit by Segment

(JPY billions)



Infrastructure is growing. Finance is still recovering.



**Financial Results** 

#### **Consolidated Profit and Loss**



| (JPY millions)                                 | Q3'16<br>(1-9/2016) | Q3'17<br>(1-9/2017) | Change | supplementary<br>information   |
|--|---------------------|---------------------|--------|--------------------------------|
| Net Sales                                      | 99,884              | 112,409             | 12.5%  |                                |
| Gross Profit on Sales                          | 50,651              | 54,599              | 7.8%   |                                |
| Operating Profit                               | 12,981              | 11,989              | -7.6%  |                                |
| (OP Margin)                                    | 13.0%               | 10.7%               | -2.3pt |                                |
| Non Operating Profit and Loss                  | -399                | -221                | -      |                                |
| Ordinary Profit                                | 12,581              | 11,768              | -6.5%  |                                |
| Extraordinary Profit or loss                   | 525                 | -671                | -      | (2017) Incident-related, -260M |
| Profit before Tax                              | 13,107              | 11,096              | -15.3% |                                |
| Corporate Taxes etc.                           | 4,772               | 4,638               | -2.8%  |                                |
| Profit attributable to<br>Owners of the Parent | 5,950               | 3,784               | -36.4% |                                |

**Financial Results** 

#### **Consolidated Balance Sheet**

### **GMO**INTERNET

| End of<br>12/2016 | End of<br>9/2017  | Change  | GMO<br>Financial HD<br>(End of 9/2017)   | Change  |
|-------------------|---|---|--|---|
| 553,903           | 620,477   | 12.0%   | 507,119  | 13.5%   |
| 90,282            | 93,688  | 3.8%  | 46,615   | 25.3%   |
| 34,915            | 40,358  | 15.6%   | 5,920  | 20.9%   |
| 3,857             | 2,849   | -26.1%  | 815  | -   |
| 4,327             | 4,965   | 14.7%   | 1,406  | 15.6%   |
| 7,832             | 7,720   | -1.4%   | 1,516  | -3.6%   |
| 588,819           | 660,835   | 12.2%   | 513,040  | 13.6%   |
|                   |   |   |  |   |
| 522,639           | 591,516   | 13.2%   | 481,969  | 13.7%   |
| 71,512            | 90,407  | 26.4%   | 66,000   | 20.6%   |
| 66,179            | 69,318  | 4.7%  | 31,070   | 12.0%   |
| 26,571            | 29,161  | 9.7%  | 587  | -   |
| 39,527            | 40,083  | 1.4%  | 30,483   | 9.9%  |
| 33,328            | 35,155  | 5.5%  | 26,690   | 10.3%   |
| 6.7%              | 6.1%  | -0.6pt  | 5.9%   | -0.2pt  |
| 588,819           | 660,835   | 12.2%   | 513,040  | 13.6%   |
|                   | 12/2016<br>553,903<br>90,282<br>34,915<br>3,857<br>4,327<br>7,832<br>588,819<br>522,639<br>71,512<br>66,179<br>26,571<br>39,527<br>33,328<br>6.7% | 12/20169/2017553,903620,47790,28293,68834,91540,3583,8572,8494,3274,9657,8327,720588,819660,835522,639591,51671,51290,40766,17969,31826,57129,16139,52740,08333,32835,1556.7%6.1% | 12/20169/2017Change553,903620,47712.0%90,28293,6883.8%34,91540,35815.6%3,8572,849-26.1%4,3274,96514.7%7,8327,720-1.4%588,819660,83512.2%522,639591,51613.2%71,51290,40726.4%66,17969,3184.7%26,57129,1619.7%39,52740,0831.4%33,32835,1555.5%6.7%6.1%-0.6pt | End of<br>12/2016End of<br>9/2017ChangeFinancial HD<br>(End of 9/2017)553,903620,47712.0%507,11990,28293,6883.8%46,61534,91540,35815.6%5,9203,8572,849-26.1%8154,3274,96514.7%1,4067,8327,720-1.4%1,516588,819660,83512.2%513,040522,639591,51613.2%481,96971,51290,40726.4%66,00066,17969,3184.7%31,07026,57129,1619.7%58739,52740,0831.4%30,48333,32835,1555.5%26,6906.7%6.1%-0.6pt5.9% |

#### **Consolidated Cash Flow**

### **GMO**INTERNET

| (JPY billions)                     | Q3'16<br>(1-9/2016) | Q3′17<br>(1-9/2017) | Significant Factors  | GMO Financial HD |
|------------------------------------|---------------------|---------------------|--|------------------|
| <b>Operating Cash Flow</b>         | -9.47               | -1.76               | Expenses for Bitcoin mining<br>business: -1.5B<br>Payment of income taxes: -2.7B                               | +1.19            |
| Investing Cash Flow                | -9.27               | -11.45              | Purchase of tangible and intangil<br>fixed assets: -8.7B (including inve<br>in Bitcoin mining business: -5.0B) | stment -2.36     |
| Financing Cash Flow                | 39.26               | +13.92              | Interest-bearing debt: +18.8B  | +8.11            |
| Change in Cash and<br>Equivalents  | 19.56               | +0.95               |  | +6.95            |
| Balance of Cash and<br>Equivalents | 94.49               | 91.08               |  | 44.16            |



## Market Cap / Equity Share in Listed Group Companies

#### **Listed Group Companies: Equity Share**



| Stock Code | Stock Name             | Exchange    | Market Cap<br>(JPY billion) | *2<br>% Ownership | Equity Share<br>(JPY billion) |
|------------|------------------------|-------------|-----------------------------|-------------------|-------------------------------|
| 9449       | GMO Internet           | TSE 1       | 198.1                       |                   |                               |
| 3769       | GMO Payment Gateway    | TSE1        | 302.7                       | 51.6%             | 156.1                         |
| 7177       | GMO Financial Holdings | TSE JQS     | 89.3                        | 80.8%             | 72.1                          |
| 3788       | GMO CLOUD              | TSE1        | 34.7                        | 51.8%             | 17.9                          |
| 3633       | GMO Pepabo             | TSE JQS     | 8.2                         | 64.1%             | 5.2                           |
| 4784       | GMO AD Partners        | TSE JQS     | 8.2                         | 55.8%             | 4.5                           |
| 6180       | GMO Media              | TSE MOTHERS | 5.3                         | 65.4%             | 3.4                           |
| 3695       | GMO Research           | TSE MOTHERS | 3.9                         | 53.7%             | 2.0                           |
| 6026       | GMO TECH               | TSE MOTHERS | 2.6                         | 54.1%             | 1.4                           |
|            | Group Total            |             | 653.0                       | *3                | 262.6                         |

\*1 Market value as of 11/2/2017

\*2 Includes indirect holdings

\*3 Calculated as the sum of the listed market cap values

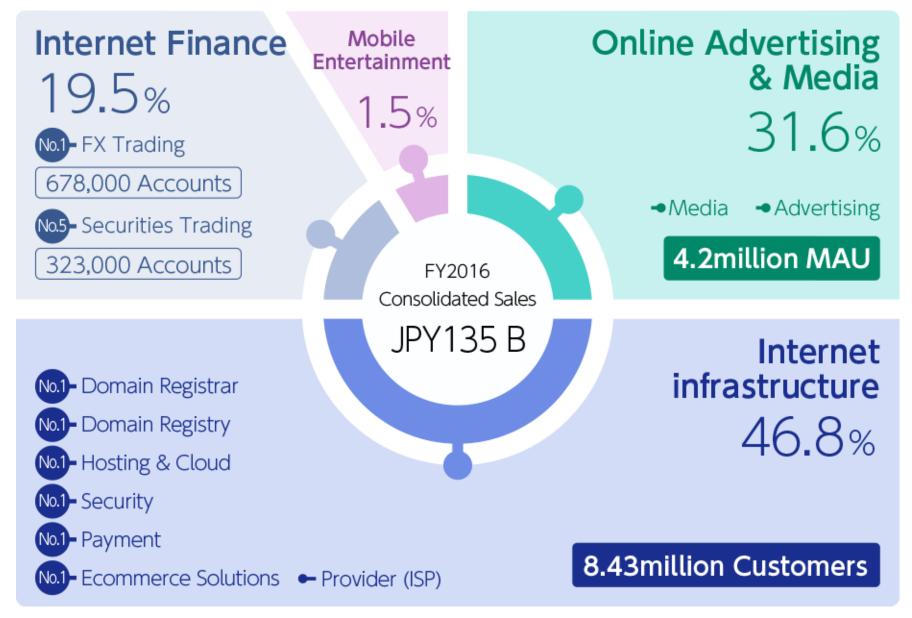


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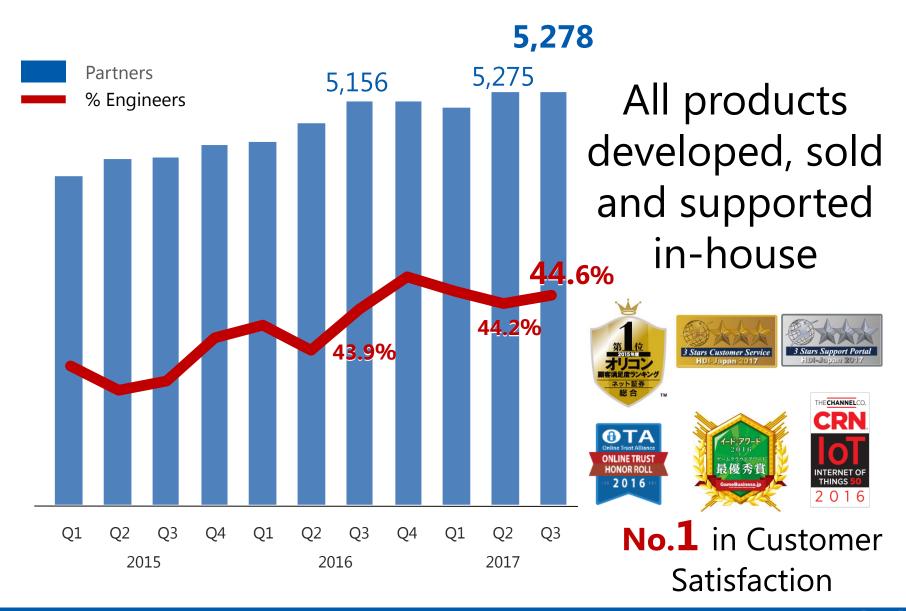
**Group Overview** 

#### **Business Segments (Composition)**

**GMO**INTERNET



\*Net sales ratio is calculated based on the numbers before cancelling inter-segment transactions.





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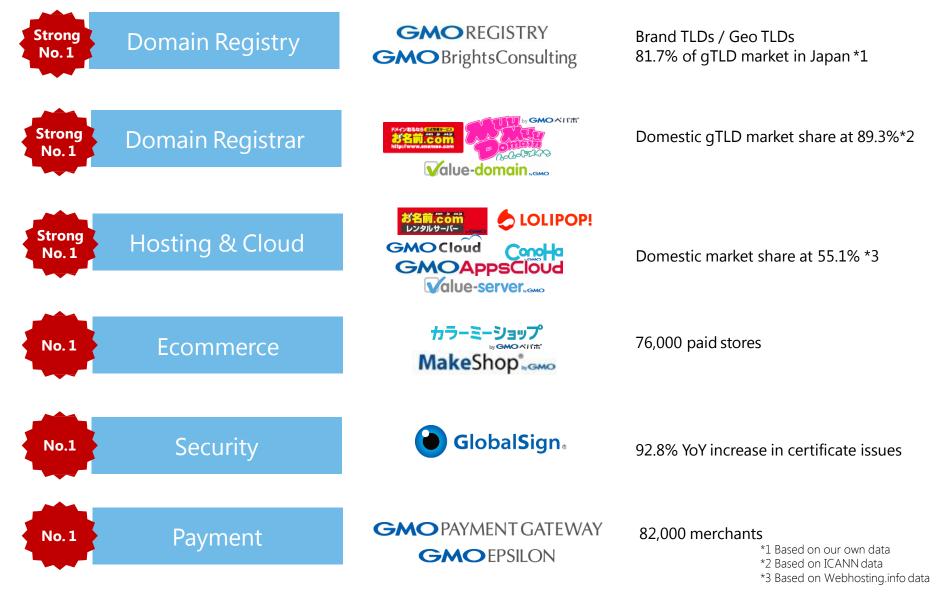
4. Group Strategy

Segment Report: Internet Infrastructure

#### **Segment Composition**

### **GMO**INTERNET

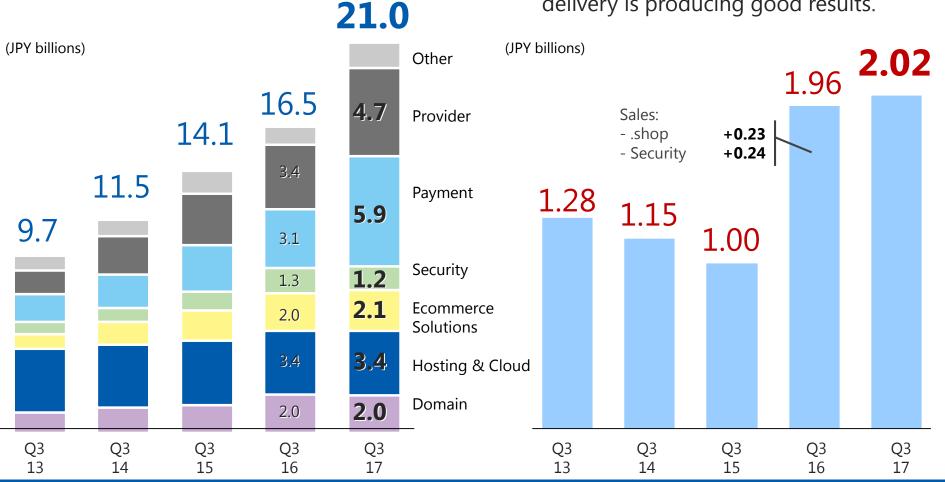
#### No.1 across all Infrastructure products



### **GMO**INTERNET

Net Sales: YoY 27.5% up

Payment and Provider performs favorably. For Domain and Security, the absence of the previous year's one-off factors has led to YoY losses. Operating Profit: YoY **3.1% up** Internet Infrastructure did better than the same period last year, which saw rise in OP (JPY 0.47B) due to one-off factors, expanding steadily. GMO payment after delivery is producing good results.



#### **Historical Performance by Quarter**

**GMO**INTERNET

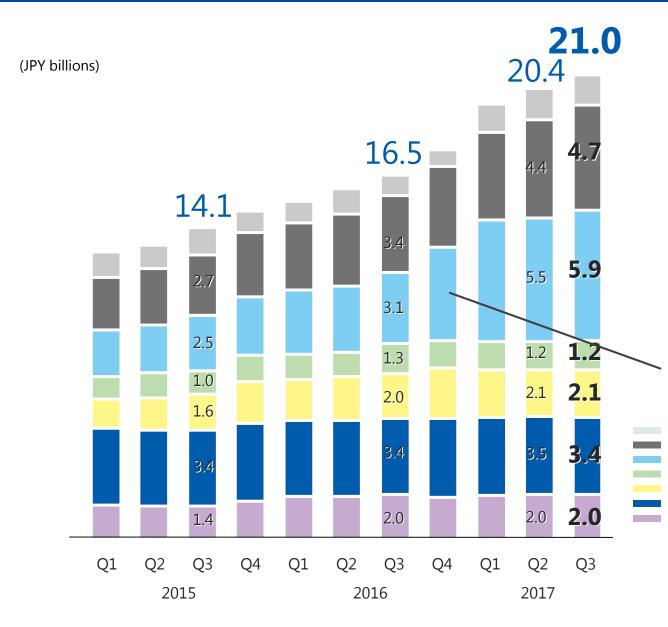


Revenue up **27.5%** Profit up **3.1%** YoY

<sup>\*</sup>Orange indicates strategic investment.

#### **Net Sales by Sub-Segment**

### **GMO**INTERNET



Record high JPY **21.0B** 

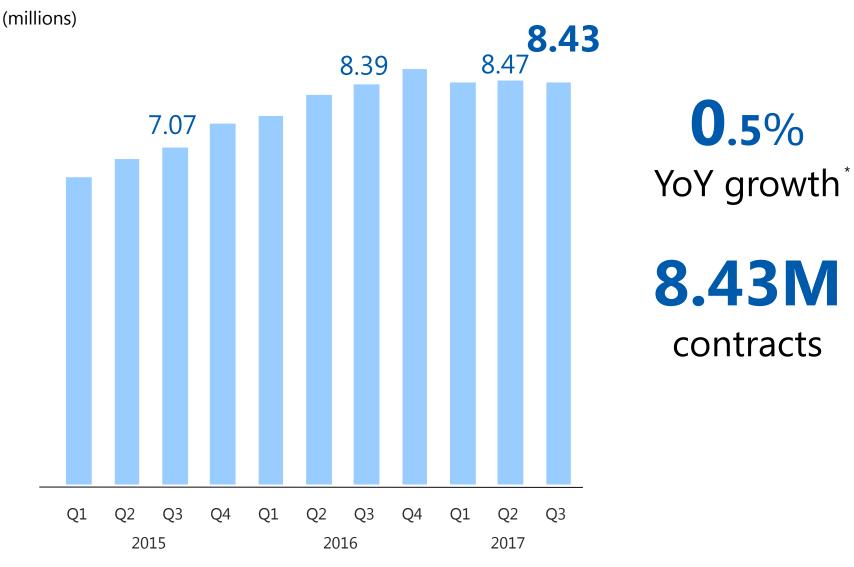
Significant hike in Payment

Offered GMO payment after delivery to ZOZOTOWN

Other Provider Payment Security Ecommerce Solutions Hosting & Cloud Domain

#### **Internet Infrastructure Contracts**





\*Excluding minne KPI



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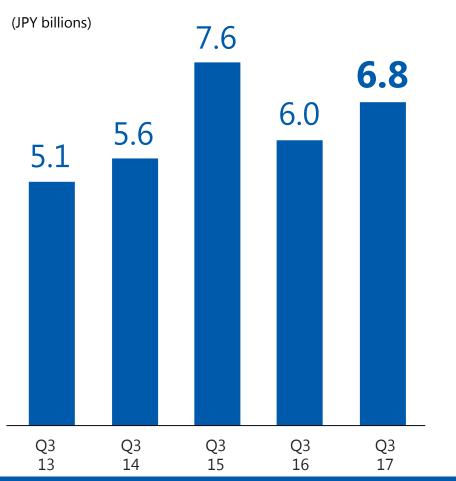
v) Mobile Entertainment & Other Businesses

4. Group Strategy

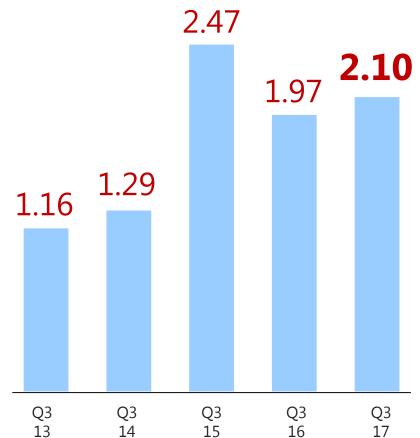
### **GMO**INTERNET

Net Sales: YoY **13.4% up** 

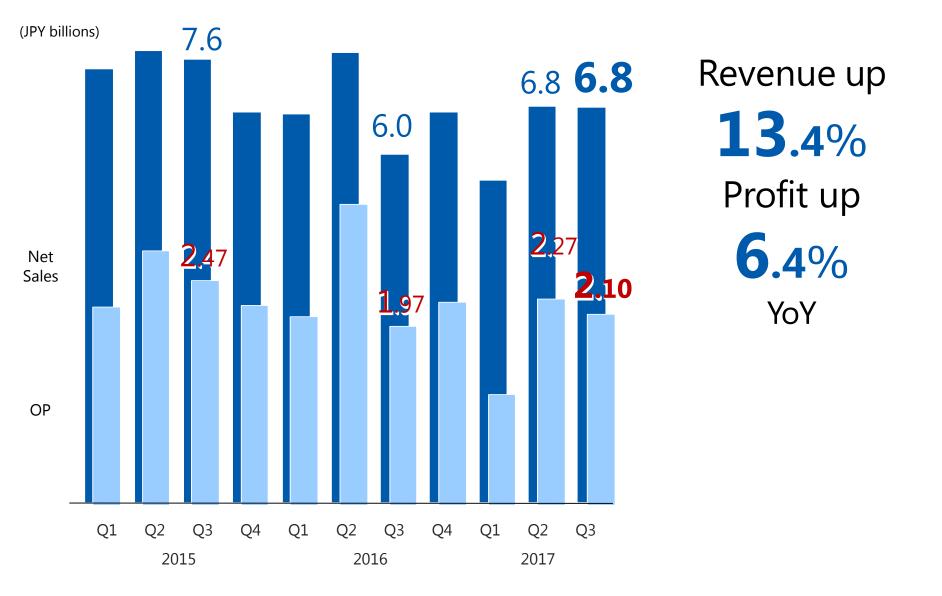
Net sales were up due to improvement in profitability despite drop in FX trading volume Operating Profit: YoY **6.4% up** One-digit growth in OP due to investment in cryptocurrency related service GMO Coin



(JPY billions)



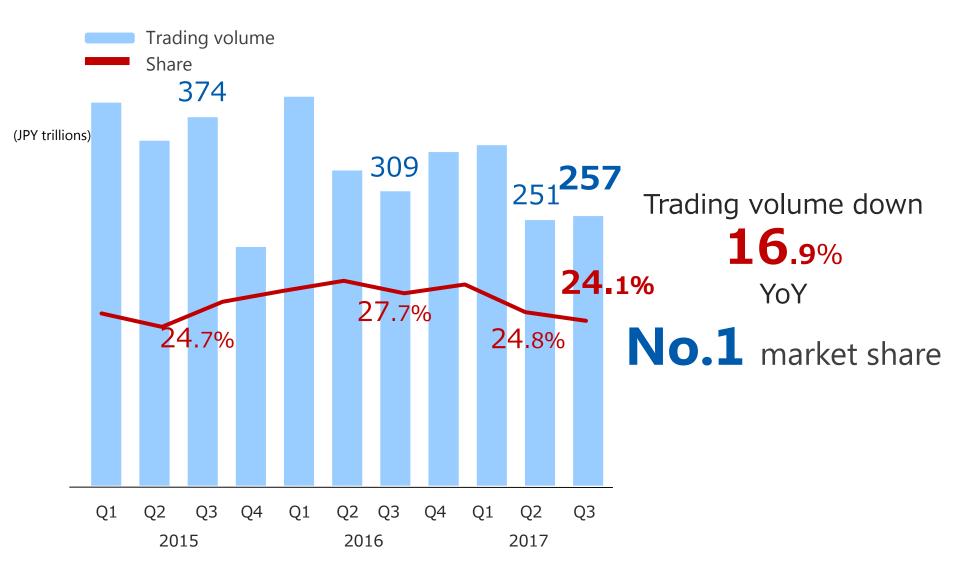
**GMO**INTERNET



**Segment Report: Internet Finance** 

#### **GMO Financial HD: FX Trading Volume**





Prepared based on Results Presentation of GMO Financial HD for Q2 of FY2017 and "Monthly Statistical Bulletin on Over-The Counter Retail FX Margin Trading" published by the Financial Futures Association of Japan (FFAJ)

#### **GMO Financial HD: KPI**

### **GMO**INTERNET





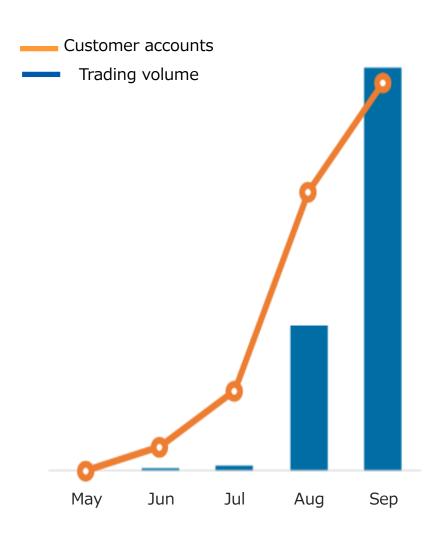
### **Securities**



Prepared based on Results Presentation of GMO Financial HD for Q2 of FY2017

### **GMO**INTERNET

## GMOCoin



Customer accounts growing steadily

Registered cryptocurrency exchange business

# Full line-up of cryptocurrency

Late September





October





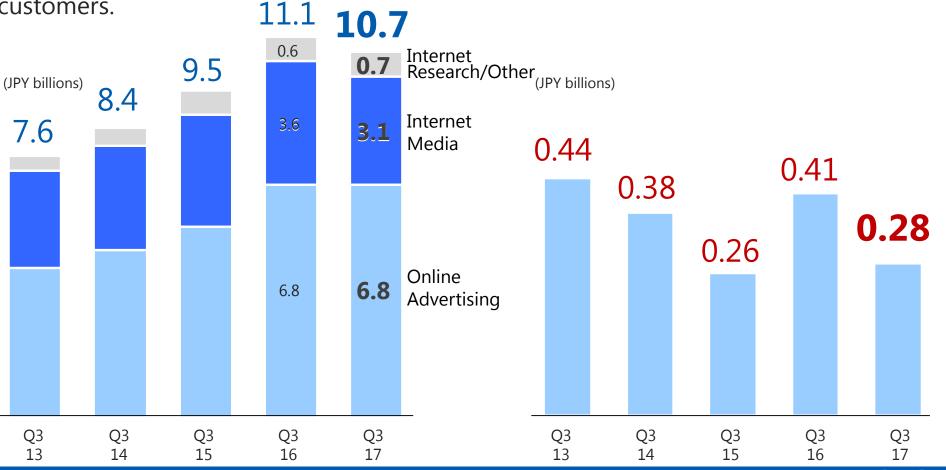
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### **GMO**INTERNET

Net Sales: YoY **3.8% down** Media performance weakened as advertisement distribution regulation was changed. Online Advertising was flat due to the decline in ad placements by certain customers.

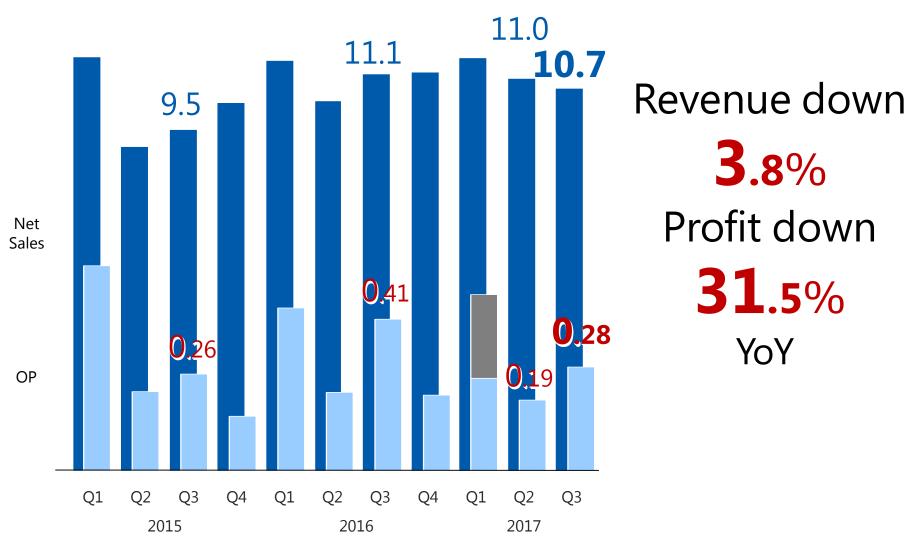
Operating Profit: YoY **31.5% down** Rise in profits from ad tech unable to offset drop in net sales of existing highmargin Media products



#### Segment Report: Online Advertising & Media Historical Performance by Quarter

**GMO**INTERNET

(JPY billions)

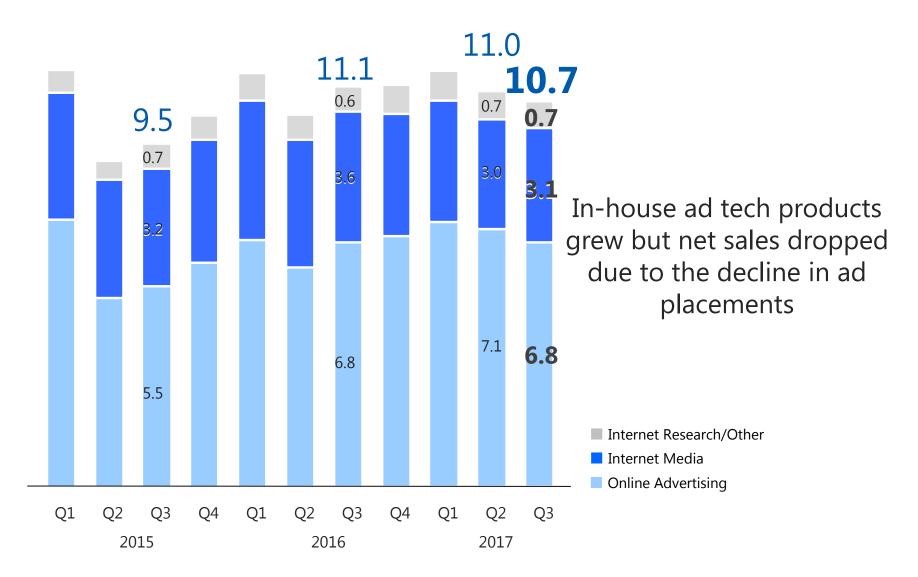


<sup>\*</sup>Gray indicates revision to financial results.

#### **Net Sales by Sub-Segment**

**GMO**INTERNET

(JPY billions)





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#### **Performance by Quarter**



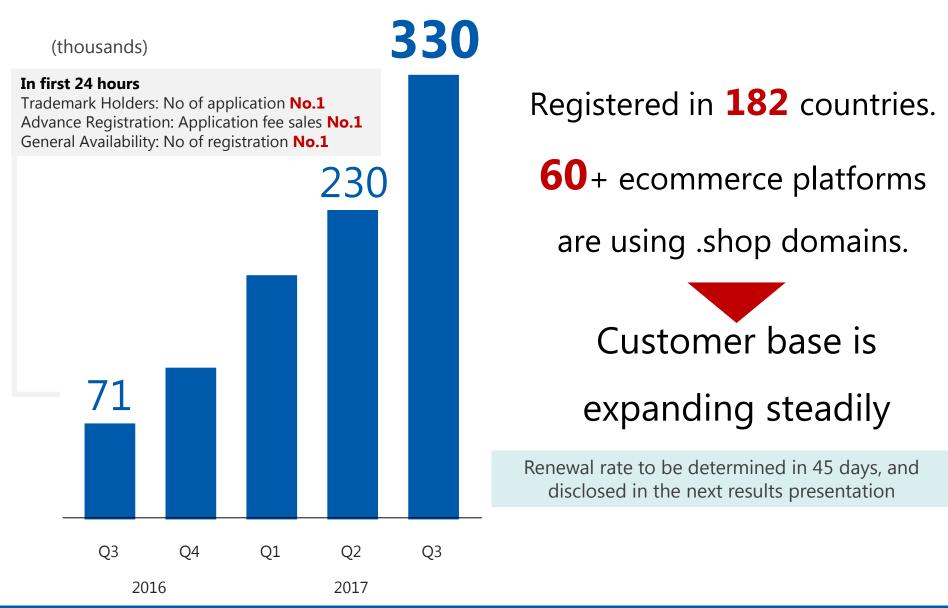
|                         |  | (JPY billions)        |  |  |
|-------------------------|--|-----------------------|--|--|
|                         | Net Sales<br>Operating profit  | 0.20<br>- <b>0.11</b> | <b>(-56.8%)</b><br>(-0.07 in previous term)        |  |
| Mobile<br>Entertainment | <ul> <li>New titles to be launched in the fourth quarter</li> <li>Three group companies were merged into GMO</li> <li>Internet through organization restructuring. Working</li> <li>toward cost optimization and systems that fully focus</li> <li>on the game development.</li> </ul> |                       |  |  |
| Incubation              | Net Sales<br>Operating profit  | 0.33<br>0.18          | (0.21 in previous term)<br>(0.00 in previous term) |  |
|                         | Posting gain via sale c  | of listed and unl     | isted shares                                       |  |



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# Strengthening Strengths New gTLD .shop Progress Report

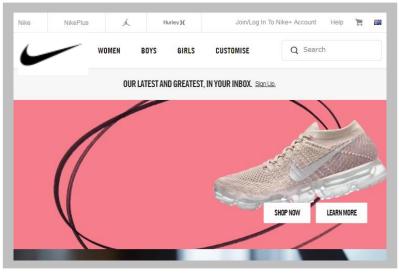


#### **GMO**INTERNET

#### ebay.shop

#### amazon.shop



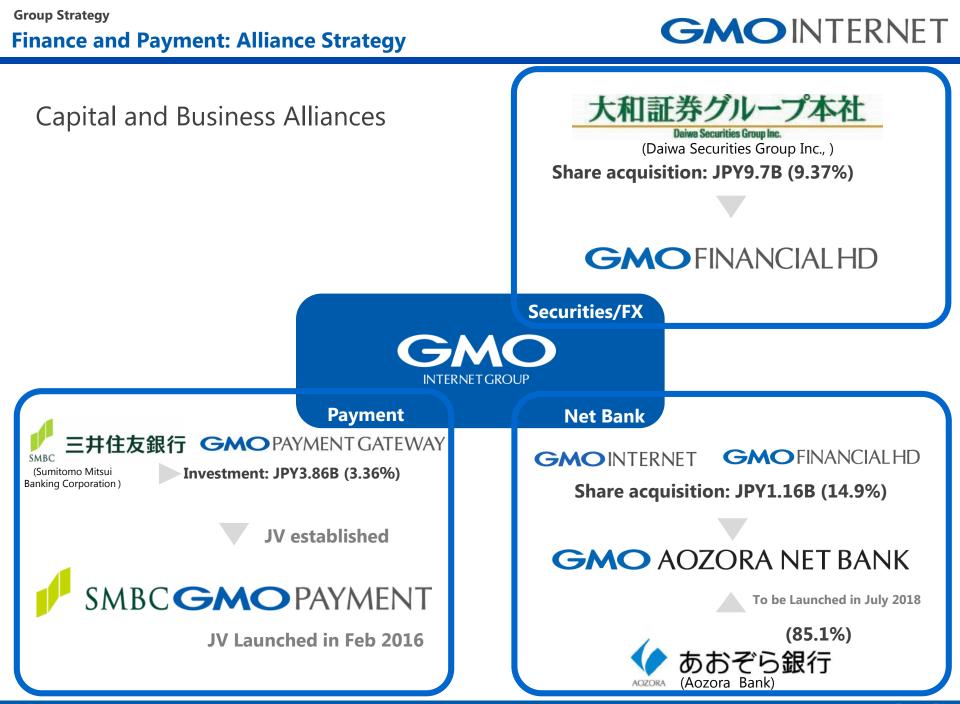


#### **GMO**INTERNET





# Strengthening Strengths Developments in Finance and Payment



Japan's Leading All-in Provider of Internet Services GMO



## GMO AOZORA NET BANK

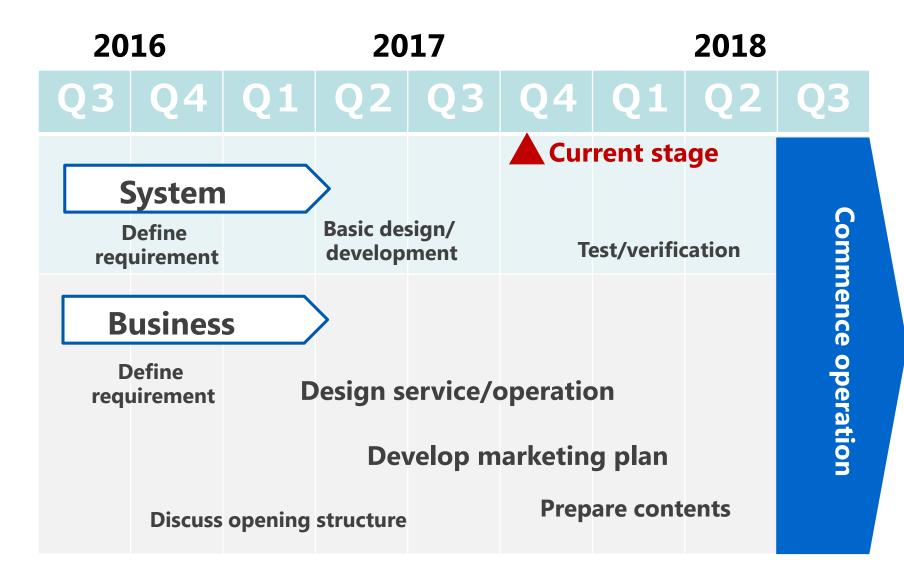
## Customer first at any time to become the number-one technology bank

Effective date of change of company name: June 2018 (tentative)

Date of launch: July 2018 (tentative)



#### Progressing smoothly towards launch in July 2018

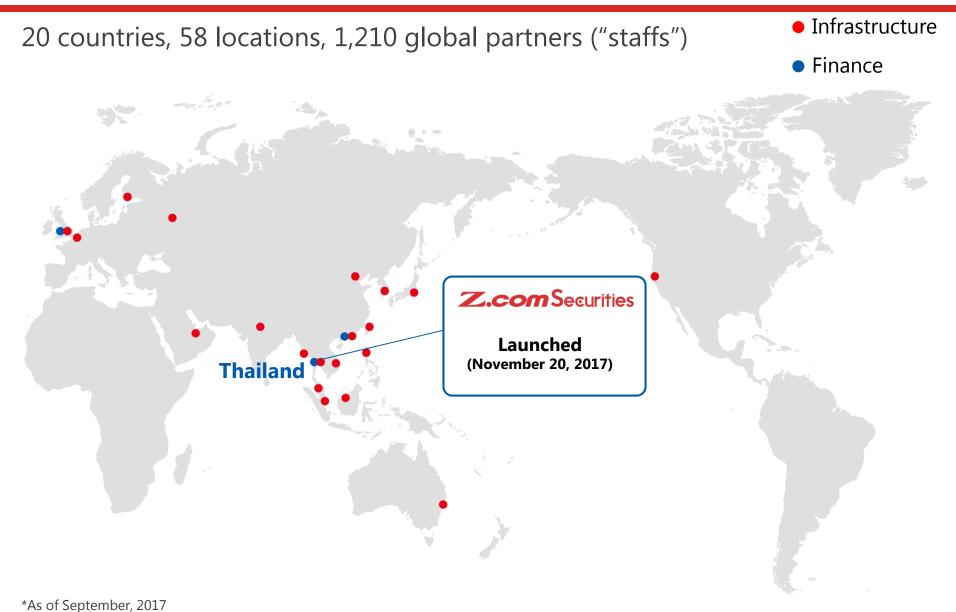


#### Strengthening Strengths Bringing Number 1 Products to the Global Market



Internet for Everyone.

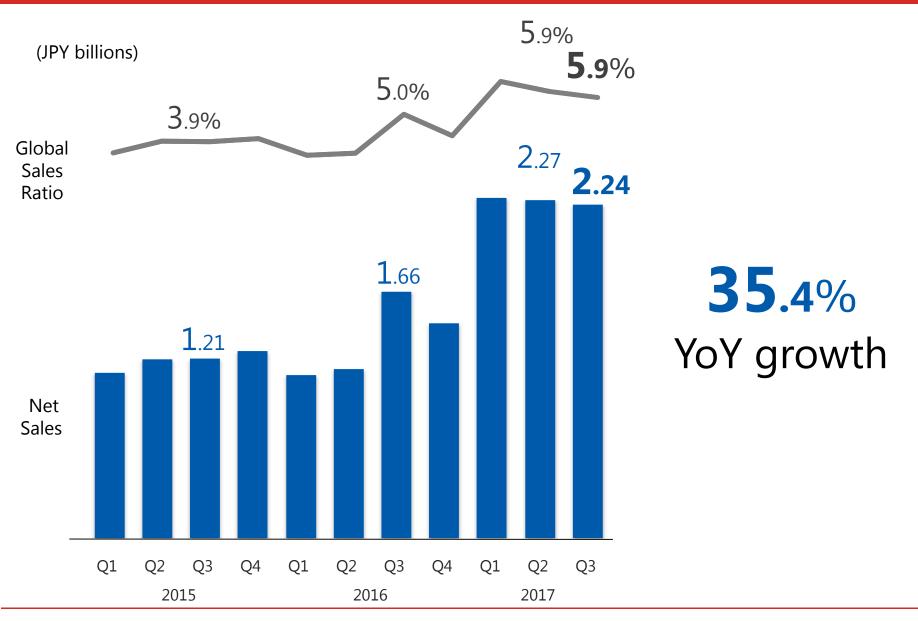
#### Group Strategy Global Growth: Locations



Z.com

Internet for Everyone.

#### Group Strategy Global Growth: Global Net Sales







### **Bitcoin Mining Business**



# Internet Eliminates "information" boundary

# Cryptocurrency Eliminates "money" boundary



#### Comparison with legal currency

|                       | Legal currency<br>(centralized) | Cryptocurrency<br>(distributed) |
|-----------------------|---------------------------------|---------------------------------|
| Source of credibility | Country, central<br>bank        | Blockchain                      |
| Amount<br>issued      | No cap                          | Сар                             |
| Method of issuance    | Mintage                         | Mining                          |

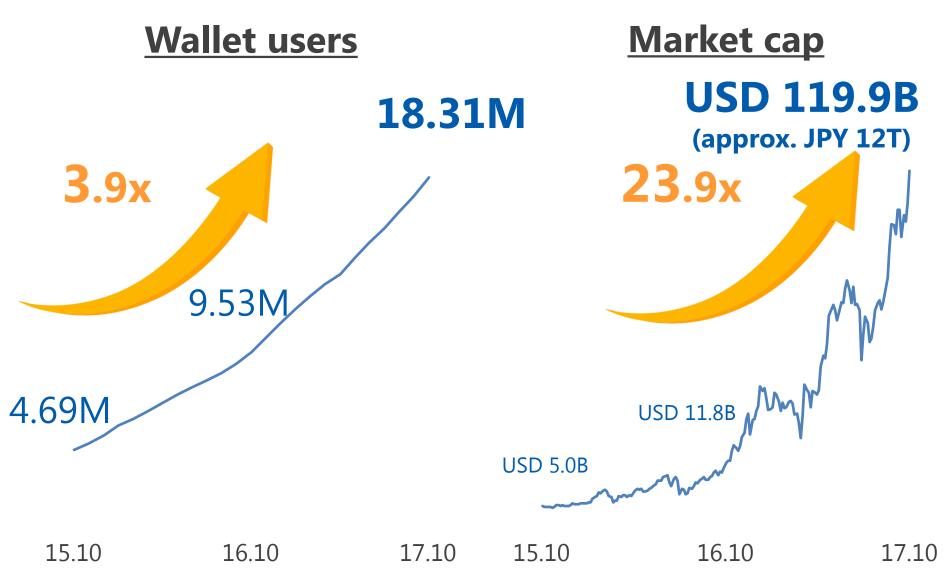


# The largest market capital Transaction data are recorded in the blockchain, which is distributed and saved on the network

|   | Name of cryptocurrency | Market capital<br>(JPY trillions) |                         |
|---|------------------------|-----------------------------------|-------------------------|
| 1 | Bitcoin                | 13.4                              |                         |
| 2 | Ethereum               | 3.1                               | <b>60%</b> of the total |
| 3 | Bitcoin Cash           | 1.2                               | market capital          |
| 4 | Ripple                 | 0.9                               |                         |
| 5 | Litecoin               | 0.3                               |                         |

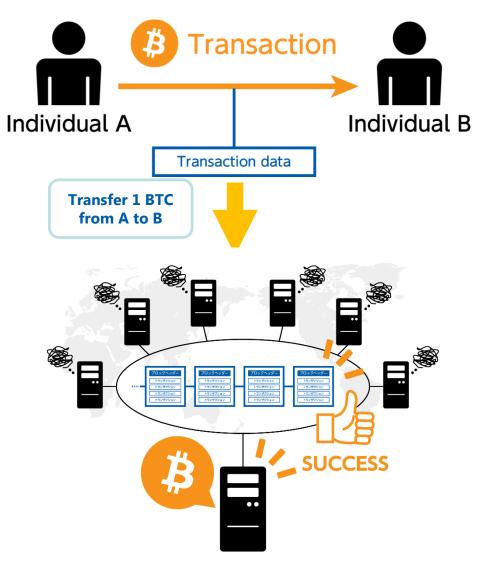
Japan's Leading All-in Provider of Internet Services GMO

Source: CoinMarketCap



Source: blockchain.info

#### Mining process



#### **1. Transaction**

2. Cryptocurrency (Bitcoin) miners compute, recording transaction data in the blockchain

3. The first miner who has calculated to be granted cryptocurrencies Mining reward

Process required to ensure the accuracy of blockchain

#### Revenue from mining 12.5<sub>BTC/block</sub>





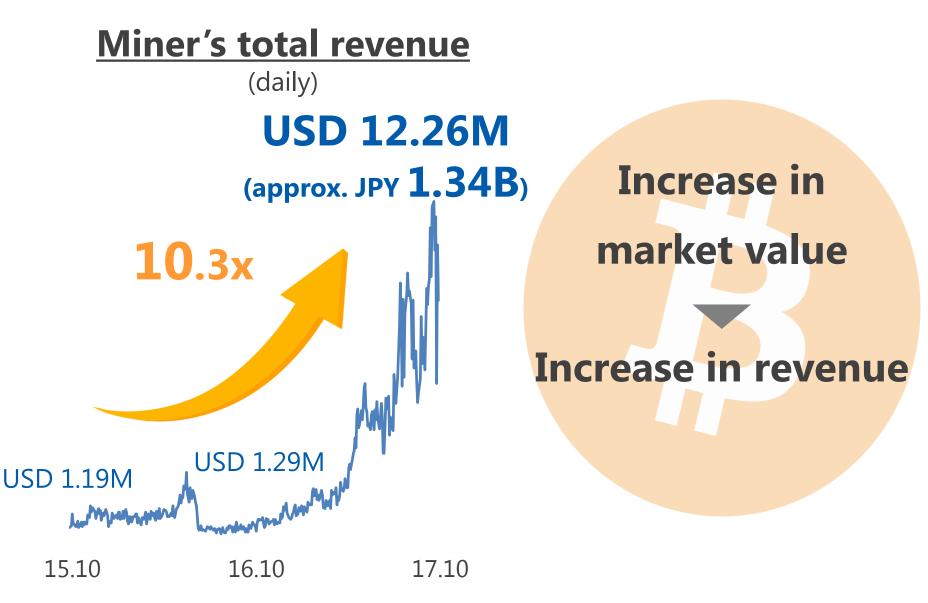
If mining succeeds, Bitcoins (rewards) are obtained Approx. 144blocks/day



1BTC = JPY 800,000

Group Strategy
Bitcoin market trend

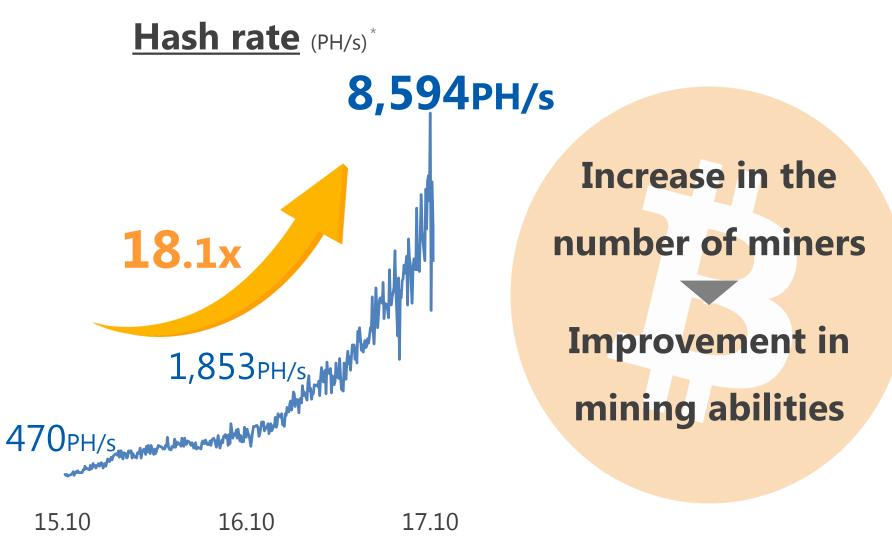




Source: blockchain.info

Group Strategy Bitcoin market trend

**GMO**INTERNET



\*The unit of mining speed (computational ability) of mining machines 1PH/s=10<sup>15</sup> H/s Source: blockchain.info X

#### Revenue

Newly issued amount 1,800BTC/day BTC price (at the time of mining)

#### Mining share

Per day 1,800BTC × JPY 800,000 = JPY 1.4B × GMO Internet's market share

#### **Amount mined**

X

Approx. **8,500**PH/s



#### Revenue

Newly issued amount 1,800BTC/day



BTC price (at the time of mining)

X

#### Mining share

# Cost Electricity + Machine + Facility



#### **Pursuing cost advantage**

X

**Electricity** 

In a region with inexpensive power supply

#### Machine

Developing high performance, power-saving chips Facility

X

Building in a cold environment -Northern Europe

#### Use the expertise cultivated through Internet Infrastructure segment

#### Availability of high performance computers

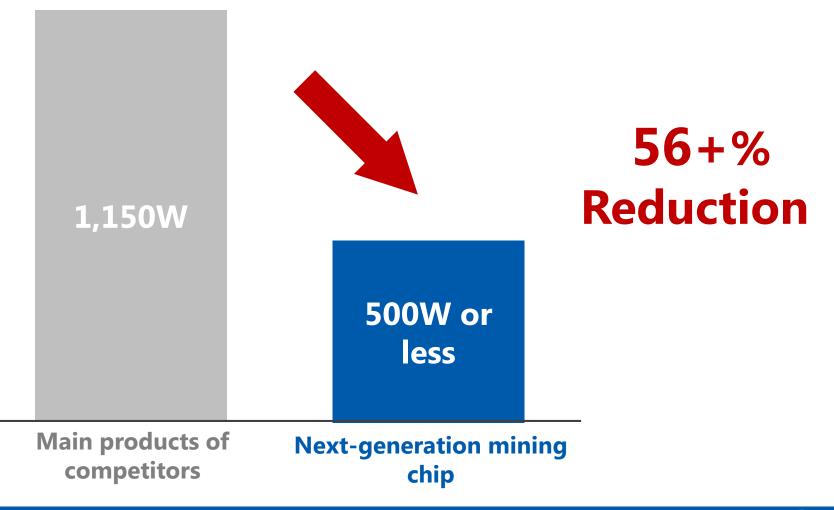
Joint development of cutting-edge 7 nm high performance chip

- Computational performance: 10TH/s\*
- Power consumption: 500W or less\*

The strengths of GMO Internet in the Bitcoin mining business

#### Power consumption: Comparison of power consumption of chips

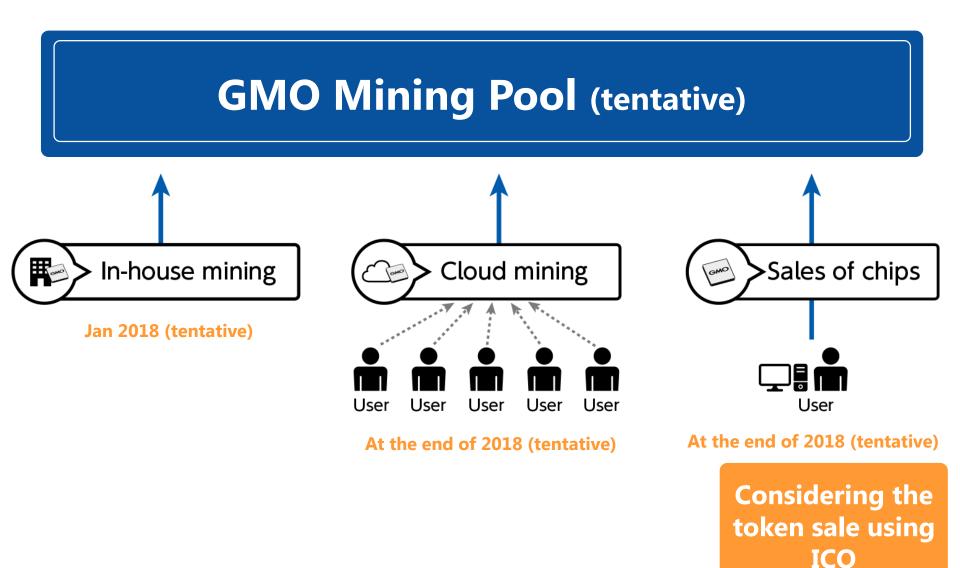
with the same computational performance



**GMO**INTERNET

#### The year 2018

| Dec | Jan   | Feb     | Mar     | Apr  | May | Jun | Jul | Aug                                      | Sep     | Oct | Nov | Dec |
|-----|-------|---------|---------|--|-----|-----|-----|--|---------|-----|-----|-----|
|     | based | h the m | ly-made |  |     |     |     |  |         |     |     |     |
|     |       |         | Laun    | Phase 2<br>Launch the mining based<br>on our own chips |     |     |     | (In the second half of 2018; tentative)  |         |     |     |     |
|     |       |         |         |  |     |     |     | Phase 3<br>Launch t<br>next-get<br>chips | the min | -   |     |     |





#### **1. Increase of competitors**

→Ensuring advantage in efficiency despite the harsh competitive environment

#### 2. Sharp decline in BTC rate

 $\rightarrow$  The key is cost advantage, such as power consumption efficiency and inexpensive power supply

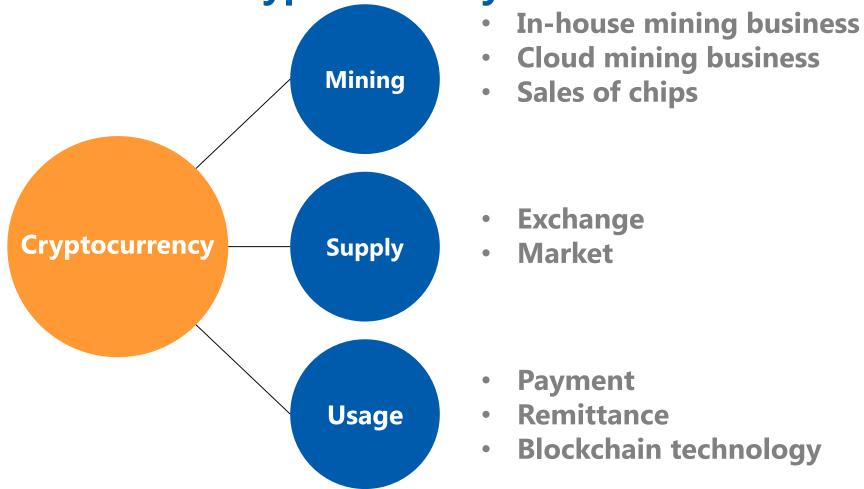
#### 3. Regulation of use of BTCs

→Large amount of issued BTCs and lots of users, so BTCs are strong borderless currencies

#### 4. Disabling or changing mining methods

 $\rightarrow \mbox{Lots}$  of miners, so the protection of specification before the change is expected

## Aims to become the No.1 company in cryptocurrency domain



#### Total Shareholder Returns Ratio

50%

#### Dividend Payout Ratio Over 33%

Quarterly dividend

#### **Share Buyback**

17%

Net profit at end of fiscal year to form basis of buyback in **following year** 

## **Internet for Everyone**



## GMOINTERNET

This document includes projections based on expectations, premises and plans as of November 6, 2017. These projections may differ from actual results due to factors including changes in the global economy, competition, exchange rate fluctuations, natural disasters and other unforeseeable events. Some of the figures given, such as market share are based on our own calculations. These figures may differ from research agency figures.

Information contained in this document is provided for information purposes only and does not constitute solicitation of investors. Further, results forecasts and other forward-looking statements are based on premises that include risks and factors that are largely indeterminable. Please understand that actual results may differ significantly as a result of forces including economic conditions and market environment. No responsibility for any reason is accepted for damage sustained as a result of actions taken based on this information.